



VOTE 10
Annual REPORT
2020/21



ANNUAL REPORT 2020/21



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SUBMISSION OF THE ANNUAL REPORT OF VOTE 10 - 2020/21



The Annual Report of Vote 10: Eastern Cape Department of Transport for the period 1 April 2020 to 31 March 2021 is hereby submitted to the Member of the Executive Council. This submission is done in accordance with Chapter 5 Part 2(40) (d) (i) of the Public Finance Management Act of 1999, chapter 18 and 19 of the Treasury Regulations. The report also includes information required by the Public Service Regulations, 2001 on human resources information.

Yours in an efficient, safe, affordable and sustainable transport system,

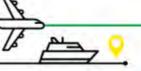
Mr M Mafani Head of Department

Eastern Cape Department of Transport

31 August 2021

Mulla





PART A

General Information



1 DEPARTMENTAL GENERAL INFORMATION

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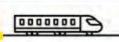
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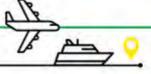
BHISHO 5605

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Chief Financial Officer: Ms SLC Matross









LIST OF ABBREVIATIONS/ACRONYMS

Abbreviation	Description
AARTO	Administrative Adjudication of Road Infringement Offences
AB350	Africa's Best 350 Ltd
ABC	Algoa Bus Company
AGSA	Auditor-General South Africa
AIDS	Acquired Immuno Deficiency Syndrome
APP	Annual Performance Plan
ATNS	Air Traffic Navigation System
B-BBEE	Broad Based Black Economic Empowerment
CAA	Civil Aviation Authority
CASA	Charted Accountant South Africa
COTO	Committee of Transport Officials
CBP	Community Based Program
CFO	Chief Financial Officer
CIBD	Construction Industry Development Board
CSIR	Council For Scientific and Industrial Research
DDG	Deputy Director General
DLTC	Driver's License Testing Centre
DORA	Division of Revenue Act
DME	Distance Measuring Equipment
DPW	Department of Public Works
DPSA	Department of Public Service Administration
ECDC	Eastern Cape Development Corporation
ECPT	Eastern Cape Provincial Treasury
ECSBOC	Eastern Cape Small Bus Operators Council
EDMS	Electronic Document Management System
EPWP	Expanded Public Works Programme
ERMC	Ethic and Risk Management Committee
EXCO	Executive Council
FTE's	Full Time Equivalents
GEMS	Government Employees Medical Scheme
GFMS	Government Fleet Management Services
GIS	Geographical Information System
HAZLOCKS	Hazardous locations
HCT	HIV Counselling and Testing
HDI's	Historical Disadvantaged Individual
HIV	Human Immuno Virus
HOD	Head of Department
HR	
	Human Resource
HRD	Human Resource Development Integrated Rapid Public Transport Network
IRPTN	
IESBA	International Ethics Standard Board for Accountants
IOD	Injury on Duty
ICT	Information and Communication Technology
ITP	Integrated Transport Plan
KSD	King Sabata Dalindyebo
LDV	Light Delivery Vehicle
LOC	Local Organising Committee
LED	Local Economic Development
MCS	Modified Cash Standard
MEC	Member of the Executive Council
MIS	Management Information System
MPSA	Minister for Public Service and Administration
MPSS	Minimum Physical Security Standards
MTC	Mayibuye Transport Corporation
MTEF	Medium Term Expenditure Framework
NaTIS	National Traffic Information System
NICD	National Institute for Communicable Diseases









Abbreviation	Description
NDoT	National Department of Transport
NMBMM	Nelson Mandela Bay Metropolitan Municipality
NTRA	National Roads Traffic Act
OEM's	Original Equipment Manufacturer
OHS	Occupational Health and Safety
OL	Operating License
OP	Operational Plan
OTP	Office of the Premier
PCC	Provincial Coordinating Committee
PCMT	Provincial Coordinating Monitoring Team
PDP	Personal Development Plan
PFMA	Public Finance Management Act
PPE	Personal Protective Clothing
PPP	Public Private Partnership
PIPTMP	Provincial Integrated Public Transport Master Plan
PILIR	Policy and Procedure on Incapacity, Leave, III-health and Retirement
PLTF	Provincial Land Transportation Framework
PRE	Provincial Regulatory Entity
PSC	Public service Commission
PTOG	Provincial Transport Operations Grant
PSETA	Public Sector Education and Training Authority
PSR	Public Service Regulations
PT	Provincial Treasury
PVA	Public Viewing Area
RAMS	
	Roads Asset Management System Road Infractruiture Strategie Framework for South Africa
RISFSA	Road Infrastructure Strategic Framework for South Africa
RMC	Risk Management Committee
RSR	Rail Safety Regulator
RTMC	Road Traffic Management Corporation
SACAA	South African Civil Aviation Act
SANRAL	South African National Roads Agency
SANTACO	South African National Taxi Council
SARS	South African Revenue Services
SCM	Supply Chain Management
SCOPA	Standing Committee on Public Accounts
SCMU	Supply Chain Management Unit
SETA	Skills Education Training Authority
SG	Superintendent-General
SIU	Special Investigating Unit
SHERQ	Safety Health Environment Risk and Quality
SLA	Service Level Agreement
SMME	Small Medium Micro Enterprise
SMS	Senior Management Service
SP	Strategic Plan
TB	Tuberculosis
TETA	Transport Education and Training Authority
TIMS	Traffic Infringement Management Services
TMH	Technical Methods for Highways
TRAFMAN	Traffic Management System
	Task Team Transport Technical Committee
111	

Transport Technical Committee

Vehicle Testing Station

Technical and Vocational Education and Training

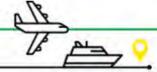
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TT TTC TVET

VTS





FOREWORD BY THE MEC

It is my pleasure and honour to give an account of the work conducted by the department on behalf of the people of the Eastern Cape during the 2020/21 financial year. This report represents the strides that team transport made in a year that will go down in history as one of the most challenging in our democracy due to the advent of the Corona Virus pandemic.

We went through and continue to go through a jolting experience of this pandemic which has impacted negatively on the economy in general, our budget allocation for the year as well as revenue collected.

The greatest impact has been on our most prised resource – our employees who have sadly succumbed to illnesses associated with the virus. In summary, it has been a year of upheaval!

Our 2020/21 Annual Report details highlights, milestones and lessons learned in supporting the development goals of the Eastern Cape and the vision of an accessible, safe and reliable transport system.

The report details progress made with our programmes and projects across the five (5) programmes of the department and in line with our mandate.



MEC WEZIWE TIKANA-GXOTHIWE TRANSPORT, SAFETY AND LIAISON

This work included support given to vulnerable groups including 215 young people who are beneficiaries of a variety of projects ranging from Carwash, Tyre Repair, Upholstery and Learner Driver projects.

The learner driver project benefitted students at Ikhala TVET in Aliwal North and Ezibeleni, Ingwe TVET in Mt. Frere, PE College in Gqeberha (formerly known as Port Elizabeth), East Cape Midlands TVET in Makana, Buffalo City Metro Municipality TVET in East London and King Hintsa TVET in the O.R. Tambo. We are creating a pool of future drivers who will not only be concerned about moving a vehicle forward but who will be alert and apply all road safety principles on the road. In the same breath, we want our young people to get out of these institutions with valuable skills that can assist them as they seek economic opportunities.

In addition to this, we have contracted 20 women as part of our support to the management of Covid-19. They assist with disinfecting taxi-ranks in Chris Hani, O.R. Tambo, Nelson Mandela Bay and Buffalo City Metros. We also distributed learner support material to promote road safety to 600 learners as part of the Back to School Campaign.

These reached learners in Lingelethu High, Archie Velile High, Guata Primary, Mthethuvumile Senior Secondary School, Vusukhanyo Senior Primary, Horizon Primary and Thembelihle Senior Secondary Schools.

The year also saw us take several steps towards the improvement of our road network and progress has been registered in the construction of various sections of our provincial roads which include the R296, 3 million T125 N2 Siphethu (14km), Phase 2 of the Willowvale to Dwesa road which ends at Msengeni Junction. The project valued at R280, 4 million includes the upgrade from gravel to surface and construction of two bridges, Phase 1 of the R205, 2 million Hluleka Nature Reserve project, 12 km of Mlamli Hospital Road with an investment of R225,9 million; Phase 4 which is DR12733 Thornhill and Tsolwana Reserve (12km) implemented through a Service Level Agreement with Enoch Mgjijma.

Our plant (yellow fleet) recapitalisation project gave a boost to the work of our in-house teams ensuring that we keep our roads trafficable with an average of 4km regravelled and 120km blading per month.

The newly acquired 95 plant items also bolstered the work of constructing the Canzibe Hospital Road, Cofimvaba to Askeaton, R72 to Hamburg, Coffee Bay to Zithulele which is part of the Wild Coast Meander and the completion of the Madwaleni Hospital Road. During the year under review, we also reached 124 000 in terms of the number of leaners ferried as part of the Scholar Transport Programme. This is against a target of 87 000 learners for the 2020/21 financial year an increase from 84 000 targeted in 2019/20.

With a total budget of over R600 000 million we continued giving support to Public Transport providers through subsidies. This benefited Algoa Bus Company, Africa Best 350 (AB350) and the state owned Mayibuye Transport Corporation.

The South African Civil Aviation Authority (CAA) granted the Mthatha Airport a Category 5 license, increasing the competiveness of this airport.

For the 2020/21 Festive Season we implemented a 24/7 Flexi shift system (24/2) for Traffic Law Enforcement in our 26 traffic stations. We implemented a data based plan with increased visibility of our teams on the most critical days focusing on identified critical roads and times.

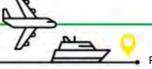
While this was a year of low economic activity due to Covid-19 – the impact had been the increased movement of people and vehicles which then increases the odds of vehicle crashes.

However, one of the greatest emerging threats to our fight against road fatalities remains drunk-driving. Due to COVID-19 we had to put in abeyance the use of Alcohol Screeners relying on drawing blood to check blood alcohol content which delays the prosecution of those over the limit.









Our Community Based Programmes continue to create opportunities to generate income for over 40 000 beneficiaries participating in the transport sector Expanded Public Works Programme (EPWP).

In addition, our labour-intensive projects are making a positive impact in households that leave below the poverty lines. Some of the examples implemented over the year include the Jubilee Taxi Rank in Mthatha, upgrading of Cala and Khowa Taxi Ranks in Sakhisizwe Local Municipality.

It has been such an extraordinary year; I appreciate all the work that has been done as well as the support we have received from our stakeholders.

We will continue to work hard to earn and keep the trust of the communities we are serving in line with the commitment of the 6^{th} administration of government.

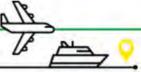
Stay safe and Arrive Alive.

Department of Transport

MEC WEZIWE TIKANA-GXOTHIWE (MPL)







4 REPORT OF THE ACCOUNTING OFFICER

Overview of the Accounting Officer

The department has obtained an approval of 63 posts that were on the 2020/21 Annual recruitment plan from the PCMT. Department has priorities critical posts and as such the post of Head of Department and two senior officials (Chief Financial Officer and Chief Director Community Based Programme) were also filled during the period under review.

Overview of the operations of the department:

The Department during 2020/21 financial year continued with its mandate of delivering an accessible, efficient, affordable, safe and sustainable transport system. The Department has retained its vision and mission, as it is still in line with the National Development Plan 2030 which requires an integrated planning approach which includes planning authorities and stakeholders at large.

Significant events and projects that occurred during the year under review

A reasonable amount of work was performed on layerworks and subsequently paid for on rehabilitation. It is the general requirement for rehabilitation to be reported only when surfacing seal has been applied. All required pay items were billed and paid for however, the finishing product (bituminous surfacing) was not yet applied.

Programme managed to construct and complete three (3) Bailey-type bridges in the year under review. Bridges were:

- Bilatve
- Fini
- Jozana
- And Ndofela constructed to 85% complete.

These bridges provided safe access to areas that were previous previously inaccessible or partially accessible. They were constructed through partnership between ECDOT and National Department of Public Works, with National Department of Defense being the implementing agent.

The Department provided scholar transport to 124 036 learners against the 87 000 learners that were targeted this financial year due to the vulnerability of learners during the COVID-19 pandemic.

The Department provided subsidized bus passengers service through the services of Africa Best 350 (AB350), Algoa Bus Company and Mayibuye Transport Corporation. Over 14 452 742 subsidized kilometres were operated benefitting over 10 499 823 passengers, 2187 routes subsidized and approximately 424 297 trips subsidized. The Department consolidated three phases of AB350 contract into a single contract.

In an effort to assist the Public Transport Industry, the Department set aside R13 million for the procurement of PPE's for all Public Transport Operators in the Province, of which R 10 million has been spent. The Department has made an upgrade of the Mthatha Airport from Category 4 to Category 5 in this financial year

The programme has also managed to pilot the pre booking system in Nelson Mandela at Gqebera. 2705 Abnormal Loads permits were issued and 23 PRE Sittings held during the 2020/21 financial year. In an attempt to reduce road fatalities, the department has successfully implemented the Pilot of 24/7 shift system [24/2] in all 26 stations in order to have traffic officers visible on the road 24 hours a day 7 days a week.

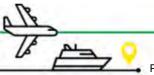
During 2020/21, as part of the department's contribution to job creation, empowerment of communities and contractors through Extended Public Works Programme(EPWP), 47 593 work opportunities were created and reported, where a low full-time equivalents (FTEs) of 5 605 was achieved due to the nationwide lockdown and reduction of physical work hours for participants. In terms of designated groups, 7 843 youths, 32 731 women and 28 persons with disabilities were employed. These opportunities were created as part of the department's delivery of public infrastructure projects such as construction of taxi ranks in Jubilee (King Sabata Dalindyebo Municipality) and in Cala as well as Khowa (Sakhisizwe Municipality) together with block paving of streets in Kirkwood (Sunday's River Municipality).

The department managed to verify and pay 37 600 or 97, 4% of active beneficiaries of Hlumisa Development Fund from the targeted 38 620 as at end of 2020/21. The remaining participants of the Hlumisa Development Forum are being traced with the assistance of community structures in order to conclude all processes of payments by the end of 2021/22.









Overview of the financial results of the department:

Departmental receipts

A target of R655.9 million was set for 2020/21 Financial Year for the collection of own revenue. The main source of revenue is the collection of revenue from motor vehicle license fees. In the year under review the Department collected 106 percent of the estimated revenue which equates to R40 million over collection. The over collection was mainly driven by the recoveries from the licencing of vehicles.

The effect of the COVID-19 pandemic affected the inflow of revenue in the first quarter of the financial year as all motor vehicle license renewals, temporary permits and roadworthy certificates that expired during the period were deemed to be valid and their validity period was extended to 31 August 2020. This led to an increase in the collection of revenue from motor vehicle licensing which included the penalties for those who failed to register before the cut-off period.

- a) Guided by the Provincial Revenue Strategy, the department generates revenue from these different major sources: Motor Vehicle License Fee
- b) Vehicle Licence Number Plates
- c) Road Traffic Fines
- d) Fees accruing from issued road transportation permits
- e) Airport Landing Fees

The Department of Transport in consultation with the Provincial Treasury did not implement any tariffs adjustment during the period under review as the Eastern Cape Province still remains high in some categories.

All revenue collected by the department is subsequently paid over to Provincial Treasury in accordance with section 22(1) of the PFMA.

Motor Vehicle License Fees

Motor vehicle license fees are the major source of own revenue collected by the department and these fees are determined according to mass and category of each vehicle as specified in the National Road Traffic Act, (Act 93 of 1996). There was no increase of MVL for 2020/21 financial year due to the fact that the Eastern Cape Province is on par with other Provinces and slightly more in some categories.

Vehicle License Number Plates

Ordinary license number plates are sold by registered private businesses. Specific number plates or alpha numerical were sold at R957 per set during the year under review while personalized number plates were sold at R3 309 per set. The last increase was made in 2011/12 through provincial gazette dated 14 January 2011. The non-increase is due to the fact that National Department of Transport (NDoT) determines the tariffs increase for all provinces.

Road Traffic Fines

Traffic fines are issued out to motorists by provincial traffic inspectors and are collected through Magistrates' Offices in all the Districts.

Traffic fines are dependent on the magistrate court's ruling as the traffic ticket issued by traffic officer can be varied by the magistrate.

Fees accruing from the issued road transport permits.

These are permits issued out to bus and taxi operators. In line with other Provinces, Public Transport Operators are required to apply for operator permits for all buses and taxis.

Airport Landing Fees

In terms of the Airports Company Act, Act no.44 of 1993 the following charges are levied:

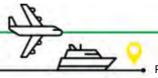
- a landing charge, payable at the airport where a flight terminates
- a parking charge, which is payable at the airport where an aircraft is parked, and
- a passenger service charge which is payable at the airport where a flight commences.

The landing and parking fees are mainly collected by the Mthatha Airport.

Free Services

There were no free services rendered during the year under review.





Revenue Table.

		2020/21		2019/20			
Departmental receipts	Estimate	Actual Amount collected	(Over) Under collection	Estimate	Actual Amount collected	(Over) Under collection	
	R'000	R'000	R'000	R'000	R'000	R'000	
Tax receipts	-	-	-	-	-	-	
Motor vehicles license	621 170	659 833	(38 633)	697 091	653 803	43 288	
Sale of goods and services other than capital assets	20 660	18 026	2 634	24 080	21 659	2 421	
Transfer received	0	0	0	0	0	0	
Fines , penalties	10 772	4 199	6 573	12 018	11 115	903	
Interest, dividends and rent on land	2 253	0	2 253	2 476	0	2476	
Sale of capital assets	0	0	0	0	14 034	(14 034)	
Financial transactions in assets and liabilities	1 110	14 001	(12 891)	1 383	908	475	
TOTAL	655 965	696 059	(40 063)	737 048	701 519	35 529	

Reasons for material under-collection in some sources of Revenue

The under-collection in this category of Revenue sale of goods and services other than capital assets (R2.6 m or 13%) is primarily as a result of the discontinuation of the sale of Tender Documents which contributed just over R1 million in the previous year to zero in 2020/21 FY. There were also fewer applications received for motor vehicle registrations (Personalised Number Plates/Special Number Plates etc.) which can be attributed to the Covid19 Pandemic and the unfavourable economic conditions in the province.

Fines, Forfeits and Penalties.

There was a significant under-recovery of revenue from this category, The Department only collected 39% of its annual target. This is primarily as a result of the COVID 19 when the country was on Level 5 and 4 lockdowns, the majority of the driving population was restricted to their homes which meant that there were fewer roadblock operations. The Department recovers much of its revenue from traffic fines when it does the roadblock operations.

Write offs 2020/21

There was an amount of R7.2 million SARS Tax debt which was written off in line with the departmental write off policy.

Measures taken during the year to keep on track

The Department has prioritised the recovery of Arrear debts from the previous financial year's owed by municipalities. Through continuous engagement with the defaulting municipalities and some sanctioning, the department has recovered fees that were owed by the Aliwal North Registering Authority(Walter Sisulu Municipality) since the 2016/17 financial year. The Department has also engaged a number of Municipalities with the intention to recover fees and facilitated a payment arrangement with some including Amahlathi Municipality(Sutterheim and Cathcart) and Dr Bayers Naude Municipality(Jansenville ,Aberdeen, Graaf-Reinette, Willowmore Steytlerville)As at 31 March 2021 the Department had received R1.7Million of the 2019/20 debt that was owed by Dr Bayers Naude Municipality

Programme Expenditure

		2020/21			2019/2020		
Programme Name	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	Final Appropriation	Actual Expenditure	(Over)/Under Expenditure	
	R'000	R'000	R'000	R'000	R'000	R'000	
Administration	462,865	451,671	11,194	464,442	457,856	6,586	
Transport Infrastructure	2,056,806	2,052,571	4,235	2,186,893	2,129,656	57,237	
Transport Operations	1,258,341	1,187,426	70,915	1,338,460	1,309,742	28,718	
Transport Regulations	319,999	308,918	11,081	365,107	364,528	579	
Community Based Programme	636,391	632,271	4,120	659,868	658,833	1,035	
Total	4,734,402	4,632,857	101,545	5,014,770	4,920,615	94,155	







Reasons for deviation

During the 2020/21 financial year the Department recorded an under expenditure of 2.1% which were mainly in Programme 2 and Programme 4.

In Programme 3, the underspending is due to savings realised from the impact of lockdown restrictions which affected public transport services, subsidised buses and Scholar Transport.

In Programme 4, the underspending mainly on compensation of employees is due to delays in the filling of vacant posts and the payment of overtime for Traffic Officers.

Virements/roll overs

Programme	Adjustment Appropriation	Virements	Final Appropriation
Administration	456,865	6000	462,865
Transport Infrastructure	1, 958 512	98294	2,056,806
Transport Operations	1,362 635	-104294	1,258,341
Transport Regulations	319, 999	0	319,999
Community Based Programme	636,391	0	636,391
Total	4,734,402		4,734,402

Virements

The Department effected two virements after the adjustment estimates, the first virement equals to R98, 295 million from Transportation of Scholars to Buildings and other fixed structures and rental and hiring due to the following reasons.

- The Department has effected a virement from Programme 3 to Programme 2 to meet its obligations towards the South African National Roads Agency (SANRAL) as part of a memorandum of understanding, the two parties have entered into an agreement for the improvement of the Breidbach intersection, the new interchange at Belstone Bridge and dualling of the Bhisho Road link MR00688. The Department of Transport (DoT) as part of the memorandum of understanding. The transfer of funds was done under the item Contrctr: Upgr &Add Other Fix Str.
- The Department also effected a virement from Programme 3 to Programme 2 for the maintenance of provincial roads infrastructure under the item Rental and Hiring using the panel of contractors appointed by the department. This was done in order to improve the condition of the gravel road network and to provide improved access to communities.
- Savings identified to fund the projects mentioned above were realized as a result of lockdown Restrictions which affected the
 public transport services moreover the transportation of deserving learners to schools.
- The department has also effected a second virement due to the implementation of the last and final virements in preparation for
 the system closure for the year 2020/21. The virement was effected from Programme 3 to Programme 1 to offset overspending
 emanating from implementing correcting journals between operating and finance leases thus resulting in overspending on goods
 and services.
- Savings identified to fund the item mentioned above were realized as a result of lockdown Restrictions which affected the public transport services moreover the transportation of earners to schools.

Rollovers

The department received a roll over of R34.572 million for the routine maintenance of gravel roads in the Joe Gqabi district under Programme 2: Transport Infrastructure.

The description of the reason for an unauthorized, fruitless and wasteful expenditure and the amounts involved as well as steps taken to address and prevent a recurrence

The department did not incur any unauthorized expenditure in the current year. The wasteful and fruitless recorded in the current year relates to the interest charged on late payment as well as payment made in vain for the Fire Engine which was not delivered.

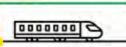
Consequence Management was implemented and the department issued a Circular to employees regarding non -payment of service within the stipulated period.

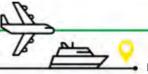
Future plans of the department

The department will fast track the process of finalizing the organizational structure and aligned it to the approved Service delivery Model









Public Private Partnerships

The Department has no PPPs in place and there isn't a project in the pipeline that meets the PPP definition

Discounted activities/activities to be discontinued

None

New or proposed activities

None

Supply chain management

The Department has not received nor accepted any unsolicited bids for the 2020/21 financial year.

The SCM Policy and delegations are in place. The committee structure for competitive bidding is in place.

Challenges experienced in SCM and how they were resolved

- Lack of adequate human capital to manage contracts and to conduct supply chain compliance review pre and post award
 of tenders to avoid irregular expenditure
- 2) The department has appointed two Assistant Managers and a Manager post is in progress.

Gifts and Donations received in kind from related parties

None

Exemptions and deviations received from the National Treasury

None

Events after the reporting date

The banking contract with Standard Bank has ended on 31 March 2021. The contract for the provision of banking services has been awarded to ABSA bank. The migration of the Provincial banking account from Standard Bank to ABSA bank has started on the 03 May 2021.

Other

Nothing to report on

Acknowledgement/s or Appreciation

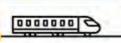
The department continues to appreciate the leadership provided by the Executive Authority, Portfolio Committee on transport, SCOPA, Office of the Premier, Provincial Treasury in perform on their oversight functions

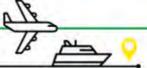
Conclusion

The department is committed to face the 6th term with confidence and pride to improve the lives of the Eastern Cape communities during the COVID 19 pandemic.









Approval and sign off

The attached annual financial statement set out on pages 129 to 235 as well as performance information set out on page 23 to 80 have been approved by the Accounting Officer.

Mr M.C Mafani / Head of Department 30 August 2021

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5 STATEMENT OF RESPONSIBILITY AND CONFIRMATION OF ACCURACY FOR THE ANNUAL REPORT

To the best of my knowledge and belief, I confirm the following:

- All information and amounts disclosed throughout of the annual report are consistent
- The annual report is complete, accurate and is free from any omissions
- The annual report has been prepared in accordance with the guidelines on the annual report as issued by National Treasury.
- The Annual Financial Statements (Part E) have been prepared in accordance with modified cash standards and the relevant frameworks and guidelines issued by National Treasury.

The Accounting Officer is responsible for the preparation of the annual statements and for the judgements made in this information. The Accounting Officer is responsible for establishing and implementing a system of internal control that has been designed to provide reasonable assurance as to the integrity and reliability of the performance, the human resources information and the annual financial statements

The external auditors are engaged to express an independent opinion on the annual financial statements.

In my opinion, the annual report fairly reflects the operations, performance information, the human resources information and the financial affairs of the department for the financial year ended 31 March 2021.

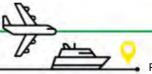
Yours faithfully

Mr M Mafani Accounting Officer

Date: 31 May 2021







6 STRATEGIC OVERVEIW

6.1 Vision

An accessible, efficient, affordable, safe and sustainable transport system.

6.2 Mission

Provide, facilitate, develop, regulate, and enhance a safe, affordable and reliable multi-modal transport systems which is integrated with land uses to ensure improving levels of accessibility and optimal mobility of people and goods in support of socio-economic growth and development in the Province of the Eastern Cape.

6.3 Values

The values of the Department rest on the pillars of:

Commitment

 The Department will endeavour to exceed expectations in delivering an efficient, safe sustainable, affordable, and accessible transport system. The Department will work with urgency and commitment to be successful from employee and department perspectives.

Accountability

• At all times we act with integrity, providing quality service, being reliable and responsible.

Teamwork

 Working co-operatively and making our work environment fun and enjoyable. We work with one another and our stakeholders with enthusiasm and appreciation.

Good Governance

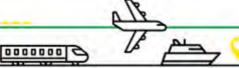
- The Department encourages the public trust and participation that enables services to improve. The Department will strive to adhere to the six core principles of good governance i.e.:
- Focusing on the Departments purpose and on outcomes for citizen and service users.
- Promoting effectively in clearly defined functions and roles.
- Promoting values for the whole department and demonstrating the values of good governance through behaviour.
- Taking informed, transparent decisions and managing risk.
- Developing the capacity and capability to be effective.
- Engaging stakeholders and making accountability real.

Honesty / integrity

- The Department will always seek greater understanding of the truth in every situation and act with integrity, ensuring that we remain corruption free.
- Focusing on showing respect, honesty, practising positive values. We will aim at being always reliable and trustworthy, and doing
 what we say we will







LEGISLATIVE AND OTHER MANDATES

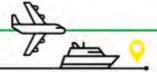
The Department derives its existence and operations from the following legislative mandate and Regulations emanating from the above legislation:

- Constitution of the Republic of South Africa Act, 1996 (No. 108 of 1996)
- White Paper on National Transport Policy (1996)
- National Road Traffic Act (Act No. 93 of 1996)
- Urban Transport Act (No 78 of 1977)
- Eastern Cape Roads Act (No. 3 of 2003)
- Advertising on Roads and Ribbon Development Act 21 of 1940
- Passenger Transportation (Interim Provisions) Act (No 11 of 1999)
- Road Transportation Act (No. 74 of 1977)
- Criminal Procedure Act (No.51 of 1977)
- Public Finance Management Act (No 1 of 1999 and 29 of 1999)
- Public Service Act (No.103 of 1994)
- Skills Development Act (No. 97 of 1998)
- Skills Development Levy Act (No. 9 of 1999)
- Preferential Procurement Policy Framework Act (No. 5 of 2000)
- Employment Equity Act (No. 55 of 1998)
- National Environmental Management Act (No.05 of 2000)
- Environmental Conservation Act (No. 107 of 1998)
- Civil Aviation Act (No 73 of 1989)
- National Water Act (No.13 of 2009)
- Occupational Health and Safety Act (including the Construction Regulations) (no 85 of 1993)
- Mine Health and Safety Act (No. 29 of 1996)
- Mineral and Petroleum Resources Development Act (no.28 of 2002)
- National Land Transport Strategic Framework
- Public Transport Strategy and Action Plan (2007)
- National Land Transport Act (2009)
- Division of Revenue Act (1998)
- Learner Transport Policy (2017)

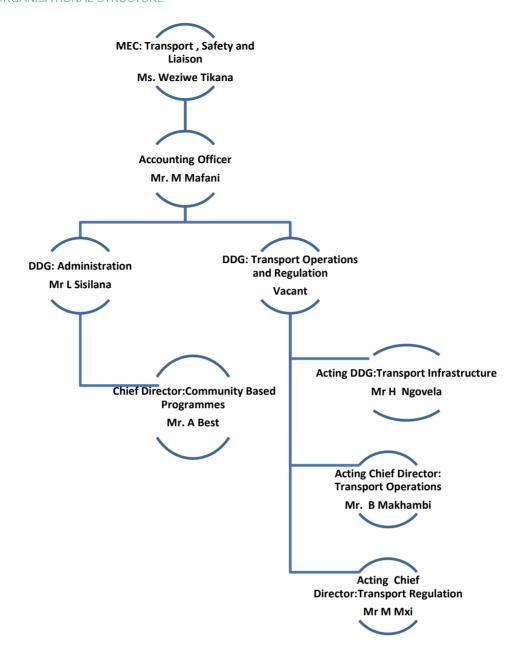








8 ORGANISATIONAL STRUCTURE



9 ENTITIES REPORTING TO THE MEC

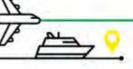
The Department has two entities under its control and they are as follows:

The Departmen	it has two chil	lies under its control an	a tricy are as follows.							
	Mayibuye Transport Corporation									
Name of	Entity	Legislative Mandate	Financial Relationships	Nature of operations	Outcomes					
Mayibuye Corporation		Act (Act 18 of 1981)	means of a grant-in-aid, which is reflected under	exists as a parastatal bus operation, which provides passenger services in the Amathole District and parts of the Chris Hani District.	 Improved governance and administrative systems to ensure sustainability pf services. 					

Government Fleet Management Services							
Name of Entity	Legislative Mandate	Financial Relationships	Nature of operations	Outcomes			
Government Fleet Management Trading Entity		of R362m was injected to establish the Trading Entity. This includes the buy-back of vehicles from Fleet Africa and the increase fleet to address the shortfall.	To provide vehicles on a full maintenance lease (FML) to the Eastern Cape Provincial Department. In addition, provide managed maintenance services to vehicles owned by provincial departments	and responsive total fleet solution that enables mobility for service delivery Good Governance Empowerment of			









AUDITOR GENERAL'S REPORT: PERFORMANCE INFORMATION

The AGSA currently performs the certain audit procedures on the performance information to provide reasonable assurance in the form of an audit conclusion. The audit conclusion on the performance against predetermined objectives is included in the report to management, with material findings being reported under the heading Report on the audit of the Annual Performance Report .

OVERVIEW OF DEPARTMENTAL PERFORMANCE

2.1 Service Delivery Environment

Human Resource Development is mandated to develop appropriate systems to ensure that employees have access to relevant and effective capacity development opportunities through training and bursary allocation in scarce and critical skills for both internal and external youth in the Province. 346 employees were trained in different interventions however tools of trade became a challenge. COVID 19 has affected training to be provided by service providers due to lack of skills to conduct training virtually and regulation restrictions for gatherings.

The increased number of petitions and community protests from communities has resulted to the department exceeded its target of number of kilometres of gravel roads regravelled.4 Projects St Barnabas hospital to Hluleka Nature Reserve, Willovale to Msengeni Junction, N2 to Siphethu Hospital and upgrading DR08606 Mlali Hospital has been achivied exceeding the target set for the year.

The department constructed 3 Bailey-type bridges (Bilatyi, Fini and Jozana) which provided safe access to areas that were previous previously inaccessible or partially accessible. Ndofela Bailey bridge is progressing well and will be finalized and handed over to the community in the next financial year They were constructed through partnership between ECDOT and National Department of Public Works, with National Department of Defense being the implementing agent.

On Aviation, Civil Aviation Authority of South Africa has approved the **department's** application for Mthatha Airport to be classified as a Category 5 Airport. Scholar transport programme has registered the transportation of 124 036 learners against the target of 87 000. The over performance has been as a result of the savings realized by the department as a result of COVID 19 which resulted to early closure of schools.

Law enforcement teams has been recognized by the Province and awarded a Platinum Award during the Batho Pele Service Excellence Awards for the sterling work they have done during the start of the COVID 19. In an attempt to reduce road fatalities, the department has successfully implemented the Pilot of 24/7 shift system [24/2] in all 26 stations in order to have traffic officers visible on the road 24 hours a day 7 days a week.

The department through community based programme continued to create jobs targeting Youth, women and people with disabilities using EPWP principles which contributed on the creation of work opportunities as part of socio economic development that minimizes inequalities, 47 593 work opportunities were created and reported, where a low full-time equivalents (FTEs) of 5 605 was achieved due to the nationwide lockdown and reduction of physical work hours for participants. In terms of designated groups, 7 843 youths, 32 731 women and 28 persons with disabilities were employed. These opportunities were created as part of the department's delivery of public infrastructure projects such as construction of taxi ranks in Jubilee (King Sabata Dalindyebo Municipality) and in Cala as well as Khowa (Sakhisizwe Municipality) together with block paving of streets in Kirkwood (Sunday's River Municipality).

2.2 Service delivery Improvement plan

Main services and standards

	Main Services			Desired Standard of Services	Actual Achievement
1	Provision of Scholar Transport.	Learners	124 036		124 036 learners were ferried
2		,	Fund	safety awareness by roads user	3 461 048 road users were reached through talk shows and Road Safety Education programmes.







Batho Pele arrangements with beneficiaries (Consultation access)

C	urrent /Actual Arrangements	Desired Arrangements	Actual achievements
	1 The Department established a	Improved Communication between the	With the assistance of Customer Care
	Call centre where recipients of	Department and its stakeholders	complaints and compliments framework, which
	the service and the public at		indicate steps to take when handling
	large are assisted in all		complaints, the public is assisted and where
	transport related challenges.		necessary redress is applied.

Service Delivery Information Tool

Current /Actual information tools		Des	ired infor	rmation tool	А	ctual Ach	ilevements			
1 Service Excellence	Effective	and	efficient	departmental	Service	Departmental	Service	Excellence	tool	was
	Excellenc	e tool	adopted	and implemente	ed by the	adopted and ir	mplemente	ed by the Dep	artme	ent.
	Departme	nt.			-	•				

Complaint Mechanism

Current /actual complaints mechanism	Desired complaints mechanism	Actual Achievements
compliments management		issues for dissatisfied customers or recipients
framework developed and implemented	departments processes and take necessary action	of the service





2.3 Organizational Environment

Human Resources Management at the Department of Transport experienced huge challenges as most employees were unable to perform their tasks effectively due to the outbreak of COVID-19 virus working from home is a new approach that came at a blink of an eye not prepared for it and it was not well managed no tools of trade offered to all employees some depended on their own budget to deliver working mandates. Employees above the age of 60 had more experience and knowledge to process the transactions and they were send home as per the COVID-19 work regulations e.g Director legal was at home since March till normal retirement and other employee need to take over without remuneration.

The department has presented 298 posts to Provincial Committee Monitoring Team (PCMT) before COVID-19 however there was a budget that has resulted to posts reduced to 63. The cut prevented the employer to appoint and fill vacant posts that and that has affected most staff with burnout and aggression symptoms which is difficult to manage by supervisors.

The department had no budget for the leave gratuity that was supposed to be paid for the financial year in question as most staff were succumbed to COVID-19. High rise of compassionate fatigue contributed to the underperformance as cases that were prioritized were more on employee wellness than the actual work arranged. Employee's sick leave got extended as the recoveries differ from individual some were afraid to share working tools afraid of contaminations which also contributed to lack of delivery outcomes,

The new ARP for 2022 has been approved and posts advertised, the rotation of staff is in place and PPE distributed to the employees promoting adherence to COVID-19 regulations is in place vaccinate roll out workshops are taking place and 24/7 counselling line is active to assist employees and supporting them on wellness and emotional challenges, more data has been provided to managers to be able to connect and still work out of office.

In anticipation of underperformance in some set targets, Department/Programme redirected some of its resources and this was necessitated by demands and convenience of utilizing available resources. Some parts of the Province were affected by flood damages, this exacerbated the situation with respect conditions of the road and Department was therefore compelled to focus more on regravelling as roads were no longer conducive for blading. This resulted in excessively overachieving on regravelling.

As for rehabilitation, a reasonable amount work was performed on layerworks and subsequently paid for. It is the general requirement for rehabilitation to be reported only when surfacing seal has been applied. All required pay items were billed and paid for however, the finishing product (bituminous surfacing) was not yet applied. The Department achieved most of its set targets but there are some targets which could not be attained largely due to five months of inactivity as a result of COVID-19.

Programme under-achieved in blading and rehabilitation and overachieved in blacktop patching and regravelling. The reseal target was achieved as targeted.

		Number of posts	(with and without F	Roads)	
Staff Categories	2016/17 (without)	2017/18 (without)	2018/19 (with)	2019/20 (with)	2020/2021
Total staff complement	1500	1521	2596	2 694	2549
Number of professional and managerial posts	146	155	214	201	322
Number and managerial posts filled of professional	130	131	180	132	293
Number of excess staff	0	0	0	0	0

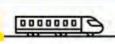
2.4 Key policy developments and legislative changes

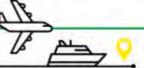
There has been no transport related key policy developments and legislative changes for year under review.

1 The figure only reflects senior management staff (SMS) and does not include assistant directors and deputy directors









3 PROGRESS TOWARDS ACHIEVEMENT OF INSTITUTIONAL IMPACTS

The Department has a responsibility of contributing towards implementation of the Provincial Strategic Framework Priority No 2 that **is "Building social and economic infrastructure"** with the goal of implementing an Integrated Public Transport Network (IPTN) throughout the province. To that end, efforts to integrate existing bus services with the planned rapid public transport network systems in two of the provinces main cities are underway. Some of the key activities towards the attainment of this outcomes are as follows:

The Departments priorities over the next 5 years are to:

- Development and implementation of a Provincial Transport Master Plan (inclusive of Roads).
- Effective infrastructure delivery through exploration of alternative means of delivery.
- Implementation of the Road Safety Strategy.
- Revitalisation of provincially owned airports.
- Improve operational efficiencies in the Scholar Transport Programme.
- Improve operational efficiencies of Departmental Entitles (GFMS and Mayibuye Transport Corporation)
- Reconfiguration of Public Transport Services.
- Development of SMME's.
- Creation of work opportunities for designated groups.

Outcome 1: Improved public transport system

Public transport is vital for residence of the Province. Currently, a high proposition of the populace is unable to afford private transport and the long travel distances between settlements and towns to essential services makes the use of non-motorized transport impractical. Improved public transport is therefore necessary to allow residents of this Province to access essential services such as clinics and hospital, schools, shopping facilities etc. a prerequisite to this, would be transformation of this industry. The goals for the transformation and improving public transport industry should be founded on the improvement of the quality of public transport services provided to the communities. Existing unscheduled services currently provided by individual operators, sometimes with below standard vehicles, must be transformed into scheduled services with an improved quality of service and safety standards.

Outcome 2: Improved transport infrastructure

The lack of a safe transport infrastructure can be a constraining factor on development. The lack of transportation infrastructures and regulatory impediments are jointly impacting economic development by conferring higher transport costs, but also delays rendering supply chain management unreliable. A poor transport service level negatively affects the competitiveness of regions and their economic activities and thus have a negative impact on the regional added value, economic opportunities, and employment.

Outcome 3: Reduced road fatalities

Road crashes have been identified both globally and domestically as a socio-economic challenge. It is estimated the nationally 16 000 people die annually due to road crashes and thousands suffer varying degrees of injuries as a result thereof. This has dire consequences on society as it results in an increased burden on the social security and welfare system of a country, with an ever-increasing loss of skills and rising costs to the economy. Any initiatives, in this regard, will therefore, form part of government's efforts to ensuring a safer, better and secured life for all. With over two thirds of road crashes preceded by a violation of traffic laws, emphasis will also be in intensifying law enforcement and strengthening the arm of the law.

Outcome 4: Improved public private sector partnerships

In the Province, there is a recorded fewer number of contractors in the grades 7-9. In addition, there is generally a lack of technical capacity in public bodies to implement portfolio of their projects and programme. This endeavour, therefore, is aimed at building capacity amongst emerging contractors to execute the increasing amount of labour intensive work. Eventually, a larger pool of contractors for the delivery of State's programmes and projects should be created over the term.

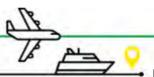
Outcome 5: An effective and efficient public administration

The Eastern Cape Department of Transport desires to achieve high levels of effectiveness towards achieving the outcomes (outcome 1 to 4) that the department intends to produce. To achieve this outcome the Department will look at six areas that are necessary to create a healthy and high-performance environment. The Auditor General during its annual audits reports on the economic, efficient and effective utilisation of scarce resources as well as the effect on policy implementation. The results of the audit will determine the effectiveness of the Department towards achieving the desired outcomes that will impact on people's lives.









INSTITUTIONAL PROGRAMME PERFORMANCE INFORMATION

Programme 1:	Administration
Purpose of the programme	The Administration programme provides the Department with the overall management and administrative, strategic, financial and corporate support services in order to ensure that it delivers on its mandate in an integrated, efficient, effective, and sustainable manner.
Sub programmes	1.1 Office of the MEC 1.2 Management of the Department 1.3 Corporate Support 1.4 Departmental Strategy
Institutional Outcomes	An effective and efficient public administration

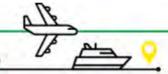
Programme 2	Transport Infrastructure
Purpose of the programme	The main purpose of this programme is to ensure that transport policy and planning occur within a single comprehensive and integrated programme with mutual support between all disciplines of transport and land use. This includes planning for the provision of transport services, facilities and infrastructure including provision of support and co-ordination of the Integrated Transport Planning at the local sphere
Sub programmes	2.1 Programme Support Infrastructure
	2.2 Infrastructure Planning
	2.3 Infrastructure Design
	2.4 Construction
	2.5 Maintenance
	2.6 Mechanical
Institutional Outcomes	Improved Transport system
	Improved provincial Transport infrastructure

Programme 3	Transport Operations
Purpose of the programme	The objective of the programme is to plan, regulate and facilitate the provision of intergrated land transport services through the coordination and cooperation with national and local authorities, as well as the private sector in order to enhance the mobility of all communities, particularly those without or with limited resources
Sub programmes	3.1 Programme Support Operations
	3.2 Public Transport Services
	3.3 Transport Safety and Compliance
	3.4 Transport Systems
	3.5 Infrastructure Operations
	3.6 Scholar Transport
Institutional Outcomes	Improved Transport system
	Reduced Road Fatalities

Programme 4	Transport Regulations
Purpose of the programme	The objective of the programme is to ensure the provision of a safe transport environment through the regulation of traffic on public roads, law enforcement and the registration and licensing of vehicles and drivers.
Sub programmes	4.1 Programme Support Regulation 4.2 Traffic Administration & Licensing
	4.3 Operator License and Permits
	4.4 Law Enforcement
Institutional Outcomes	Improved Transport system
	Reduced Roads fatalities

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Programme 5	Community Based Programmes
Purpose of the programme	The objective of the programme is to ensure delivery of accessible services through integrated, socially just, developmental, and empowering processes in order to improve the quality of life of communities within the province by way of community development programmes
Sub programmes	5.1 Programme Support
	5.2 Community Development
	5.3 Innovation and Empowerment
	5.4 EPWP Co-ordination and monitoring
Institutional Outcomes	Improved Transport system
	Improved public private participation
	An efficient and effective public administration
	Reduced Road Fatalities



PERFORMANCE INFORMATION BY PROGRAMMES

4.1 Programme 1: Administration



Mr L M Sisilana
Deputy Director-General: Administration

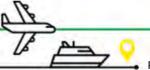
The Administration programme provides the Department with the overall management and administrative, strategic, financial and corporate support services in order to ensure that it delivers on its mandate in an integrated, efficient, effective, and sustainable manner.

The programme is divided into four (4) sub-programmes as follows:

- 1.1. Office of the Member of the Executive Council provides sound political leadership towards the implementation of government priorities.
- 1.2. Management of the Department implements overall management and support of the department.
- 1.3. Corporate Support provides administrative support to the core functions of the Department
- 1.4. Departmental Strategy provides operational support in terms of Strategic planning, Monitoring and Evaluation including policy development and co-ordination.



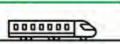




Programme 1: Administration	stration							
Outcome	Output	Output Indicator	Audited Actual Performance 2018/2019	Audited Actual Performance 2019/2020	Planned Annual Target 2020/2021	Actual Achievement 2020/2021	Deviation from planned target to Actual achievement 2020/2021	Reason for deviation
An efficient and effective A skilled and capable public administration professional workforce		P1: Average number of days to fill a vacant funded post after advertisement	267 days	263 days	90 days	149 days	59 days	Non availability of suitable qualifying candidates during the recruitment process has resulted to posts being re advertised.
		P2 Number of human resource development initiatives implemented	2	22	2	5		
		P3 Number of organisational development initiatives	9	4	n	2	-	Delays in the structure costing process has resulted to proposed organizational structure received budget concurrence from Provincial Treasury through a letter signed on the 25th March 2021 hence undernerformance.
		P4: Number of ICT initiatives implemented	0	2	2	2		
	Efficient management of resources	Efficient management P5 Average number of days for the payment of creditors	18 days	22 days	30 days	21 days	(6)	Follow ups by the programmes and management engagements on payment of creditors during IYM has resulted to improvement on the indicator
		P6: Actual % spent on budget allocated	%86	%86	100%	97,8%	2,2%	Underspending is due lock down restrictions that affected the transportation of deserving learners to schools, transfers on private enterprise due to claims of the standing kilometres and community protest that resulted in burning of buses in Sarah Baartman, district for Algoa and 8 buses for AB350 and delays in the filling of vacant posts and the payment of overtime for traffic officers.
		P7: Actual % of revenue collected on budget amount	92%	95%	100%	106%	(%9)	Rigorous follow ups with registering authorities and use of the official announcement made by the Minister where operators used the









	t to Reason for deviation	opportunity to register their cars during the grace period			Under performance is due to Risk Management committee sittings that could not sit due to the expiry of the
	Deviation from planned target to Actual achievement 2020/2021				-
	Actual Achievement 2020/2021		8	ω	င
	Audited ActualPlanned AnnualPerformanceTarget2018/20192019/2020		m	ω	4
	Audited Actual Performance 2019/2020		3		
	Audited Actual Performance 2018/2019		33		
	Output Indicator		P8: Number of service delivery projects monitored	P9: Awareness session conducted	P10: Monitoring reports on the implementation of the risk register and audit intervention
tration	Output		Service delivery implementation monitored	Clean governance through compliance	and accountability
Programme 1: Administration	Outcome	An efficient and effective public administration			

Summary of programme performance

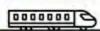
The department continues to capacity its employees by awarding bursaries for field in the Transport sector to internal and external candidates.

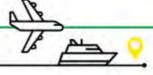
The department generated the bulk of its revenue exceeding the target by 6% from the collection of motor vehicles registration and license fees as per the requirements of the National Road Traffic Act.

The department installed video conferencing facility in all districts and head office to boost productivity, saves time, reduces travel expenses and overall promote collaboration. The department has started a project of Electronic Document Management System (EDMS) to strengthen departmental document management. The project progresses well and the roll out will start in the next financial year.

The department paid its creditors within 24 days upon receipt of all relevant documents. The department intensify its monitoring and evaluation services by ensuring that projects are monitored and progress reports are submitted







Strategy to overcome areas of under performance

- P1: With the assistance of ICT, the department has developed e recruitment system that will speed up the process of recruitment.
- P3: The department considered and collated all validation requirements by OTP, such as the approved Service Delivery Model, internal audit report and re-submitted to OTP on the 23rd April 2021. OTP is considering the submission and will provide feedback to the department on any matter related to the submission of the proposed organogram. Following the entire process by Office of the Premier, the submission will be forwarded to the DPSA for consultation with the Minister for Public Service and Administration (MPSA)
- P6: The department will improve on its plans and ensure continuous monitoring of expenditure.
- P10: The department has appointed Risk Committee chairperson and will execute duties as per the contract.

Changes to planned targets

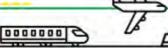
None

Linking performance with budget

The programme has achieved 60% of its indicators during the year under review. The performance shows 7% improvement compared to last financial year. filling of vacant funded posts within 90 days, finalization of organizational structure and budget utilization has contributed to programme not achieving 100%. COVID-19 which resulted to lockdown has contributed to underperformance of the programme. Budget utilized is 97,6% against 60% performance which shows misalignment of performance and expenditure.

			2020/21			2019/20	
	Sub-Programme	Final	Actual	(Over)/Under	Final	Actual	(Over)/Under
	Sub-i Togramme	Appropriation	Expenditure	Expenditure	Appropriation	Expenditure	Expenditure
		R'000	R'000	R'000	R'000	R'000	R'000
1	Office of the MEC	8 344	8 343	1	21 250	21 200	50
2	Management of the	32 248	31 310	938	37 702	36 921	780
	Department						
3	Corporate Services	412 152	402 332	9 820	389 605	384 175	5 430
4	Departmental Strategy	10 121	9 686	435	15 885	15 559	326
	TOTAL	462 865	451 671	11 194	464 442	457 856	6 586





4.2 Programme 2: Transport Infrastructure



Mr Z H Ngovela Acting Deputy Director-General

The main purpose of this programme is to ensure that transport policy and planning occur within a single comprehensive and integrated programme with mutual support between all disciplines of transport and land use. This includes planning for the provision of transport services, facilities and infrastructure including provision of support and co-ordination of the Integrated Transport Planning at the local sphere.

The programme is divided into six (6) sub-programmes as follows:

- 2.1. Programme Support facilitates the governance of the programme and the attainment of the programme objectives.
- 2.2. Infrastructure Planning maintains a Provincial Land Transport Framework (PLTF) as an overall guide to transport planning within the Province.
- 2.3. Infrastructure Design undertakes traffic engineering to contribute to a holistic road traffic management strategy in support of an environment that is conducive to a safe transport system.
- $2.4. \ \ Construction\ provides\ construction\ of\ all\ transport\ infrastructure$
- 2.5. Maintenance provides for maintenance of all transport infrastructure
- 2.6. Mechanical provides for mechanical services to all transport infrastructure fleet



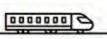




Programme 2: Tran	Programme 2: Transport Infrastructure							
Outcome	Output	Output Indicator	Audited Actual Performance 2018/2019	Audited Actual Performance 2019/2020	Planned Annual Target 2020/2021	Actual Achievement 2020/2021	Deviation from planned target to Actual achievement 2020/2021	Reason for deviation
Improved Transport	Improved Transport Regulated Transport	Sub programme 2.2-Infrastructure Planning	structure Planning					
system	system	P11: Transport Regulations developed	1	1	1	1		
		P12 Transport plans developed			м	0	m	Delays due to COVID-19 has resulted to consultations with stakeholders took longer than anticipated.
Improved provincial Transport infrastructure	mproved provincial Extent of condition of P13: Number of prosport provincial roads kilometres of su assessed as per the applicab TMH manual	P13: Number of kilometres of surfaced road visually assessed as per the applicable TMH manual	0	0	3 959	0	3 959	Indicator is dependent on RAMS, which has been a sub judice matter and a judgment was only delivered in July/Aug 2020 by the High Court, the tender has been advertised after the court ruling
		P14: Number of kilometres of gravel road visually assessed as per the applicable TMH manual	25 345	0	36 642	0	36 642	Indicator is dependent on RAMS, which has been a sub judice matter and a judgment was only delivered in July/Aug 2020 by the High Court, the tender has been advertised after the court ruling.
	Improve Road infrastructure safety	P15: Number of road safety audits conducted	1	3	3	3		
	Classified Road infrastructure network	P16: All roads assigned to an authority	0	0	0	0		
	Upgrading of	Sub-programme 2.3- Infrastructure Design	astructure Design					
	provincial roads to improve capacity , functionality and	P17: Number of designs for transport infrastructure	0	1	1	1		
	safety	Sub -programme 2.4- Co	Construction					
	Construction of transport related facilities	P18: Number of kilometres of gravel	23,4	13	26	8km	18km	The target of 13km could not be achieved for outsourced construction







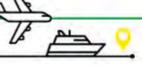


	Audited Actual Planned Annual Actual planned target to Performance Target Achievement 2020/2021 2020/2021 2020/2021	project due to the appointed service provider for the Elitheni Coal mine (Umso Construction) who went into business rescue and the project was subsequently terminated due to non-performance. The reflected performance has been performed by the insource however COVID-19 has resulted to insource not to achieve its entire target (6,5km Madwaleni 1,5 km Cofimvaba to Asketon.	. 0 0 -	- 0 0 0		Underperformance was due to delays experienced in the project as a result of community protests and stoppages caused by SMME's. This resulted in project only managing to complete the reseal part of the scope. Project could not be completed on time and the remaining scope was that of rehabilitation, hence this underperformance.	0 13720 - 13720 -
	Audited Actual Performance 2018/2019		0	0	Maintenance	0	0
	Output Indicator	roads upgraded to surfaced roads	P19: Number of public transport facilities constructed	P20: Number of law enforcement facilities	2-	P21: Number of square metres rehabilitated	P22: Number of square
sport Infrastructure	Output				Improved lifespan of	surfaced roads	•
Programme 2: Transport Infrastructure	Outcome	Improved provincial Transport infrastructure					









Programme 2: Trans	Fransport Infrastructure							
Outcome	Output	Output Indicator	Audited Actual Performance 2018/2019	Audited Actual Performance 2019/2020	Planned Annual Target 2020/2021	Actual Achievement 2020/2021	Deviation from planned target to Actual achievement 2020/2021	Reason for deviation
Improved provincial Transport infrastructure	Improved capacity, P23: Number of safety serviceability kilometres of gravel and riding quality of roads regravelled gravel roads improved	P23: Number of kilometres of gravel roads regravelled	410	1 283,27	733	1 174,17	(441,17)	Funding was redirected to areas where there was adequate contract capacity, such as regravelling. This was due to delays associated with COVID-19. Another factor that resulted to this overachievement was extent of damages on the gravel roads which necessitated increased scope to regravelling.
		P24: Number of kilometres of gravel roads bladed	24 565	25 548 ,78	34 623	15 756,91	18 866,09	Increased scope under regravelling compelled the Department to re-assign budget that was earmarked for blading to regravelling. This was due to increased demands for regravelling which came via petitions and other forms of complaints. Flood damages during the course of the financial year also contributed to increased regravelling as roads that were earlier planned for blading were washed away and required regravelling.
		P25: Number of square metres of blacktop patching	20 374	48 080,64	58 902	60 948,40	(2 046,4)	Over-performance is attributed to accelerated work under Service Level Agreement (SLA) with Nelson Mandela Bay Metropolitan Municipality.
	Creation of capacity through the Transport	P26: Number of opportunities created for the development of			က	8		







Programme 2: Tran	rogramme 2: Transport Infrastructure							
Outcome	Output	Output Indicator	Audited Actual Performance 2018/2019	Audited Actual Performance 2019/2020	Planned Annual Target 2020/2021	Actual Achievement 2020/2021	Deviation from planned target to Actual achievement 2020/2021	Reason for deviation
Improved provincial Transport	mproved provincial Infrastructure Vale Transport Chain	Contractors on the CIBD database						
infrastructure	Maintenance of	P27: Number of law		0	_	_	1	
	transport related	enforcement facilities						
	facilities	maintained						
	Management of	Sub programme 2.6-Mechanical	chanical					
	Yellow Fleet	P28: Average % of 25%	25%	64%	75%	71%	4%	Delays in plant/vehicle
		uptime on fleet						repairs due to COVID-19 on
		availability						delivery of parts and staff
		,						absence at the service
								providers workstations, has
								resulted to under
								performance.





Summary of programme performance

The Department achieved most of its set targets but there are some targets which could not be attained largely due to five months of inactivity as a result of Covid19.

Programme under-achieved in blading and rehabilitation and overachieved in blacktop patching and regravelling. The reseal target was achieved as targeted.

In anticipation of underperformance in some set targets, Department redirected some of its resources and this was necessitated by demands and convenience of utilizing available resources. Some parts of the Province were affected by flood damages, this exacerbated the situation with respect conditions of the road and Department was therefore compelled to focus more on regravelling as roads were no longer conducive for blading. This resulted in the Programme excessively overachieving on regravelling.

As for rehabilitation, a reasonable amount work was performed on layerworks and subsequently paid for. It is the general requirement for rehabilitation to be reported only when surfacing seal has been applied. All required pay items were billed and paid for however, the finishing product (bituminous surfacing) was not yet applied.

Programme managed to construct and complete three (3) Bailey-type bridges in the year under review. Bridges were:

- Bilatye
- Fini
- Jozana
- And Ndofela constructed to 85% complete.

These bridges provided safe access to areas that were previous previously inaccessible or partially accessible. They were constructed through partnership between ECDOT and National Department of Public Works, with National Department of Defense being the implementing agent.

Strategy to overcome areas of under performance

P12:Transport plans developed: Due to the outbreak of the novel coronavirus early in 2020, these plans were deferred to 2021 .These have, however, since been commissioned and drafts should be available at the end of March 2022.

P13 Number of kilometres of surfaced road visually assessed as per the applicable TMH manual: During the course of 2020, the indicator dependent on the commissioning of professional service providers for the Roads Asset Management System (RAMS). A tender in this regard was issued in April 2021 and closing on 21 May 2021. Subsequently, data gathering contractors will be appointed i.e. to undertake visual assessments on surfaced roads starting at the end of this financial year and through 2022/23 financial year.

P14: Number of kilometres of gravel road visually assessed as per the applicable TMH manual: During the course of 2020, the indicator dependent on the commissioning of professional service providers for the Roads Asset Management System (RAMS). A tender in this regard was issued in April 2021 and closing on 21 May 2021. Subsequently, data gathering contractors will be appointed i.e. to undertake visual assessments on surfaced roads starting at the end of this financial year and through 2022/23 financial year.

P17: Number of designs for transport infrastructure – For the turnaround the department will appoint the structural design specialist to review the structural design on the project as the Department do not have the capacity to review the structural designs

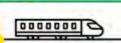
P18: Number of kilometres of gravel roads upgraded to surfaced roads - Outsourced construction The company Umso Construction [Pty] Ltd went into business rescue and the contract was subsequently terminated due to non-performance of the Contractor. The Department is currently in the process of finalizing the tender documentation for the advertisement of the project to completion. It is expected that the project will be advertised during July 2021 in order to procure a Service Provider for the completion. The In House Construction days lost due to COVID-19 lockdown has been built into the 2021/22 FY programme. The appointment of surfacing contractors and material suppliers will assist in reducing the days lost as these private contractors and In House, Construction staff will be expected to work even on weekends (Saturdays) to reduce the production days lost due to COVID-19. This is on the condition that no further lockdowns will be announced.

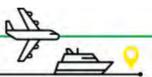
P21:Number of square metres rehabilitated: The framework contract for reseal and rehabilitation has been advertised and will be closing on the 2nd of June 2021. Objective for the framework is to improve targeting with an allowance to cater for delays in the implementation of projects to avoiding wastage of time; Spending more time to craft and approve the contractors construction program, in-order to make sure that the program will achieve targets in time and improve project planning processes to ensure all the resources require to implement the projects will be available in time.

P24: Number of kilometres of gravel roads bladed -The Department is rolling out Framework contracts for all maintenance activities in order to accelerate services that get required from time to time. There are also materials' contracts that have been advertised and commenced in the new financial year. Plant hire contractors were also awarded to reinforce the existing ones; the majority of contracts have already reached their scope/contract amount hence the new awards. Other contracts that are for individual projects have been advertised to ensure an early start on the planned projects.









P28: Average % of uptime on fleet availability - The plant availability reporting verification and validation will be conducted monthly by HO in order to improve the turnaround time of repairs. Items that are obsolete and\or uneconomical to repair will be recommended for disposal. Lastly, plant availability reporting for construction equipment and support plant items will be separated.

Changes to planned targets

None

Linking performance with budget

The programme has achieved 40% of its indicators during the year under review. The performance shows 7% decrease compared to last financial year .2 indicators were not achieved due to the fact they dependent on RAMS, which has been a sub judice matter.COVID-19 also contributed to underperformance of the programme. Budget utilized is 99,8 against 40% performance.

	Sub-Programme	Final Appropriation R'000	2020/21 Actual Expenditure R'000	(Over)/Under Expenditure R'000	Final Appropriation R'000	2019/20 Actual Expenditure R'000	(Over)/Under Expenditure R'000
1	Programme Support	402	280	122	13 081	11 159	1 922
2	Infrastructure Planning	18 271	17 528	743	32 536	18 780	13 756
3	Infrastructure Design	9 907	9 692	215	13 266	11 589	1 677
4	Construction	806 848	806 680	168	530 758	528 301	2 457
5	Maintenance	1 099 157	1 096 724	2 433	1 366 186	1 346 053	20 133
6	Mechanical	122 221	121 667	554	231 066	213 774	17 292
	TOTAL	2 056 806	2 052 571	4 235	2 186 893	2 129 656	57 237





4.3 Programme 3: Transport Operations



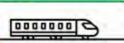
Mr B Makambi Acting Chief Director

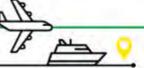
The main objective of this programme is to plan, regulate and facilitate the provision of integrated land transport services through coordination and co-operation with national and local authorities, as well as the private sector in order to enhance the mobility of all communities, particularly those without or with limited access.

The programme is divided into six (6) sub-programmes as follows:

- 3.1. Programme Support facilitates the governance of the programme and the attainment of the programme objectives.
- 3.2. Public Transport Services provides management of integrated land transport to provide mobility to the commuters.
- 3.3. Transport Safety and Compliance manage/co-ordinate and facilitate the transport safety and compliance in all modes with related legislation and policies through pro-active and re-active tactics and strategies
- 3.4. Transport Systems ensures that there is collaboration between the various stakeholders in the province to promote rail and maritime services as modes of transport.
- 3.5. Infrastructure Operations manages provincial airports.
- 3.6. Scholar Transport assists with the transportation of learners walking an excess of 3km to access schools inline with the National Draft Scholar Transport Policy





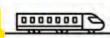


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Programme 3: Transport Operations	sport Operations							
Outcome	Output	Output Indicator	Audited Actual Performance 2018/2019	Audited Actual Performance 2019/2020	Planned Annual Target 2020/2021	Actual Achievement 2020/2021	Deviation from planned target to Actual achievement 2020/2021	Reason for deviation
Improved Transport	Affordable and	Sub programme 3.2: Public Transport Services	blic Transport Services					
system	reliable transport system	P29: Number of routes subsidized	2 020	1 991	2 275	2 187	88	Algoa Bus Company literally did not operate in April 2020, due to a scourge of the COVID-19 pandemic, which brought their operations to a halt thus, negating the overall number of routes operated by contracted operators.
		P30: Number of Kilometres Subsidized	9 9951 285,23	10 535 000,03	12 072 653	14 452 741.94	(2 380 088,9)	The outbreak of the COVID-19 pandemic, also has had an adverse impact to the Department, which mandated it to reduce its operational targets in order to prioritize the budgetary requirements brought about by the endemic. However, in converse, the bus operators did not accordingly adjust their operational plans as they were obligated to operate the contractual scheduled kilometres, thus resulting in over performance.
		P31: Number of trips Subsidized	351 989	369 762	330 667	424 297	(93 630)	The outbreak of the COVID-19 pandemic, also has had an adverse impact to the Department, which mandated it to reduce its operational targets in order to prioritize the budgetary requirements brought about by the endemic. However, in converse, the bus operators did not accordingly adjust









Programme 3: Transport Operations	port Operations							
Outcome	Output	Output Indicator	Audited Actual Performance 2018/2019	Audited Actual Performance 2019/2020	Planned Annual Target 2020/2021	Actual Achievement 2020/2021	Deviation from planned target to Actual achievement 2020/2021	Reason for deviation
Improved Transport System								their operational plans as they were obligated to operate the contractual scheduled kilometres, thus resulting in over performance
		P32:Number of empowerment initiatives	0	0	င	0	3	The COVID-19 pandemic has had to enforce massive restrictions on public transport in order to limit transmission of the virus and ensure safe passage of key workers during the emergency response. Thus, no empowerment initiatives could be embarked upon
	A safer transport	Sub programme 3.3: Tran	Fransport Safety and compliance	pliance				
	system	P33: Number of road safety Awareness programmes conducted.	e.	က	2	5		
		P34: Number of schools involved in road safety awareness programmes	438	497	80	29	13	Limited access to schools due to COVID-19 Regulations and school closure.
		P35: Assessments conducted to measure the level of road safety knowledge of EC citizens in identified HAZLOCs	0	0	0	0		
		Sub programme 3.4 Infrastruct	astructure Operations					
		P36: Number of assessments conducted in Bisho Airport to ensure compliance with SACAA requirements.	16	16	16	10	9	Airport was closed and only security was operational during 1st and 2nd quarter No assessment has been conducted on maintenance, fire and rescue and ATNS due to COVID-19.







Programme 3: Transport Operations	port Operations							
Outcome	Output	Output Indicator	Audited Actual Performance 2018/2019	Audited Actual Performance 2019/2020	Planned Annual Target 2020/2021	Actual Achievement 2020/2021	Deviation from planned target to Actual achievement 2020/2021	Reason for deviation
Improved Transport system		P37: Number of assessments conducted in Mthatha Airport to ensure compliance with SACAA requirements.	15	16	16	10	9	Airport was closed and only security was operational during 1st and 2nd quarter No assessment has been conducted on maintenance, fire and rescue and ATNS due to COVID-19.
		P38: Number of rail initiatives			m	0	က	COVID-19 which resulted to lockdown has affected the establishment of Rail committee. The awareness sessions were not conducted due to COVID-19 restrictions. Reviewal of Provincial Rail plan and policies could not be achieved due to capacity challenges
		P39; Number of maritime initiatives	2	0	2	0	5	The Development of Provincial Maritime Transport Strategy was not achieved due to capacity challenge within the Programme, Awareness Programme could not be achieved due to COVID-19 restrictions and late re-opening of schools for new academic year
	Affordable and reliable transport system	Sub programme 3.5: Scholar P40: Number of learners transported.	olar Transport Services 81 582	85 747	87 000	124 036	(37 036)	Due to vulnerability of learners during the COVID-19 and Scholar Transport incurred savings from the level 5 of lockdown the country was under, Scholar Transport deemed it necessary to provide











Improved Transport system P41: Number of operators contracted P42: Number of schools benefitting from the Scholar Transport of the service providers here in the Scholar Transport of Scholar Transp	Outcome	Output	Output Indicator	Audited Actual Performance 2018/2019	Audited Actual Performance 2019/2020	Planned Annual Target 2020/2021	Actual Achievement 2020/2021	Deviation from planned target to Actual achievement 2020/2021	Reason for deviation
System P41: Number of operators contracted - 2 000 2 568 (568) As the result of the additional number of from the 234 schools benefiting service providers here are contracted to transport to these learners. P42: Number of schools benefiting from the Scholar Transport of Scholar Transport of Schools open fitting from the Scholar Transport of	Improved Transport								transport to the additional 37 036 learners.
P42: Number of schools benefitting from the Scholar Transport Scheme Scholar Transport under Scholar T	system			-	-	2 000	2 568	(568)	transport to these additional
			benefitting from the Scholar Transport	753	757	800	1 034		The additional number of learners that were provided with transport using the savings that were incurred by Scholar Transport resulted in more schools benefiting on





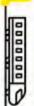


The Department provided scholar transport to 124 036 learners against the 87 000 learners that were targeted this financial year due to the vulnerability of learners during the COVID-19 pandemic.

The Department provided subsidized bus passengers service through the services of Africa Best 350 (AB350), Algoa Bus Company and Mayibuye Transport Corporation. Over 14 452 742 subsidized kilometres were operated benefitting over 10 499 823 passengers, 2187 routes subsidized and approximately 424 297 trips subsidized. The Department consolidated three phases of AB350 contract into a single contract.

In an effort to assist the Public Transport Industry, the Department set aside R13 million for the procurement of PPE's for all Public Transport Operators in the Province, of which R 10 million has been spent. The Department has made an upgrade of the Mthatha Airport from Category 4 to Category 5 in this financial year

The Department reached road users during the COVID-19 pandemic through Road Safety Awareness Campaigns made through live Radio Talk Shows.



PAGE



Strategy to overcome areas of under performance

- The sub-programme will operate all the identified subsidized routes
- relaxed to 100 people per closed venue.

 The sub-programme will continue with the radio talk show on Road Safety awareness in order to meet its targets. Airport assessments will be performed as planned in Bisho Airport

 Airport assessments will be performed as planned in Mthatha Airport The sub-programme will conduct all empowerment initiatives and the training of operators as COVID-19 restrictions has been

- P34: P36: P37: P38: P39: The department will request assistance within programmes and outside the department
- Office of the Premier for the development of Maritime Strategy. The department will conduct awareness session through radio show and issue pamphlets and also source assistance from the

Changes to planned targets

Linking performance with budgets

The programme has achieved 46 % of its indicators during the year under review. The performance shows 1% decrease compared to last financial year .Indicators that contributed to the underperformance are the ones that needed physical contact during execution which was barred by COVID-19 restrictions. Budget utilized is 94,4% against 46 % performance.

T	5 S	4 In	ъ С <u>Т</u>	2 P	1 P		(45)	\ \bar{2}	
TOTAL	Scholar Transport	Infrastructure Operations	Transport Safety and Compliance	Public Transport Services	Programme Support			rogramme	
1 258 341	551 995	51 853	59 010	593 972	1 511	R'000	Appropriation	Final	
1 187 426	535 788	38 533	57 315	554 591	1 199	R'000	Expenditure	Actual	2020/21
70 915	16 207	13 320	1 695	39 381	312	R'000	Expenditure	(Over)/Under	
1 338 460	639,044	44,434	66,891	580,930	7,161	R'000	Appropriation	Final	
1 309 742	632,945	42,281	66,590	561,154	6,772	R'000	Expenditure	Actual	2019/20
28 718	6,099	2,153	301	19,776	389	R'000	Expenditure	(Over)/Under	









4.4 Programme 4: Transport Regulation



Mr M Mxi Acting Chief Director

The objective of the programme is to ensure the provision of a safe transport environment through the regulation of traffic on public roads, law enforcement and the registration and licensing of vehicles and drivers.

The programme is divided into four (4) sub-programmes as follows:

- 4.1 Programme Support facilitates the governance of the programme
- 4.2 Transport Administration and Licensing facilitates the implementation of laws and regulations relating to vehicle registration, licensing and compliance.
- 4.3. Operator License and Permits facilitate the registering of Public transport vehicles and operators
- 4.4. Law Enforcement maintains law and order on the roads through the enforcing of traffic laws and regulations.



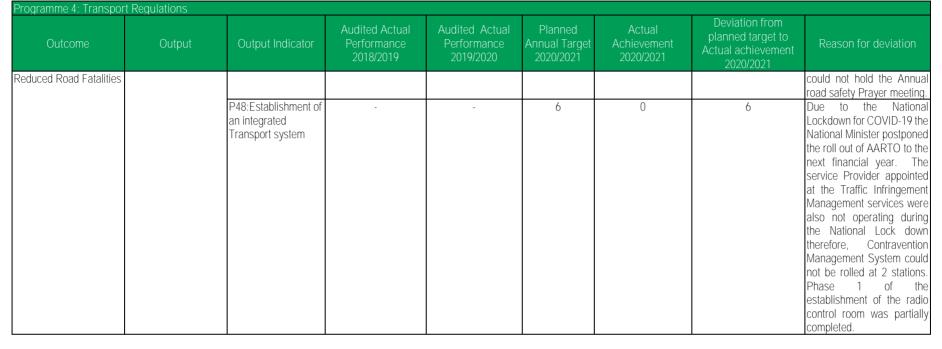




	Programme 4: Transpo	rt Regulations							
,	Outcome	Output	Output Indicator	Audited Actual Performance 2018/2019	Audited Actual Performance 2019/2020	Planned Annual Target 2020/2021	Actual Achievement 2020/2021	Deviation from planned target to Actual achievement 2020/2021	Reason for deviation
1		Regulated Transport System	P43: Number of compliance inspections conducted	231	226	123	124	(1)	The variance is immaterial
			P44: Number of licensing facilities established		-	4	2	2	During assessments the other two offices required intensive renovation to accommodate Natis standard and as such the projects had to be discontinued.
			Sub-programme-Op	erator License and p	ermits				
			P45: Number of Transport operators regulated		-	4 226	4 182	44	COVID-19 regulation made it difficult for the pre-hearing seating's hence the underperformance. Some of the pre-planned seatings had to be differed due to COVID-19 regulation that were changing time and again. These pre-hearings are physical in nature
1	Reduced Road Fatalities		Sub- programme 4.4	: Law Enforcement					
•		system	P46: Systematic examination of motor vehicles	-	-	49 792	32 382	17 410	Implementation of 24/7 flexi shift system [24/2] with limited human resources had an impact in executing operations under systematic examination of motor vehicles.
			P47: Performance improvement initiatives	-	-	2	1	1	Due to the COVID-19 restrictions, the Programme

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Summary of programme performance

COVID-19 restrictions made it difficult for the programme to perform as per the original plan. The programme had to reprioritise and focus on the implementation and monitoring of COVID-19 Regulation compliance. Drunken Driving Operations were very minimal due to health reasons and as such the use of Alcohol screeners were withdrawn. Officers had to work 24/7 shift system in all the borders. There were more road blocks than originally planned on the inbound and outbound. Officers had to escort people within the programme quarantine sites. In the process some of our officers were affected by COVID-19 and that also compromised our plans. The programme has successfully signed SLA's with Licensing Agencies in the Province as well as developing a database for Number Plate Embossers

The programme has also managed to pilot the pre booking system in Nelson Mandela District at Gqebera. 2705 Abnormal Loads permits were issued and 23 PRE Sittings held during the 2020/21 financial year. In an attempt to reduce road fatalities, the department has successfully implemented the Pilot of 24/7 shift system [24/2] in all 26 stations in order to have traffic officers visible on the road 24 hours a day 7 days a week

Strategy to overcome areas of under - performance

- P44: P45:
- P46 The Programme approached Programme 2 and DPW to assist with the Renovations at Elliotdale and TIMS office. The number of Public Transport Regulated is dependent on the number of applications received from Public Transport Operators, Systematic examination of motor vehicles has been reduced in the next financial year as all operations could not been executed due to Covid-19 restrictions where the Programme still needs to comply with Covid-19 regulations.
- P47 Due to COVID-19 Regulations the Programme had to cancel annual Road safety Prayer meetings
- P48 Establishment of an Integrated Transport systems has been deferred to the next financial year due to the National Minister pronouncement to roll out AARTO in July 2021.

Changes to planned targets

Linking performance with budgets

The programme has achieved 17 % of its indicators during the year under review. The performance shows 50% decrease compared to last financial year. COVID-19 has contributed to under performance on the programme where most operations were halted to focus on those that does not hinder provisions of the COVID-19 Regulations. Budget utilized is 96,5 % against 17 % performance

				 n to	2 T	ω P.C	4 L	T
	Sub-Drogramma	Sub-Flogiailille		Programme Support	Transport Admin and Licensing	Operator License and Permit	Law Enforcement	TOTAL
	Final	Appropriation	R'000	3 107	13 215	8 379	295 298	319 999
2020/21	Actual	Expenditure	R'000	2 769	12 164	7 113	286 872	308 918
	(Over)/Under	Expenditure	R'000	338	1 051	1 266	8 426	11 081
	Final	Appropriation	R'000	6,195	14,284	10,615	334,013	365,107
2019/20	Actual	Expenditure	R'000	6,186	14,212	10,525	333,605	364,528
	(Over)/Under	Expenditure	R'000	9	72	90	408	579











4.5 Programme 5: EPWP/Community Based Programmes (Transportation)



Mr A Best Chief Director

The objective of the programme is to ensure delivery of accessible services through integrated, socially just, developmental and empowering processes in order to improve the quality of life of communities within the province by way of community development

The programme is divided into four (4) sub-programmes as follows:

- 5.1 Programme Support facilitates the governance of the programme and the attainment of the programme objectives
- 5.2 Community Development facilitates implementation of community supported transportation service delivery projects through identification and creation of work opportunities
- Innovation and Empowerment It provides for SMME development and facilitate entry of SMMEs into the main stream economy
- 5.4. Sector Co-ordination and Monitoring reports and assesses impact of all EPWP Projects implemented by the Department.







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Outcome	Output	Output Indicator	Audited Actual Performance 2018/2019	Audited Actual Performance 2019/2020	Planned Annual Target 2020/2021	Actual Achievement 2020/2021	Deviation from planned target to Actual achievement 2020/2021	Reason for deviation
Reduced Road Fatalities	Interventions to reduce fatalities	P49: Number of interventions to reduce fatalities	-	-	7	9	(2)	Influenced by COVID- pandemic, two mo projects were created Public Transpor Facilitators, Schol transport Pick up Poi Monitors and Safel Health and Environme Cleaners.
mproved public private	Work opportunities	Sub programme-5.2 (Community Develop	ment				
participation		P50: Number of work opportunities created through EPWP projects	-	-	44 375	45 215	(840)	Overachievement attributed to three ne projects created due to COVID-19 ar replacements that wer undertaken during the year.
		Sub programme-5.3 li						
		P51: Number of beneficiaries empowerment interventions	3	3	4	3	1	Draft Contract Development Polic completed but not y approved.
		P52: Number of initiatives to enhance partnerships	-	-	4	3	1	The target for initiatives enhance partnership is not 4 as reflected in the Annual Performance pla
	Work opportunities created and reported	P54 Number of jobs reported		-	49 059	47 593		Data collection ar verification proce- delayed due to capaci especially on road projects due to lockdow regulations.
		P55: Number of full time equivalents (FTE's) created	19 561	21 475.9	20 477	14 872		The nationwide lockdow affected the participants not be physically workir on sites, resulting in wo

Programme 5: Community	Based Programme:	S						
Outcome	Output	Output Indicator	Audited Actual Performance 2018/2019	Audited Actual Performance 2019/2020	Planned Annual Target 2020/2021	Actual Achievement 2020/2021	Deviation from planned target to Actual achievement 2020/2021	Reason for deviation
Improved public private participation								days not counted in the first two quarters.
		P56: Number of youths employed (18- 35)	10 008	9 875	26 971	7 829	19 142	The department could not recruit to full capacity due to lockdown and limiting of numbers. Youth could not be attracted to join the programme to the maximum.
		P57: Number of women employed	33 904	34 645	29 423	32 731	(3 308)	Programmes implemented have attracted more women.
		P58: Number of persons with disabilities employed	484	46	980	28	952	The lockdown and limiting of numbers have influenced the slow recruitment and therefore could not attract persons with disabilities to join the programme.
Improved Transport system	Establishment of coordination of forums	P59:Number of forums coordinated	-	-	2	3	(1)	The target for forums coordinated is 3 not 2 as reflected on the Annual Performance plan
An efficient and effective public administration	Conduct Impact assessment of programmes	P53: Impact assessment of programmes conducted	-	-	-	-		,

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During 2020/21, as part of the department's contribution to job creation, empowerment of communities and contractors through Extended Public Works Programme (EPWP), 47 593 work opportunities were created and reported, where a low full-time equivalents (FTEs) of 5 605 was achieved due to the nationwide lockdown and reduction of physical work hours for participants. In terms of designated groups, 7 843 youths, 32 731 women and 28 persons with disabilities were employed. These opportunities were created as part of the department's delivery of public infrastructure projects such as construction of taxi ranks in Jubilee (King Sabata Dalindyebo Municipality) and in Cala as well as Khowa (Sakhisizwe Municipality) together with block paving of streets in Kirkwood (Sunday's River Municipality).

The department managed to verify and pay 37 600 or 97, 4% of active beneficiaries of Hlumisa Development Fund from the targeted 38 620 as at end of 2020/21. The remaining participants of the Hlumisa Development Forum are being traced with the assistance of community structures in order to conclude all processes of payments by the end of 2021/22.

To strengthen governance and policy environment of EPWP, the department hosted consultative sessions to get inputs for the development of the contractor development policy for the benefit of empowering small to medium enterprises, and the EPWP policy for then formalisation and standardization of EPWP activities throughout the department. Final consultations will be undertaken and implementation be started in 2021/22 in order to improve the recruitment processes and ensuring quicker replacement of exiting participants. The department has also developed terms of reference for the functioning of community based programme forum, transport infrastructure forum and data quality forum. All these will ensure a solid foundation and institutionalization of key activities where various stakeholders participate while collecting needs from the communities to be part of decision making processes.

In terms of challenges, the department continues to face challenges of not meeting the targets for youth and persons with disabilities. An evaluation study by Eastern Cape Department of Public Works has been completed to improve this and the department has also planned open engagements with civil society organisations leading the interests of youth and persons with disabilities. The department has also initiated processes to discontinue contracting 60+ year olds in order to create a space for youth to join the programme.







PAGE

Strategy to overcome areas of under performance

P53: Number of initiatives to enhance partnerships

and receive approval by the second quarter. was busy with other organisational activities. The draft Contractor Development Policy will be consulted on in the first quarter of 2021 The draft policy delayed with internal consultations which were beyond our control due to critical nature of the internal stakeholder that

P55: Number of jobs reported

recruitment of excess participants to be ready to assume duties when there is an exit. The programme will further intensify the support to other programmes in order to help with the registration of projects and data collection to make sure maximum reporting. order to improve on challenges experienced with slow collection and processing of information during the lockdown. There is also planned equipment on time through submission of need analysis early in quarter one of 2021. The programme is further realigning it workforce in The programme has planned to work within the tight conditions influenced by covid-19 by ensuring the availability of personal protective

P56: Number of full time equivalents (FTEs) created

participants having worked for more days in the next financial year With more jobs planned to be created through intensified recruitment from the first quarter, this calculation will be improved due to

P57: Number of youths employed (18-35)

extended to external potential partners department will also introduce more areas to allocate youth on using a needs analysis from internal stakeholders. This will later be There is a planned recruitment process through engagement of civil society and youth formations with interest on youth. The

P59: Number of persons with disabilities employed

in the poorest wards The department has sought assistance from the technical department while also planning to engagement civil society groups or coalitions that have interests in persons with disabilities. This category of recruitment has been allocated to be part of the direct targeting especially

Changes to planned targets

captured during printing, the correct target is 3 P53: Number of initiatives to enhance partnerships: Target of 4 reflected on Medium Term Expenditure Framework period is incorrectly

during printing, the correct target is 3. P60: Number of forums coordinated: Target of 2 reflected on Medium Term Expenditure Framework period is incorrectly captured

Linking performance with budgets

extended to external potential partners department will also introduce more areas to allocate youth on using a needs analysis from internal stakeholders. This will later be performanceThere is a planned recruitment process through engagement of civil society and youth formations with interest on youth. The The programme has achieved 40 % of its indicators during the year under review. The performance shows 17% decrease compared to last financial year. COVID-19 has contributed to under performance of the programme where the 1st two quarters in the financial year, beneficiaries could not come to work and as such could not be reported on the system. Budget utilized is 99,4% against 40 %

	Monitoring	A EPWP Coordination and	Empowerment	2 Innovation and	2 Community Development	 Programme Support 			Sub-Drogram	
		ion and			lopment	ort		č		
/ 2/ 201		5 674		39 489	587 826	3 402	R'000	Appropriation	Final	
170 071		4 822		37 628	587 434	2 387	R'000	Expenditure	Actual	2020/21
7 7 7 7		852		1 861	392	1 015	R'000	Expenditure	(Over)/Under	
/F0.0/0		8,270		39,667	600,194	11,737	R'000	Appropriation	Final	
750 000		7,973		39,269	599,856	11,735	R'000	Expenditure	Actual	2019/20
1 005		297		398	338	2	R'000	Expenditure	(Over)/Under	











Government Fleet Management Service

Purpose: Provide a reliable and cost-effective fleet and fleet management services for the government of the Eastern



Head of Entity Mr K Gazi

Government Fleet Management Services has the following Business units:

- Fleet Development and Provisioning
- SMME and Fleet Maintenance
- Fleet Risk and Logistics Management
- Client Relations Management
- Corporate Support
- Financial Management
- Institutional Compliance and Assurance













Outcome	Output	Output Indicator	Audited Actual Performance 2018/2019	Audited Actual Performance 2019/2020	Planned Annual Target 2020/2021	Actual Achievement 2020/2021	Deviation from planned target to Actual achievement 2020/2021	Reason for deviation
An efficient and effective public administration	Leased vehicles for service delivery	P61: Percentage of leased vehicle availability		96% (780739/ 814550)	97%	98% (823595 / 844580)	(1%)	Efficiencies in turnaround times from service providers impacted positively on availability of fleet
	Leased vehicles for service delivery	P62: Percentage of leased vehicles that are compliant	78% (2331/2981)	70% (2137/3047)	90%	69% (2174/ 3152)	21%	The lockdowns across the world negatively affected global vehicle supply chains. This resulted in intermittent production of vehicles, resulting in slow delivery of vehicles from OEM's.
Improved public private participation	Empowerment of SMME's	P63: Percentage of maintenance and repairs work allocated to HDI's	-	-	51%	49% (9716/19702)	2%	Warranties compliance on newer fleet had a negative effect on the work allocation to HDI's
An efficient and effective public administration	Demand Assessment	P64: Number of needs analysis conducted within the Province	-	-	1	0	1	The tender issued in the financial year (2020/21) was non-responsive

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Strategies to overcome areas of underperformance

Percentage of maintenance and repairs work allocated to HDI's

• Work allocation rotation on out of warranty vehicles will be stringently followed up through the service provider.

Percentage of leased vehicles that are compliant

Constant follow ups and communication with OEMs, to ensure timeous delivery of vehicles.

Number of needs analysis conducted within the Province

• Tender to be re-advertised within the 1st Quarter of 2021-22 financial year in order to conduct needs assessment.

Performance in relation to standardised outputs and output indicators for sectors with concurrent functions

Not applicable

Reporting on the Institutional Response to the COVID-19 pandemic

Budget programme	Intervention	Geographic Location Province/District/ local municipality	No of beneficiaries	Disaggregation of beneficiaries	Total budget allocation per intervention R'000	Budget spent per intervention	Contribution to the output in the Annual Performance Plan	Immediate outcomes
Programme 1	24/7 counselling services rendered	Eastern Cape Department of Transport	8 officials	2 = males 6 =females	80 000	4,866 24	conducted	All employees supported on individual psychosocial wellness
Programme 1	Procurement of sanitizers to mitigated COVID-19 pandemic infections	Eastern Cape Department of Transport	1775 x500ml sanitizers	Alfred Nzo = 219 Amathole =402 Chris Hani = 252 Joe Gqabi = 200 O.R. Tambo = 361 Sarah Baartman = 341	2 470 848	608 820	Risk assessment conducted	Employees are safe without compromising on productivity
Programme 1	Procurement of face shield to mitigated COVID-19 pandemic infections	Eastern Cape Department of Transport	100 Traffic official	Females = 35 Males = 65	66 250	66 250	Risk assessment conducted	Reduced chances of respiratory droplets from reaching others
Programme 1	Decontamination of vehicles yellow fleet , traffic and GG vehicles	Eastern Cape Department of Transport	Amatole	Yellow fleet = 120 and traffic officer's & GG = 100	8 845 765	7 587 943	Risk assessment conducted	Reduction of COVID-19 virus contamination in buildings and transportation
Programme 1	Procurement of three layered masks and surgical masks	Eastern Cape Department of Transport	100 000 surgical masks	Alfred Nzo = 4 150 Amatole = 6 000 Chris Hani = 8 000 Joe Gqabi = 1 300 O.R. Tambo = 8 800 Sarah Baartman = 6 000 Head Office = 50 050	4 240 176	2 004 209	Risk assessment conducted	COVID-19 transmissions suppressed and saved lives
Programme 1	Procurement of glass barriers	Eastern Cape Department of Transport	220 glass barriers	Head office:53 Scholar Transport:06 Amatole:45 Alfred Nzo:10 O.R Tambo: 17 Joe Gqabi:17 Sarah Baartman: 72	500 000	484 200		Reduced chances of respiratory droplets from reaching others

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The President of South Africa announced the state of disaster management due corona virus outbreak, all employees stayed at home, only essential services that the department rendered.

Thereafter the department established Occupational Health and Safety Committee (OHS) to develop contingency plans to manage business continuity and communicate the outbreak of this pandemic to all employees. OHS committees in Districts were establish with their member's appointment letters signed by the Head of Department.

A compliance officer together with the Provincial chairperson of the departmental OHS committee were appointed by the Head of Department to ensure compliance with COVID-19 regulations and protocols

Circulars were developed as means of communication between the employee and employees during all lockdown levels experienced in previous financial year (2020- 2021), also to communicate the guidelines and regulations from OTP, Department of Public Service Administration and National Institute for Communicable Diseases (NICD).

Regulated Personal Protective Equipment (PPE) was procured to curb the spread of the corona virus amongst the employees. Safety Health, Environment, Risk and Quality (SHERQ) policy was reviewed to align it with the current pandemic outbreak period. A departmental COVID-19 Workplace plan and protocol were developed and approved to capacitate the employees on health and safety issues during this pandemic outbreak and prevention of infections.

The department did a monitoring and evaluation visit of compliance in all departmental building in Traffic stations and offices to ensure proper management and prevention of spread of COVID-19

EAP 24/7h counselling was procured due to rise of COVID-19 pandemic to be accessed by permanent employees, their families, interns and contract workers on how to cope with the scourge. Much as the department has professionals to do counselling this counselling service gave the departmental employees an opportunity to speak to employees whom they are not known to. It covered the issue of fearing being stigmatized. The department had high numbers of employees who were overloaded.

5 TRANSFER PAYMENTS

5.1 Public Entities

subsidized				
 32697 trips 				
subsidized				
 Average of 68 routes 				
subsidized			services	Corporation
• 1,528,110 kilometres	149,657	149,657	Provision of public transport	Mayibuye Transport
public entity	the public entity	the public entity	entity	Natifie of Fabric Ethity
Achievements of the	Amount spent by	Amount transferred to	Key outputs of the public Amount transferred to	Name of Dublic Entity

The table below reflects the transfer payments made for the period 1 April 2020 to 31 March 2021

Provincial DA Taxi Body that represent Professionali Council (SANTACO) the Taxi industry in Taxi Industry the Province	ECSBOC Bus Body that represen Operators Small Bus operators	Algoa Bus Company Private company Ply. Ltd that receive Africa Best AB350 financial support from the Department	Name of Type of transferee organisation
Body that represent Professionalization the Taxi industry in Taxi Industry the Province	present rs	pany Provision of public Transport services	Purpose for which the funds were used
alization (f public ervices	
Yes	Yes	8 8	Did the dept. comply with s 38 (1) (j) of the PFM/
3 396	1 673	255 557 165 433	Amount transferred (R'000)
3 396	1 673	242 037 989 143 318 496	Amount spent by the entity
,	1	Underspending is under Itransfers and subsidies on private enterprise for Algoa and AB350 due to claims of the standing kilometres and community protest that resulted in burning buses in Sarah Baartman for Algoa and 8 buses for AB350	Reasons for the funds unspent by the entity









6 CONDITIONAL GRANTS

6.1 Conditional grants and earmarked funds received

Department who transferred the grant	National Treasury
Purpose of the grant	Financial assistance towards an efficient, safe , reliable and affordable
	Public Transport System
Expected outputs of the grant	 Number of routes subsidised
	Number of kilometres subsidised
	 Number of trips subsidised
Actual outputs achieved	• 2187 routes subsidised
	 14 452 742 kilometers subsidized
	 424 297 trips subsidised
Amount per amended DORA	
Amount transferred (R'000)	269,007 000
Reasons if amount as per DORA not	n/a
transferred	
Amount spent by the department	252,368 000
Measures taken to improve performance	Department will develop a monitoring tool in collaboration with
	departmental ICT to improve service efficiency and passenger safety.
Monitoring mechanism by the receiving	 Monthly meetings to verify claims for operations
department	 Submit reports on monthly basis to National Department of Transport
	 Department conduct sport checks on operations

Department who transferred the grant	Provincial Treasury
Purpose of the grant	To incentivise provincial departments to expand work creation efforts through the use
	of labour intensive delivery methods in identified focus areas, in compliance with the
	Expanded Public Works Programme guidelines:
Expected outputs of the grant	 Number of jobs reported
	 Number of full time equivalent created
	 Number of youth employed
	 Number of persons with disabilities
Actual outputs achieved	 47 593 jobs reported
	 14 872 full time equivalent created
	 7 829 youth employed
	• 32731 women employed
	 28 persons with disabilities
Amount per amended DORA	
Amount transferred (R'000)	78,469 000
Reasons if amount as per DORA not	n/a
transferred	
Amount spent by the department/	77,880 000
Measures taken to improve performance	Development of EPWP policy to address recruitment challenges.
Monitoring mechanism by the receiving	Monthly and quarterly reports submitted to Provincial Treasury.
department	



An efficient, safe, sustainable, affordable transport system







Department who transformed the great	Notional Tropology
הבאשו חוופוור אווס וושוצופוו במ חוב או שוור	National Heavily
Purpose of the grant	To ensure efficient investment in provincial roads to implement the Road
	Infrastructure Strategic Framework For South Africa (RISFSA) in line with the
	S'hamba Sonke Road Programme and other related road infrastructure asset
	management programmes and Creation of job opportunities.
Expected outputs of the grant	 Number of square metres rehabilitated
	 Number of square meters resealed
	 Number of kilometres of gravel roads regravelled
	 Number of kilometres of gravel roads bladed
	 Number of square metres of blacktop patching
Actual outputs achieved	 47 593 beneficiaries employed and receive income through EPWP
	 0 square metres rehabilitated
	• -13 720 square meters resealed
	 -1 174,17 kilometres of gravel roads regravelled
	 -15 756,91 kilometres of gravel roads bladed
	 -60 948,40 square metres of blacktop patching
Amount per amended DORA	n/a
Amount transferred (R'000)	1 503 379 000
Reasons if amount as per DORA not transferred	All funds transferred
Amount spent by the department/	1 500 843 000
municipality	
Measures taken to improve performance	Development of EPWP policy to address recruitment challenges
Monitoring mechanism by the receiving	Approved quarterly reports and monthly budget signed off sheet
department	submitted to National department of Transport

DONOR FUNDS

Donor Funds Received

NAME OF DONOR	TETA
Full amount of the funding	1,027m roll over 19/20
Period of the commitment	
Purpose of the funding	Training and Development
Expected outputs	Training
Actual outputs achieved	Training and Development of Traffic Officers
Amount received (R'000)	n/a
Amount spent by the department (R'000)	716
Reasons for funds unspent	The service has been rendered towards the department has not received
	the invoice, the payment will be effected in the next financial year
Monitoring mechanisms by the donor	Quarterly reports are submitted to TETA

NAME OF DONOR	ROAD TRAFFIC MANAGEMENT CORPORATION
Full amount of the funding	1,167m roll over 19/20
Period of the commitment	
Purpose of the funding	Traffic Service enhancement
Expected outputs	Enhancement of pounds
Actual outputs achieved	Traffic services structure
	enhancement
Amount received (R'000)	n/a
Amount spent by the department (R'000)	737 000
Reasons for funds unspent	COVID 19 has resulted to slow progress in activities of the establishment of the
	pound/or traffic safety enhancement
Monitoring mechanisms by the donor	Progress reports









∞ CAPITAL INVESTMENT

<u>%</u> Capital investment, maintenance and asset management plan

Infrastructure projects New and replacement assets Existing infrastructure assets Upgrades and additions Rehabilitation,	Final Final R'000 2,000 2,081,603 726,662 4,701	2020/2021 Actual Expenditure R'000 3,543 2,178,938 646,603	(Over)/Under Expenditure R'000 (1,543) (97,335) 80,059	Final Appropriation R'000 1,500 1,980,149 604,158	2019/2020 Actual Expenditure R'000 - 1,902,194 563,907
additions					
 Rehabilitation, renovations and 	4,701	1	4,701	15,855	3,330
refurbishments					
 Maintenance and 	1,350,240	1,532,335	(182,095)	1,360,136	1,334,957
repairs					
Infrastructure transfer	-	-	-	-	
Current	1,350,240	1,532,335	(182,095)	1,360,136	1,334,957
Capital	733,363	650,147	83,216	621 ,513	567 ,237
Total	2,083,603	2,182,482	(98,878)	1,987,392	1,907,905











INTRODUCTION

economically utilise the state resources, which is funded by tax payers. Commitment by the Department to maintain the highest standards of governance is fundamental to the management of public finances Users require assurance that the Department has good governance structures in place to effectively, efficiently and

RISK MANAGEMENT

relying on the provisions contained in the main two documents stated above, i.e. Departmental Risk Management Strategy and Risk Management Policy. Department the Risk Management Unit continues to play a pivotal role in entrenching the principles which are meant to prevent any adverse impact which might have a detrimental effect on achieving the set goals. The Risk Management Unit is able to achieve this The Department does have both the Policy and Strategy for Risk Management. Among other governance structures within the

Quarterly Ethics and Risk Management Committee Meetings The Risk and Integrity Unit is entrusted amongst other responsibilities, that of conducting regular risk assessments and tracking progress on the implementation of the mitigation interventions using the reports submitted by the respective Programme Managers during the

be the Interim Chairperson to ensure the continued oversight of the Departmental Risk Oversight. The rest of the Departmental Ethics and Risk Management Committee Members is made up of all Senior Officials from each Programme. The Ethics and Risk Management Committee for the year under review did managed to convene its meetings except for the 1st Quarter Sitting due to the regulations of Department after the expiry of the Ethics and Risk Management Chairperson term of office opted to appoint the DDG: Administration to The Department does have Risk Management Committee, referred to as Ethics and Risk Management Committee (ERMC). The

negative impact in the overall Departmental governance commitment ERMC Chairperson forms part of the invitees to the Departmental Audit Committee Meeting to reflect and report on the work done by the ERMC. The recent Audit Report from Internal Audit does raise a number of findings and concerns on the effectiveness of the Departmental commitment especially on short-fall on resources allocation to this critical strategic unit. This has in many instances a

FRAUD AND CORRPUTION

engage on, i.e. Awareness sessions, Assessments, etc incidents are picked up by the internal control measures in place, officials do report these incidents through the platforms we continuously The Departmental Fraud Prevention Plan is included in all efforts of curbing fraud and corruption, it is used as guiding document as it is formulated using the Provincial Fraud Prevention Strategy. This is an area which as a Department have invested much on it, through collaborations with other governance unit in the Department efforts and plans are in place to address the discrepancy. Most of these

MINIMISING CONFLICT OF INTEREST

conflict of interest an investigation is conducted. Depending on the outcome of the investigation, if the allegations are true disciplinary processes are followed. To keep track of the reported incidents or allegations of conflict of interest a register is continuously updated and reported to Provincial Treasury's Norms and Standards Unit on a quarterly basis. On a continuous basis the Department endeavors to uphold the guiding principles of ensuring that the conflict of interest is avoided through the declaration of interest during the bidding process. Further to this DPSA compels all designated employees every end of each financial year to disclose their registrable financial disclosures using the e-Disclosure System. In an event an incident of a potential

CODE OF CONDUCT

OUR COMMITMENT TO THE PUBLIC SERVICE CODE OF CONDUCT

Our Relationship with the legislature and executive

As employees of the Department of Transport we diligently affirm our commitment to:

- Be faithful to the Republic and honour the constitution
- Loyally execute the policies of the Government
- Strive to be faithful to statutory requirements and instructions
- Co-operate with public institutions in promoting public interes









Our Relationship with the public

As employees of the Department of Transport we diligently affirm our commitments to

- Promote the unity and well-being of the South African Nation
- Be unbiased and impartial
- Be polite, helpful and reasonably accessible and maintain high service standards
- Have regard for the circumstances and concerns of the public
- The development and upliftment of all South Africans
- Not unfairly discriminate against any member of the public
- Not abuse our positions as Public Servants
- Respect and protect every person's dignity and rights
- Recognise the public's right to information except where protected by law

Our Relationship with Our Colleagues

- As employees of the Department of Transport we diligently affirm our commitments to
- Co-operate fully with other colleagues to advance the public interest
- Execute all reasonable instructions by the person's officially assigned to give such
- Refrain from favouring friends and family and not abuse our authority nor be unduly influenced
- Use the appropriate channels to air any grievances or make direct representations
- Committed to development, motivation and utilisation of our staff and promote sound labour relations
- Deal fairly, professionally and equitably with colleagues
- Refrain from party political activities in the workplace

Performance of our Duties

As employees of the Department of Transport we diligently affirm our commitments to:

- Strive to achieve objectives of our Department cost effectively and in the public interest
- Be creative in thought in the execution of our duties
- Be punctual in the execution of our duties
- Professionally and committed in our duties
- Not engage in any action or transaction in conflict with the execution of our duties
- Recuse ourselves form any official action or decision making and self-development throughout our careers
- Be honest and accountable when dealing with public funds
- Promote sound, efficient, effective, transparent and accountable administration
- Give honest and impartial advice Report, fraud, corruption, nepotism and maladministration
- Honour confidentiality

Our Personal Conduct and Private Interest

- Dress and behave in a manner that enhances the public service during official duties
- Act responsibly in the use of alcohol or intoxicating substances Not use our position to obtain gifts or benefits for ourselves or accept such that can be construed as bribes
- Not disclose official information for personal gain or the gain of others
- Not without prior approval undertake remunerative work outside official duties or use official equipment for such work

suspension without pay and or dismissal 1994. The employee may be subjected to a disciplinary hearing and given a sanction such as final written warning, demotion, and If the employee do not abide with this code, he/she shall be guilty of misconduct in terms of Section 20(t) of the Public Service Act









6 HEALTH SAFETY AND ENVIRONMENTAL ISSUES

This is extensively dealt with under the Employee Wellness Programme in Part D: Human Resource Management

PORTFOLIO COMMITTEE

The Portfolio Committee exercises oversight over the service delivery performance of departments. Provide commentary on the following:
 The dates of the meeting
 Matters raised by the Portfolio Committee and how has the department addressed these matters

DATE	ACTIVITY CONSIDERED
25 June 2020	Budget Vote 10
02 October 2020	Petitions
10th December 2020	Response to findings emanated from the tabled Annual report
18th February 2021	Financial Oversight Report 2020/21









8. SCOPA RESOLUTIONS

Resolution No.	Subject	Details	Responses by the department	Resolved (Yes/No)
1	Irregular expenditure not disclosed	A comprehensive report detailing the reasons for non-disclosure of irregular expenditure of R2, 1 billion incurred by Algoa Bus Company, from 2009 to date.	A Comprehensive report was submitted	No
2		Steps that have been taken by the Department to resolve this matter	Ongoing discussions are currently being held at the Provincial Accountant General Forum. The matter was discussed by Provincial Departments of Transport, namely, Free State, Limpopo, KwaZulu Natal, Western Cape, Mpumalanga and Gauteng, as it is of national importance and affecting all provinces for benchmarking purposes. Moreover, it was referred to the Bus Sub-committee meetings. Also, it had also been referred to COTO, Committee of Transport Officials, comprising of Heads of Department and chaired by the Deputy Director General, to the Accountant General and the Auditor General at the National Treasury for advice	No
3		References, evidence, benchmarking from other provinces, and documentation in this regard to be provided to both the Committee and Auditor General so that a credible determination of this transaction can be made The Department should consider taking a judicial review or seek a Court order that will ascertain the validity of not disclosing owners of a company that	Bus contracts discussion document inclusive of other Provinces was submitted The Department has sought a legal opinion through the state attorney on the matter, but still waiting for the outcome	No No
		is supported by government funds	waiting for the outcome	

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5	The Department has an accumulated balance of irregular expenditure amounting to R353, 353 million, of this balance R264 million, has accumulated from previous years and R89, 35 million was incurred in the year under review.	The Accounting Officer must implement effective measures to curb the occurrence of irregular expenditure in the future. A report on the analysis of irregular expenditure for the year under review and previous years, amounting to R353,353 million must be provided. What are the timelines for completion and clearing of irregular expenditure?	being used. A report on analysis of irregular expenditure was submitted In terms of provincial commitments, all irregular expenditure cases must be concluded by the 30 September 2021. The Department of Transport is also targeting for these cases to be cleared in line with the provincial timelines	No
	wasteful expenditure. Internal controls for scholar transport did not detect overpayments to contractors	department on the scholar transport challenges.	Key recommendation following the work performed were that the department should: Perform an assessment of internal controls implemented at ECDoT Scholar Transport with respect to the recording of trip transactions, consolidation of data from districts to head office, processing of payments to operators and reconciliation of payments. The assessment should also check the adequacy and effectiveness of such controls and provide recommendations to address the weaknesses in financial controls. Develop an electronic application to record the trip transactions and to automatically calculate the amounts payable to operators Such application should assist the ECDoT to proactively assess the potential overs and under payments and provide a workflow for delegated officials to review the accuracy and completeness of trips. Investigate adequacy of the documents	
4	Payments of scholar transport based on incorrect data for learners and routes travelled, which resulted in fruitless and	Progress report or findings by Ernest and Young, implementation of their recommendations by the department on the scholar transport challenges.		No

Responses by the department

Resolved (Yes/No)

Details
Accounting Officer must ensure the adequate
review of information reported for financial
statements. Further, controls must be put in place
to ensure the accuracy, completeness, and validity
of transactions recorded to the financials in line with
the requirements of section 40(1) (a) and (b) of the
PFMA.

The Department must maintain a proper record-

information and make certain that documents are

needed as required by section 40 (1) of the PFMA.

easily accessible during an audit when they are

Department must feet treel, investigations on

auditors in the submitted statements were keeping system that contains credible, reliable

The financial statements submitted for

auditing were not prepared following the

prescribed financial reporting framework

and supported by full and proper records,

as required by section 40 1 (a) and (b) of

Material misstatements identified by

subsequently, displaying inadequate

record keeping. This resulted in the financial statements receiving a qualified

Department made payments based on

overpayments. Fruitless expenditure

inaccurate records resulting in

amounted to R6, 6 million (2019:

supporting records could not be provided

not adequately corrected and the

the PFMA

6,4million).

	responses by the department
	The recommendation is noted, the root cause of
	the problem is the lack of human resources to
	adequately carry the task of reviewing the
У	supporting schedules to the AFS. The transfer of
th	the roads function to DOT added to the limited
9	capacity. The department is currently in a process
	of (1) restructuring the existing employees to
	support the critical areas (i.e., Asset
	Management, Compliance and Contracts
	Management (2) The recently approved ARP

inaliagement (2) The recently approved fitti
includes some of the prioritized posts.
The department has started with the process of
rolling out the Electronic Document System
(EDMS) which will improve records management
and eliminate the time it takes for the auditors to
access the required documents
·

The department in its monthly IYM is putting an

Resolved (Yes/No)

No

No

Department must fast-track investigations on	The department in its monthly LYIVI is putting an
fruitless expenditure and disciplinary action must be	emphasis on prioritizing contractual obligations to
taken against responsible officials. Effective	ensure that they are paid on time
measures to prevent the occurrence of fruitless	
expenditure in future must be established by the	
Accounting Officer, further to this a report on the	
recovery of fruitless expenditure which includes,	
period and amount when the fruitless expenditure	
was incurred, steps are taken, names and ranks of	
responsible officials must be provided to the	
Committee within 30 after the adoption of the	
report	

hearings, and proof of action taken against her must be provided to the Committee 30 days after

the adoption of the report

report.	
Accounting Officer must institute charges against	Disciplinary process has been initiated, and as
Chief Financial Officer for misleading the	part of the process of fairness the transcript has
Committee while she was still under oath during the	been requested from the Honorable Speaker's
hearings, and proof of action taken against her	Office

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Resolution Ivo.	Subject	Details	Responses by the department	Resolved (Yes/No)
	Accounting Officer against officials of the department who did not comply with regulations and provisions of the PFMA. The department has not fully adopted the culture of implementing consequence management.	appropriate disciplinary steps against any official in the service of the department who fails to comply with the provisions of the PFMA in line with section 38 (1) (h) of the PFMA	transgressions with the view to take the necessary disciplinary action. There are a number of ongoing disciplinary cases and new ones are dealt with as they arise	No
	department who did not comply with regulations and provisions of the PFMA. The department has not fully adopted the culture of implementing consequence management.	appropriate disciplinary steps against any official in the service of the department who fails to comply with the provisions of the PFMA in line with section 38 (1) (h) of the PFMA	The Department is following up on all transgressions with the view to take the necessary disciplinary action. There are a number of ongoing disciplinary cases and new ones are dealt with as they arise	No
	necessary steps to ensure that internal control procedures and measures are in place for payment approval and	by the Accounting Officer to the Committee on what has been done regarding this criminal act of using		No
13	services (AB350).		The Department had disputed the irregular expenditure. Subsequent to that, it submitted the recalculated amounts depicting the underpayment based on the same Addendum A used by the AG and the report thereof. The AG is currently in the review process of the report	No







PRIOR MODIFICATION TO AUDIT REPORTS

Nature of qualification, disclaimer, adverse opinion and matters of non- compliance	Financial year in which it rose	Progress made in clearing resolving the matter
The department calculated amounts paid to transporters based on inaccurate records	31 March 2019	As part of the intervention to address the matter the kilometer verification exercise was conducted, and the database was updated from October 2019
The department made transfer payments that were in contravention of section 42(1) of the National Land Transport Act 2009(Act No.5 of 2009) which resulted in irregular expenditure being understated R252 million(2019:R238,7 million), Furthermore the contravention originated in 2009 resulting in the opening balance being understated by R1,6 billion		A legal opinion was sought and matter was also transferred to the Committee of Transport Officials comprising of Head of Departments and chaired by Deputy Director General Administration for intervention This was also referred to the Provincial Accountant General forum. Furthermore, the Department adjusted its annual financial statements to into accounts the irregular expenditure for the prior years and the current year.
The department calculated amounts paid to transporters based on inaccurate records	31 March 2020	A service provider was appointed to conduct full investigation of the over and under payments to enable the Department to establish the variance in terms of monies owed and monies overpaid to Scholar Transport service providers. The matter remains unresolved and subsequently2021 Audit Report was modified in relation to this matter.

INTERNAL CONTROL UNIT

Work performed by Internal Control unit during the year

Inspected departmental vouchers to identify Irregular, Fruitless and wasteful expenditure as per National Treasury guidelines, followed up on identified irregularities and entered the expenditure in the

Province of the Eastern Cape Vote 10: Department of Transport √nnua(Report for 2020/21 Financial Year

- Maintained Irregular, Fruitless and Wasteful Expenditure registers and reported to the Accounting Officer and Provincial Treasury monthly
- Developed and monitored an Audit Intervention Plan and submitted the plan to Provincial Treasury monthly
- Investigated lost departmental assets and forwarded recommendations to the Accounting Officer
- The advisory committee for the assessment of irregular, fruitless and wasteful expenditure assisted internal control unit in facilitating the process of clearing the books of the department in respect of irregular expenditure. Investigations were conducted wherein recommendation were made to the accounting officer
- Requests to condone investigated cases were submitted the condoning authority for consideration

INTERNAL AUDIT AND AUDIT COMMITTEE

We present our report for the financial year ended 31 March 2021

Key Activities

As the country battled the COVID-19 pandemic and the related limitations on travel and office-based work, the IAA still managed to perform the following assignments during the year as per its approved Internal Audit Plan. These assignments include both assurance reviews and consulting reviews:

- Draft Annual Financial Statements
- Evaluation of the Draft Annual Report
- **Emergency Procurement of PPE**
- Disaster Recovery and Business Continuity Processes
- Scholar Transport
- Supply Chain Management
- Community Based Programme (Hlumisa Development Fund)
- Review of the organizational structure
- Integrated Audit Intervention Plan (AIP) review and follow up
- Performance Information for Quarters 1, 2 and 3
- Risk Management Process
- Internal Quality Assurance Review

Internal Audit Objectives

The purpose of the IAA is to provide independent, objective assurance and consulting services designed to add value and to continuously improve the department's operations by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, governance and control processes. The IAA has complied with its responsibilities by adopting a formal internal audit charter that regulates its purpose, authority and responsibility; and by adhering to the standards and guidance set by the Institute of Internal Auditors as required by Treasury Regulation 3.2.5 and 3.2.6 respectively.

Audit Committee Objectives

The Audit Committee reports that it has complied with its responsibilities arising from Section 77 of the Public Finance Management Act and Treasury Regulation 3.1. The Audit Committee also reports that it has adopted appropriate formal terms of reference as its Audit Committee Charter, has regulated its affairs in compliance with this charter and has discharged all its responsibilities as contained therein.

Audit Committee Members and Attendance

The Audit Committee consists of the members listed below and meets at least four times per annum as per its approved terms of reference. During the 2020/21 financial year four (4) meetings were held. The members and their attendance of the meetings held are as follows:

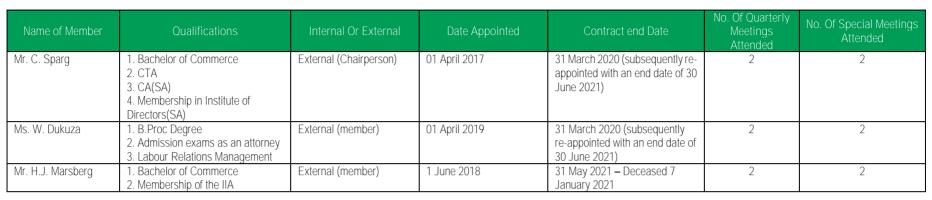






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It should be noted that an Audit Committee was not in place for the following periods relating to the 2020/21 financial year:

- 1 April 2020 to 30 June 2020 due to delays in renewing the contracts of certain members
- 7 January 2021 to 31 March 2021 following the sad death of an Audit Committee member (Mr Marsberg) on 7 January 2021, resulting in the Committee not having a minimum of 3 members as required.

Hnnua (Report for 2020/21 Financial Year Province of the Eastern Cape Vote 10: Department of Transport

The Audit Committee became functional once again with the appointment of a new committee on 26 May 2021. As the incoming Committee assumed responsibility for the period of the 2020/21 audit, details of the incoming Members are listed below:

Name of Member	Qualifications	Internal Or External	Date Appointed	Contract end Date	No. of Quarterly Meetings Attended	No. of Special Meetings Attended
Mrs. F Mushohwe	1. Bachelor of Commerce 2. CTA 3. CA(SA) 4. CIMA 5. Masters in Business Administration.	External (Chairperson)	26 May 2021	25 May 2024	0	0
Mr. G Rich	1. Master's in Business Administration 2. National Diploma Public Relations 3. B. Tech in Business Administration	External (member)	26 May 2021	25 May 2024	0	0
Mr. Ngqwala	Bachelor of Commerce Intergovernmental Fiscal Relationship Course Management Skills Course	External (member)	26 May 2021	25 May 2024	0	0
Mr. S Nyenyiso	B. Tech Internal Auditing MPhil in Internal Auditing CIA(SA) CCSA(SA) Certified Fraud Examiner Certified Internal Quality Assessor	External (member)	26 May 2021	25 May 2024	0	0







12. AUDIT COMMITTEE REPORT

12.1 The effectiveness of internal control

In line with PFMA and the King IV Report on Corporate Governance requirements, Internal Audit provides the Audit Committee and management with reasonable assurance that the internal controls are appropriate and effective. This is achieved by means of the risk management process, as well as the identification of corrective actions and suggested enhancements to the controls and processes. From the various reports of the Internal Auditors and Auditor-General South Africa, it was noted that matters were reported indicating deficiencies in the system of internal control or deviations therefrom. Accordingly, we can report that the system of internal control was not entirely effective for the year under review.

There is a need for improvement in the internal controls and in the adherence to internal controls in certain areas. The lack of consequence management in the past is a contributory factor to the non-adherence to internal controls and the Committee takes comfort from the commitment provided by the HOD to act where necessary. The Audit Committee is committed to assisting the department to improve their internal controls, together with the Internal Audit unit.

In addition to mandatory internal audit reviews, the unit completed several risk based assignments where areas of internal control weaknesses were raised. Each area of weakness resulted in an agreed management action plan that requires continued monitoring. These areas included:

- Scholar Transport review: Internal control weaknesses and compliance matters
- Supply Chain Management review: Internal control weaknesses and compliance matters
- Emergency Procurement of PPE: systems and internal controls
- Disaster Recovery and Business Continuity Processes: systems and internal controls
- Community Based Payments (Hlumisa): Internal control weaknesses and compliance matters

The Audit Committee raised concerns with management in respect of the slow rate of implementation of planned actions to deal with internal and external audit findings and further informed management of the risk of repeat findings due to the slow implementation rate. The quality of in year management and monthly / quarterly reports submitted in terms of the PFMA and the Division of Revenue Act

During the year under review the Department reported monthly and quarterly to the Treasury as is required by the PFMA. During the period that the Audit Committee was in place, it reviewed the content and quality of the interim financial reports and performance reports prepared and issued by the Department during the year under review.

12.2 Evaluation of Financial Statements and Annual Performance Report

The Audit Committee has:

- Reviewed and discussed the unaudited annual financial statements to be included in the annual report with management;
- Reviewed and discussed the unaudited information on pre-determined objectives to be included in the annual report with management;
- Reviewed for changes in accounting policies and practices;
- Reviewed the Department's compliance with legal and regulatory provisions;
- Reviewed explanations for significant fluctuations compared to previous year;
- Reviewed explanations for variances between the financial statements and budgeted amounts;
- Reviewed any new or proposed legislation that may have an impact on policies, the financial statements and disclosure therein;
- Enquired from management as to the adequacy, reliability and completeness of supporting information as supporting these
 financial statements:
- The unaudited annual financial statements and performance report were not completed with sufficient time to enable an adequate review by Internal Audit and the Audit Committee. As a result, management was advised that the financial statements and performance report may not be free from material misstatements.

Despite the challenges relating to the review of the unaudited annual financial statements and unaudited information on predetermined objectives noted above, the Committee resolved that they be recommended for submission to the Auditor-General South Africa for auditing.

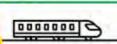
12.3 Internal Audit

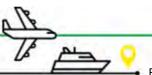
The Internal Audit Activity (IAA) was able to complete the approved Internal Audit Plan for the 2020/21 financial year and address the identified risks appropriately.

The unit is operating with three key vacancies, namely that of a Deputy Director, an Internal Auditor and an administrative assistant. This impacts the number of planned and ad-hoc assignments the IAA is able undertake without compromising quality. This is of concern especially since the roads function was transferred to the department and the IAA is not adequately staffed.









12.4 Risk Management

The Head of Department established the Risk Management Committee (RMC) to exercise certain responsibilities, as set out in the approved RMC Terms of Reference.

An external Chairperson for the RMC was in place up to the end of the 2019/20 financial year. Subsequent to the expiry of the RMC Chairperson's contract, an acting RMC Chairperson has been appointed as an interim arrangement. Although the acting RMC Chairperson is suitably gualified and experienced, he is an internal staff member and not independent.

The Head of Department committed management of the Department to comply with all relevant Corporate Governance processes. Risk management and Internal Audit of the department reports at an appropriate level (administratively report to the Head of Department and functionally to the Audit Committee).

During the 2020/21 financial year there were two (2) appointed officials who were responsible for Risk Management in the department. The capacity in the Risk Management Unit is not considered adequate, as a result, there is room for improvement in the maturity and effectiveness of risk management within the department.

A strategic and operational risk assessment was conducted just before the end of the 2020/21 financial year. The risk management unit has facilitated operational risk assessments and reviews at all district offices during the third quarter of 2020/21. During the 2020/21 financial year, the risk management unit conducted risk reviews for all head office programmes with the intention of improving the **Department's maturity and general governance**.

12.5 ICT Governance

The Committee has reviewed the Department's compliance in terms of the Corporate Governance of ICT Framework. Though some progress has been made in implementing ICT governance, there are still capacity constraints and weaknesses that need further improvement, particularly in the area of security and ICT business continuity controls.

12.5 Auditor-General South Africa (AGSA)

The Audit Committee met with the AGSA in order to discuss the Audit Strategy on 31 May 2021 and has met with the AGSA during the audit process to ensure that all matters relating to the audit were resolved. It should be noted that, during the financial year under review, the AGSA raised the issue of transfer payments made in contravention of section 42(1) of the National Land Transport Act, 2009. Though this matter originated in 2009, it was raised and included in the audit report for the first time during the 2019/20 financial year and has resulted in a significant impact on the Annual Financial Statements and the Audit Report in the year under review. It has been concluded that these transfer payments, from 2009 up to date should be disclosed as Irregular Expenditure in the 2019/20 Annual Financial Statements. Due to the significance of this matter, it is considered appropriate to mention it in this report. The Committee does concur with and accept the opinion of the AGSA on the financial statements of the Department for the year ended 31 March 2021

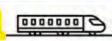
12.6 Appreciation

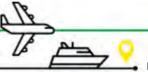
The Committee expresses its sincere appreciation to the Honourable MEC, Accounting Officer, Management, Internal Audit, Provincial Treasury and the AGSA for their co-operation and support during the current financial year.

Chairperson of the Audit Committee Date:31 August 2021



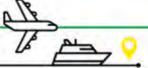






13. B-BBEE Compliance Performance Information

Has the department applied any relevant Code of Good Practi Criteria	Response	tificate level 1-8) with regards to the following: Discussion (Include a discussion on your response and indicate what measures have been taken to comply)
Determining qualification criteria for the issuing of licences, concessions or other authorisations in respect of economic activity in terms of any law?		Not applicable
Developing and implementing a preferential procurement policy?	Yes	The overall BBBEE level is considered when applying sourcing strategies
Determining qualification criteria for the sale of state-owned enterprises?	No	The disposal of state assets will be done through public auction
Developing criteria for entering into partnerships with the private sector?	No	Not applicable
Determining criteria for the awarding of incentives, grants and investment schemes in support of Broad Based Black Economic Empowerment?		Not applicable





PART D

Human Resource Management

1. INTRODUCTION

The information contained in this part of the annual report has been prescribed by the Minister for the Public Service and Administration for all departments in the public service.

OVERVIEW OF HUMAN RESOURCES.

Currently the relevant Human Resources policies were reviewed and in place to ensure implementation of priorities in line with DPSA guidelines. In addition, the department have developed relevant checklists in various processes to serve as guide and assist the department in mitigating the risks. The number of posts filled as of 31 March 2021 were 2584, vacant and funded were 174 and the vacancy rate is 6.40%. The department has 18% youth employed on permanent basis against the target of 35% which is still a challenge as according to the National Development Plan. Employees living with disabilities are sitting at 1.0% and woman in Senior Management Positions are at 40.8%.

The status of human resources in the department

In line with HR value chain there are processes that are currently underway including the grading of personnel and following the implementation of the occupational specific dispensation (OSD) the department has identified employees that are legible to be graded in accordance with the provision of their relevant OSD. The submission for grading were being finalised for HOD approval.

The post of Head of Department and two senior officials (Chief Financial Officer and Chief Director Community Based Programme) were also filled from the approved 63 posts. The department has prioritized the filling of core business positions and started the consultation in Transport Regulations to move to 24/7 shift and robustly recruit and attract scarce skill by means of head hunting e.g. District Road Engineers for service delivery outcomes. Timeous filling of post has not fully achieved due to the outbreak of corona virus. The Employee Relations unit has been strengthened to deal with issues of harmony and bringing stability in the department by promoting Labour peace, misconduct cases are currently being captured on PERSAL as per the DPSA guidelines.

During the outbreak of COVID 19 pandemic, wellness programmes were the key factors in the department to ensure the wellbeing of the workforce and their families and safety of employees has been taken care of. In compliance with SHEQ policy and COVID 19 regulations, the department managed to establish the Occupational Health and Safety committee (OHS) to monitor the impact of COVID 19. The Compliance Officer was officially appointed to deal with issues of compliance on COVID 19 related regulations pertaining to staff safety during the pandemic (force majeure).

The department had registered 257 positive cases and 14 fatalities due to COVID 19. A plan has developed that will ensure that it minimizes congestion in the work plan and as such employees above the age of 60 and those with comorbidities were encouraged to work remotely as they are the vulnerable group who can be easily infected. 24/7 counselling services for employees on psychosocial stresses caused by the corona virus has been procured.

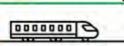
Highlight achievements and challenges faced by the department, as well as future human resource plans /goals.

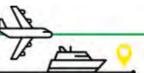
In addressing business continuity in the department, e- recruitment system has been developed and implemented during the period under review. The department has improved turnaround time which is 90 days in finalizing staff grievances. Challenges faced by the department was staff burnout and anxiety caused by COVID 19 that resulted to aggression, poor performance and absenteeism hence the procurement of 24/ counselling services.

Human resource digitalised processes, establishment of self-service centre, training of staff on technology usage and capacitate HRM unit are the future plans that will ensure real time feedback to clients and stakeholder.









3. HUMAN RESOURCES OVERSIGHT STATISTICS

The information provided in this section is for Eastern Cape Department of Transport inclusive of its Government Fleet Management Trading Entity.

3.1 Personnel related expenditure

Table 3.1.1 Personnel expenditure by programme for the period 1 April 2020 and 31 March 2021

Programme	Total expenditure (R'000)	Personnel expenditure (R'000)	Training expenditure (R'000)	Professional and special services expenditure (R'000)	Personnel expenditure as a % of total expenditure	Average personnel cost per employee (R'000)
Administration	451 671	260 902	0	0	57.76	359
Transport Infrastructure	2 052 571	307 460	0	0	15.00	319
Transport Operation	1 187 426	95 668	0	0	8.05	461
Transport Regulation	308 918	282 727	0	0	91.52	463
Community Based Programme	632 271	47 459	0	0	7.50	89
Total	4 632 857	994 216	0	0	21.46	327

Table 3.1.2 Personnel costs by salary band for the period 1 April 2020 and 31 March 2021

Salary band	Personnel expenditure (R'000)	% of total personnel cost	No. of employees	Average personnel cost per employee (R'000)
Lower skilled (Levels 1-2)	16 014	1.50	68	235 500
Skilled (level 3-5)	211 196	19.90	872	242 197
Highly skilled production (levels 6-8)	494 445	46.60	1 140	433 724
Highly skilled supervision (levels 9-12)	230 174	21.70	310	742 497
Senior and Top management (levels 13-16)	43 403	4.10	35	1 240 086
Contract (Levels 1-2)	149	0	1	149 000
Contract (Levels 3-5)	3 029	0.30	4	757 250
Contract (Levels 6-8)	8 577	0.80	8	1 072 125
Contract (Levels 9-12)	8 298	0.80	12	691 500
Contract (Levels 13-16)	3 946	0.40	3	1 315 333
Contract Other	10 345	1	130	79 577
Abnormal Appointment	11 944	1.10	457.99	26 079
Total	1 041 51	98.20	3 041.99	342 380





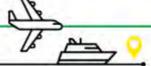
Table 3.1.3 Salaries, Overtime, Home Owners Allowance and Medical Aid by programme for the period 1 April 2020 and 31 March 2021

	Salaries		Overtime		Home Owners Allowance		Medical Aid	
Programme	Amount (R'000	Salaries as a % of personnel costs	Amount (R'000)	Overtime as a % of personnel costs	Amount (R'000)	HOA as a % of personnel costs	Amount (R'000)	Medical aid as a % of personnel costs
Administration	181 999	69.75	1 271	0.48	8 379	3.21	15 041	5.76
Transport Infrastructure	214 557	69.78	1 441	0.46	15 267	4.97	18 887	6.14
Transport Operation	67 821	70.89	1 300	1.35	2 875	3.00	4 972	5.19
Transport Regulation	167 737	59.32	40 749	14.41	9 969	3.52	20 754	7.34
Community Based Programme	25 549	53.83	0	0	864	1.82	1 773	3.73
Total	657 663	66.14	44 761	4.50	37 354	3.75	61 427	6.17

Table 3.1.4 Salaries, Overtime, Homeowners Allowance and Medical Aid by salary band for the period 1 April 2020 and 31 March 2021

Salary band	Salaries		Overtime		Homeowners Allowance		Medical Aid	
edia. y zama	Amount (R'000	Salaries as a % of personnel costs	Amount (R'000)	Overtime as a % of personnel costs	Amount (R'000)	HOA as a % of personnel costs	Amount (R'000)	Medical aid as a % of personnel costs
Skilled (level 1-2)	10 856	67.20	47	0.30	1 470	9.10	2 196	13.60
Skilled (level 3-5)	156 715	71.80	1 631	0.70	13 698	6.30	16 364	7.50
Highly skilled production (levels 6-8)	350 905	70.30	40 084	8.00	18 287	3.70	34 908	7.00
Highly skilled supervision (levels 9-12	192 404	81.60	2 610	1.10	3 708	1.60	7 229	3.10
Senior management (level 13-16)	38 219	85.50	0	0	795	1.80	346	0.80
10 Contract (Levels 1-2)	143	96.00	0	0	0	0	0	0
11 Contract (Levels 3-5)	2 928	95.90	18	0.60	0	0	0	0
12 Contract (Levels 6-8)	8 323	96.60	21	0.20	0	0	22	0.30
13 Contract (Levels 9-12)	7 806	92.70	21	0.20	0	0	0	0
14 Contract (Levels 13-16)	3 730	91.90	0	0.00	0	0	0	0
Contract Other	9 958	96.10	385	3.70	0	0	0	0
20 Abnormal Appointment	11 846	99.10	0	0.00	0	0	0	0
Total	793 835	74.90	44 816	4.20	37 958	3.60	61 065	5.80





3.2 Employment and Vacancies

Table 3.2.1 Employment and vacancies by programme as on 31 March 2021

Programme	Number of posts on approved establishment	Number of posts filled	Vacancy Rate	Number of employees additional to the establishment
Administration	780	742	4.90	183
Transport Infrastructure	1 038	963	7.20	377
Transport operation	227	202	11	16
Transport regulation	637	605	5	0
Community based programme	78	72	7.70	45
Total	2 760	2 584.00	6.40	621

Table 3.2.2 Employment and vacancies by salary band as on 31 March 2021

Salary band	Number of posts on approved establishment	Number of posts filled	Vacancy Rate	Number of employees additional to the establishment
Lower skilled (1-2)	80	6.8	15	9
Skilled(3-5)	918	872	5	318
Highly skilled production (6-8)	1201	1140	5.10	108
Highly skilled supervision (9-12)	354	309	12.70	36
Highly skilled supervision (9-12) temporary	1	1	0	0
Senior management (13-16)	47	35	25.50	1
Other, permanent	131	131	0	130
Contract (levels 1-2)	1	1	0	0
11 Contract (Levels 3-5), Permanent	4	4	0	3
12 Contract (Levels 6-8), Permanent	8	8	0	6
13 Contract (Levels 9-12), Permanent	12	12	0	9
14 Contract (Levels 13-16), Permanent	3	3	0	1
Total	2 760	2 584	6.40	621

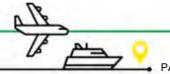
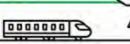


Table 3.2.3 Employment and vacancies by critical occupations as on 31 March 2021

Administrative Rideled, Permanent 242 213 12 46 Administrative Rideled, Permanent 3 3 3 0 0 0 0 0 0 0	Critical occupation	Number of posts on approved establishment	Number of posts filled	Vacancy Rate	Number of employees additional to the establishment
Aircraft Pilots & Related Associate Professionals, Permanent	Administrative Related, Permanent		213	12	
Permanent		3	3	0	0
All Artisans in The Building Metal Machinery Etc. 68 63 7.40 12	Aircraft Pilots & Related Associate Professionals,	1	1	0	0
Permanent					
Appriaser-valuers and related prof		68	63	7.40	12
Architects Town And Traffic Planners, Permanent					
Artisan project and related superintendent, permanent Particle Particle	Appraiser-valuers and related prof	1			1
Dermanent					0
Building and other property caretakers, perm 1 0 1	permanent	3	3	0	1
Bolier and related operators		10	10	0	8
Bus And Heavy Vehicle Drivers, Permanent 142 109 23.20 33 Cartographic surveying 9 9 0 5 Cleaners in Offices Workshops Hospitals Etc., Permanent 1 10 10 Cleaners in Offices Workshops Hospitals Etc., Permanent 1 10 0 1 Community development workers 1 1 0 1 1 Community development workers 1 1 0 0 0 Clerks), Permanent 1 1 0 0 0 Computer Programmers, Permanent 1 1 0 0 0 0 Computer Systems designers 2 1 50 0 0 Earth moving and related plant operators 21 21 0 1 Engineering Sciences Related, Permanent 61 58 4.90 14 Engineering Sciences Related, Permanent 28 12 57.10 2 Engineering Sciences Related, Permanent 17 17 17 0 0 Finance And Economics Related, Permanent 17 17 17 17 10 0 Financial And Economics Related, Permanent 18 8 0 0 0 0 Engineering And Related Professionals, Permanent 8 8 0 0 0 Engineering And Related Workers, Permanent 17 17 17 17 17 17 17 1		1		0	1
Cartographic surveying				Ü	
Cleaners In Offices Workshops Hospitals Etc., Permanent 10 10 10 10 10 10 10 1	Bus And Heavy Vehicle Drivers, Permanent	142	109	23.20	
Permanent	Cartographic surveying		9	0	5
Clierk Inform Clerks Switchb Recept Inform 12 12 0 0 Clerks Permanent Clerks Permanent 1 1 0 1 1 0 0 1 Computer Programmers Permanent 1 1 1 0 0 0 Computer Programmers Permanent 1 1 1 0 0 0 Computer Systems designers 2 1 50 0 0 Earth moving and related plant operators 21 21 0 1 Engineering Sciences Related, Permanent 61 58 4,90 14 Engineering Sciences Related, Permanent 61 58 4,90 14 Engineering And Related Professionals, Permanent 28 12 57,10 2 Engineers And Related Professionals, Permanent 17 17 0 0 0 Engineering And Related Professionals, Permanent 8 8 0 0 0 Engineering And Related Professionals, Permanent 129 124 3,90 10 Permanent 120 Firancial And Related Workers, Permanent 25 23 8 0 0 Permanent 17 Engiting And Related Workers, Permanent 25 23 8 0 0 Permanent 17 18 19 19 19 19 19 19 19		73	72	1.40	10
Clorks), Permanent		12	12	0	0
Community development workers	Clerks), Permanent				
Computer Programmers, Permanent	Community development workers	1	1	0	1
Earth moving and related plant operators 21 21 0 1 Engineering Sciences Related, Permanent 61 58 4,90 14 Engineers And Related Professionals, Permanent 28 12 57,10 2 Finance And Economics Related, Permanent 17 17 0 0 Financial And Related Professionals, Permanent 8 8 0 0 Financial Clerks And Credit Controllers, 129 124 3,90 10 Permanent 10 10 10 10 10 10 Permanent 2 2 3 8 0 0 0 10 </td <td>Computer Programmers., Permanent</td> <td>1</td> <td>1</td> <td>0</td> <td>0</td>	Computer Programmers., Permanent	1	1	0	0
Earth moving and related plant operators 21 21 0 1 Engineering Sciences Related, Permanent 61 58 4,90 14 Engineers And Related Professionals, Permanent 28 12 57,10 2 Finance And Economics Related, Permanent 17 17 0 0 Financial And Related Professionals, Permanent 8 8 0 0 Financial Clerks And Credit Controllers, 129 124 3,90 10 Permanent 2 23 8 0 0 Fire Fighting And Related Workers, Permanent 25 23 8 0 Food service aid 2 2 2 0 0 Head Of Department/Chief Executive Officer, 2 1 50 0 Fermanent 9 19 19 0 2 2 Human Resources Clerks, Permanent 100 97 3 7 4 Human Resources Related, Permanent 30 29 3,30 6 6		2	1	50	0
Engineering Sciences Related, Permanent 61 58 4,90 14 Engineers And Related Professionals, Permanent 28 12 57.10 2 Finance And Ceonomics Related, Permanent 17 17 0 0 Financial And Ceonomics Related, Permanent 17 17 0 0 Financial Clerks, And Credit Controllers, Permanent 18 8 0 0 Financial Clerks, And Credit Controllers, Permanent 129 124 3,90 10 Permanent 17 17 10 10 Fire Fighting And Related Workers, Permanent 25 23 8 0 Food service aid 2 2 0 0 Head Of Department/Chief Executive Officer, Permanent 27 1 50 0 Head Of Department/Chief Executive Officer, Permanent 19 19 0 2 Relate Prof. Permanent 100 97 3 7 Human Resources & Organisat Developm & 19 19 0 2 Relate Prof. Permanent 100 97 3 7 Human Resources Related, Permanent 30 29 3,30 6 Information Technology Related, Permanent 2 2 0 0 Language Practitioners Interpreters & Other 1 1 0 0 Commun, Permanent 10 0 0 Legal Related, Permanent 3 3 0 0 Light Vehicle Drivers, Permanent 52 50 3,80 4 Light Vehicle Drivers, Permanent 10 10 0 4 Permanent 10 10 0 4 Material-Recording And Transport Clerks, Permanent 2 2 0 0 Motor Vehicle Drivers, Permanent 5 5 0 1 Other Administrat & Related Clerks And 1 1 0 0 Other Administrat & Related Clerks And 1 1 0 0 Other Administrat & Related Clerks And 1 1 0 0 Other Administrat & Related Clerks And 1 1 0 0 Other Administrat & Related Clerks And 1 1 0 0 Other Administrat & Permanent 2 2 0 0 Other Information Technology Personnel, 19 19 0 0 Other Information Technology Personnel, 19 19 0 0 Other Dermanent 19 19 0 0 Other Dermanent 10 0 0 Other Der		21	21	0	1
Engineers And Related Professionals, Permanent 28		61		4.90	14
Financial And Related Professionals, Permanent 129 124 3.90 10		28	12	57.10	2
Financial And Related Professionals, Permanent 8 8 0 0		17	17	0	0
Financial Clerks And Credit Controllers, Permanent Pire Fighting And Related Workers, Permanent Pire Fighting And Related Workers, Permanent Pood service aid 2 2 2 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		8	8	0	0
Fire Flighting And Related Workers, Permanent 25 23 8 0		129	124	3.90	10
Food Service aid	Permanent				
Head Of Department/Chief Executive Officer, Permanent	Fire Fighting And Related Workers, Permanent	25	23	8	0
Permanent			2	-	0
Relate Prof, Permanent		2	1	50	0
Human Resources Clerks, Permanent		19	19	0	2
Human Resources Related, Permanent 30 29 3.30 6 Information Technology Related, Permanent 2 2 0 0 Language Practitioners Interpreters & Other 1 1 0 0 Commun, Permanent 2 2 0 0 Legal Related, Permanent 3 3 3 0 0 Light Vehicle Privers, Permanent 35 34 2.90 12 LOGISTICAL SUPPORT PERSONNEL, 10 10 0 4 Permanent Material-Recording And Transport Clerks, Permanent 2 2 0 0 Motor Vehicle Drivers, Permanent 5 5 0 1 Other Administrat & Related Clerks And 0 289 279 3.50 155 Organisers, Permanent 0 0 0 Other Administrative Policy And Related 26 26 0 6 Officers, Permanent 0 0 0 Other Administrative Policy And Related 26 26 0 6 Officers, Permanent 0 0 0 Other Occupations, Permanent 2 2 0 0 Other Occupations, Permanent 2 2 0 0 Other Occupations, Permanent 2 2 0 0 Other Occupations, Permanent 2 2 0 0 Other Occupations, Permanent 2 2 0 0		100	97	3	7
Information Technology Related, Permanent					6
Language Practitioners Interpreters & Other Commun, Permanent Legal Related, Permanent Legal Related, Permanent Legal Related Clerks, Permanent Library Mail And Related Clerks, Permanent Light Vehicle Drivers, Permanent Light Vehicle Drivers, Permanent LoGISTICAL SUPPORT PERSONNEL, Permanent Material-Recording And Transport Clerks, Permanent Messengers Porters And Deliverers, Permanent Messengers Porters And Deliverers, Permanent Motor Vehicle Drivers, Permanent Other Administrat & Related Clerks And Organisers, Permanent Other Administrative Policy And Related Officers, Permanent Other Information Technology Personnel., Permanent Other Occupations, Permanent					
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Library Mail And Related Clerks, Permanent Light Vehicle Drivers, Permanent LOGISTICAL SUPPORT PERSONNEL, Permanent Material-Recording And Transport Clerks, Permanent Messengers Porters And Deliverers, Permanent Messengers Porters And Deliverers, Permanent Other Administrat & Related Clerks And Organisers, Permanent Other Administrat & Related Clerks And Organisers, Temporary Other Administrative Policy And Related Officers, Permanent Other Information Technology Personnel., Permanent Other Occupations, Permanent					
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LOGISTICAL SUPPORT PERSONNEL, Permanent Material-Recording And Transport Clerks, Permanent Messengers Porters And Deliverers, Permanent Messengers Porters And Deliverers, Permanent Messengers Porters And Deliverers, Permanent Delivers, Permanent Other Administrat & Related Clerks And Organisers, Permanent Other Administrat & Related Clerks And Organisers, Temporary Other Administrative Policy And Related Officers, Permanent Other Information Technology Personnel., Permanent Other Occupations, Permanent Other Occupations					
PermanentMaterial-Recording And Transport Clerks, Permanent1301207.7030Messengers Porters And Deliverers, Permanent2200Motor Vehicle Drivers, Permanent5501Other Administrat & Related Clerks And Organisers, Permanent2892793.50155Other Administrat & Related Clerks And Organisers, Temporary1100Other Administrative Policy And Related Officers, Permanent262606Other Information Technology Personnel., Permanent191900Other Occupations, Permanent2200					
Material-Recording And Transport Clerks, Permanent1301207.7030Messengers Porters And Deliverers, Permanent2200Motor Vehicle Drivers, Permanent5501Other Administrat & Related Clerks And Organisers, Permanent2892793.50155Other Administrat & Related Clerks And Organisers, Temporary1100Other Administrative Policy And Related Officers, Permanent262606Other Information Technology Personnel., Permanent191900Other Occupations, Permanent2200		10	10	0	4
Permanent Messengers Porters And Deliverers, Permanent 2 2 0 0 Motor Vehicle Drivers, Permanent 5 5 0 1 Other Administrat & Related Clerks And Organisers, Permanent Other Administrat & Related Clerks And Organisers, Temporary Other Administrative Policy And Related Officers, Permanent Other Information Technology Personnel., Permanent Other Occupations, Permanent 2 2 0 0 O O O O O O O O O O O O O		4.5-			
Motor Vehicle Drivers, Permanent5501Other Administrat & Related Clerks And Organisers, Permanent2892793.50155Other Administrat & Related Clerks And Organisers, Temporary1100Other Administrative Policy And Related Officers, Permanent262606Other Information Technology Personnel., Permanent191900Other Occupations, Permanent2200	Permanent	130	120	7.70	30
Other Administrat & Related Clerks And Organisers, Permanent Other Administrat & Related Clerks And Organisers, Temporary Other Administrative Policy And Related Officers, Permanent Other Information Technology Personnel., Permanent Other Occupations, Permanent 289 279 3.50 155 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		2	2	0	0
Organisers, Permanent Other Administrat & Related Clerks And Organisers, Temporary Other Administrative Policy And Related Officers, Permanent Other Information Technology Personnel., Permanent Other Occupations, Permanent 2 2 0 0					1
Other Administrat & Related Clerks And 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		289	279	3.50	155
Other Administrative Policy And Related Officers, Permanent Other Information Technology Personnel., Permanent Other Occupations, Permanent 2 2 0 0	Other Administrat & Related Clerks And	1	1	0	0
Other Information Technology Personnel., Permanent Other Occupations, Permanent 2 2 0 0	Other Administrative Policy And Related	26	26	0	6
Other Occupations, Permanent 2 2 0 0	Other Information Technology Personnel.,	19	19	0	0
		2	2	Λ	0
L Production advisers I 30 I 30 I 2	Production advisers	30	30	0	2







Critical occupation	Number of posts on approved establishment	Number of posts filled	Vacancy Rate	Number of employees additional to the establishment
Regulatory Inspectors, Permanent	519	493	5	1
Risk Management And Security Services,	5	4	20	1
Permanent				
Road superintendents	17	17	0	5
Road Workers, Permanent	437	422	3.40	210
Secretaries & Other Keyboard Operating Clerks, Permanent	80	79	1.30	13
Security guards	3	3	0	3
Security Officers, Permanent	2	2	0	0
Senior Managers, Permanent	41	31	24.40	3
Trade Labourers, Permanent	33	33	0	11
Total	2 760	2 584	6.40	621







3.3 Filling of SMS Posts

Table 3.3.1 SMS post information as on 31 March 2021

SMS Level	Total number of funded SMS posts	Total number of SMS posts filled	% of SMS posts filled	Total number of SMS posts vacant	% of SMS posts vacant
Director-General/ Head of Department	0	0	0	0	0
Salary Level 16	1	1	100%	0	0%
Salary Level 15	3	2	90%	1	10%
Salary Level 14	8	4	50%	4	50%
Salary Level 13	40	32	80%	8	20%
Total	52	39		13	

Table 3.3.2 SMS post information as on 30 September 2020

SMS Level	Total number of funded SMS posts	Total number of SMS posts filled	% of SMS posts filled	Total number of SMS posts vacant	% of SMS posts vacant
Director-General/ Head of Department	0	0	0	0	0
Salary Level 16	1	1	100%	0	0%
Salary Level 15	3	2	90%	1	10%
Salary Level 14	8	4	50%	4	50%
Salary Level 13	39	32	81%	7	21%
Total	51	39		12	

Table 3.3.3 Advertising and filling of SMS posts for the period 1 April 2020 and 31 March 2021

	Advertising	Filling of posts			
SMS Level	Number of vacancies per level advertised in 6 months of becoming vacant	Number of vacancies per level filled in 6 months of becoming vacant	Number of vacancies per level not filled in 6 months but filled in 12 months		
Director-General/ Head of Department	0	0	0		
Salary Level 16	1	0	1		
Salary Level 15	0	0	0		
Salary Level 14	1	1	1		
Salary Level 13	7	1	6		
Total	9	2	8		

Table 3.3.4 Reasons for not having complied with the filling of funded vacant SMS - Advertised within 6 months and filled within 12 months after becoming vacant for the period 1 April 2020 and 31 March 2021

R	Reasons for vacancies not advertised within six months
Р	Posts were advertised within 6 six months of becoming vacant but suitable candidates were found and as results posts needed to
b	e re-advertised.

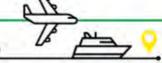
Reasons for vacancies not filled within six months	
No suitable candidate found	

Table 3.3.5 Disciplinary steps taken for not complying with the prescribed timeframes for filling SMS posts within 12 months for the period 1 April 2020 and 31 March 2021

Reasons for vacancies not advertised within six months	
N/A	







Reasons for vacancies not filled within six months

No disciplinary steps taken. The post advertised within the prescribed timeframes but could not be filled due to reasons cited in 3 3 4

N/A





3.4 Job Evaluation

Table 3.4.1 Job Evaluation by Salary band for the period 1 April 2020 and 31 March 2021

Salary band	Number of	Number of	% of posts	Posts Upg	graded	Posts dov	vngraded
	posts on approved establishment	Jobs Evaluated	evaluated by salary bands	Number	% of posts evaluated	Number	% of posts evaluated
Lower Skilled (Levels1-2)	65	0	0	0	0	0	0
Skilled (Levels 3-5)	863	163	18.9	163	18.9	0	0
Highly skilled production (Levels 6-8)	1112	0	0	0	0	0	0
Highly skilled supervision (Levels 9-12)	218	39	17.9	11	28.2	0	0
Senior Management Service Band A	46	46	100	0	0	0	0
Senior Management Service Band B	11	11	100	0	0	0	0
Senior Management Service Band C	2	2	100	0	0	0	0
Senior Management Service Band D	1	1	100	0	0	0	0
Other	131	0	0	0	0	0	0
10 Contract (levels 1-2)	1	0	0	0	0	0	0
11 Contract (Levels 3-5)	4	0	0	0	0	0	0
12 Contract (Levels 6-8)	8	0	0	0	0	0	0
13 Contract (Levels 9-12)	12	0	0	0	0	0	0
14 Contract Band A	2	0	0	0	0	0	0
17 Contract Band D	1	0	0	0	0	0	0
Total	2477	262		174		0	0

Table 3.4.2 Profile of employees whose positions were upgraded due to their posts being upgraded for the period 1 April 2020 and 31 March 2021

Gender	African	Asian	Coloured	White	Total
Female	0	0	0	0	0
Male	0	0	0	0	0
Total	0	0	0	0	0

Employees with a disability 0		
I FILIDIOAGES MITTA AISADIIIA I O		
	I Employees wiin a disabiliiv	
		-

Table 3.4.3 Employees with salary levels higher than those determined by job evaluation by occupation for the period 1 April 2020 and 31 March 2021

Occupation	Number of	Job evaluation	Remuneration	Reason for deviation
	employees	level	level	
N/A	0	0	0	0
N/A	0	0	0	0
N/A	0	0	0	0
Total number of employees whose	0			
Percentage of total employed	0			

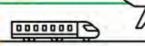
Table 3.4.4 Profile of employees who have salary levels higher than those determined by job evaluation for the period 1 April 2020 and 31 March 2021

Gender	African	Asian	Coloured	White	Total	
Female	0	0	0	0	0	
Male	0	0	0	0	0	
Total	0	0	0	0	0	
Employees with a disability	0	0	0	0	0	

Total number of Employees whose salaries exceeded the grades determine by job eva	luation None
1 LOGI HALLING OF FILIDIO ACCO MILOSE SCICILES EVECEARED (HE ALGARES ACICILIINE DA TOR EAC	iluation None









3.5 Employment Changes

Table 3.5.1 Annual turnover rates by salary band for the period 1 April 2020 and 31 March 2021

Salary band	Number of employees at beginning of period- 1 April 2020	Appointments and transfers into the department	Terminations and transfers out of the department	Turnover rate
Lower skilled (Levels 1-2)	124	1	0	0
Skilled (Levels3-5)	821	33	62	7.60
Highly skilled production (Levels 6-8)	1162	24	53	4.60
Highly skilled supervision (Levels 9-12) Permanent	309.	17	19	6.10
Highly skilled supervision (Levels 9-12) Temporary	2	0	1	50
Senior Management Service Bands A	28	1	0	0
Senior Management Service Bands B	8	0	3	37.50
Senior Management Service Bands C	1	0	0	0
Senior Management Service Bands D	1	0	0	0
Other permanent	132	0	1	0.80
Contract (Levels 1-2) Permanent	1	0	0	0
Contract (Levels 3-5) Permanent	30	4	32	106.70
Contract (Levels 6-8) Permanent	46	5	44	95.70
Contract (Levels 9-12) Permanent	17.	10	16	94.10
Contract Band A Permanent	2	1	1	50
Total	2 684	96.00	232.00	8.60

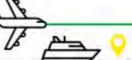
Table 3.5.2 Annual turnover rates by critical occupation for the period 1 April 2020 and 31 March 2021

Critical occupation	Number of employees at beginning of period- April 2020	Appointments and transfers into the department	Terminations and transfers out of the department	Turnover rate
Administrative Related Permanent	214	25	24	11.20
Air Traffic Controllers Permanent	3	0	0	0
Aircraft Pilots & Related Associate Professionals Permanent	1	0	0	0
All Artisans In The Building Metal Machinery Etc. Permanent	66	4	9	13.60
Appraisers-valuers	1	0	0	0
Architects Town And Traffic Planners Permanent	2	0	0	0
Artisan project	3	0	0	0
Auxillary and related	10	0	0	0
Boiler and related	3	0	0	0
Building and other property caretakers	1	0	0	0
Bus And Heavy Vehicle Drivers Permanent	59	19	11	18.60
Cartographic surverying and related technicians	10	0	1	10





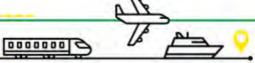




Critical occupation	Number of employees at beginning of period- April 2020	Appointments and transfers into the department	Terminations and transfers out of the department	Turnover rate
Cleaners In Offices Workshops Hospitals	74	0	2	2.70
Etc. Permanent	7 1	Ŭ.	_	2.70
Client Inform Clerks(Switchb Recept Inform Clerks) Permanent	12	0	0	0
Community Development Workers Permanent	1	0	0	0
Computer Programmers. Permanent	1	1	1	100
Computer System Designers And Analysts. Permanent	1	0	0	0
Earth Moving And Related Plant Operators Permanent	22	0	1	4.50
Engineering Sciences Related Permanent	62	1	6	9.70
Engineers And Related Professionals Permanent	36		24	66.70
Finance And Economics Related Permanent	22	0	3	13.60
Financial And Related Professionals Permanent	9	0	1	11.10
Financial Clerks And Credit Controllers Permanent	127	7	11	8.70
Fire Fighting And Related Workers Permanent	25	0	2	8.00
Food service aids and waiters	2	0	0	0
Human Resources & Organisat Developm & Relate Prof Permanent	1	1	0	0
Human Resources Clerks Permanent	104	2	0	8.70
Human Resources Related Permanent	30	1	2	6.70
Information technology	2	0	0	0
Language Practitioners Interpreters & Other Commun Permanent	1	0	0	0
Legal Related Permanent	3	0	0	0
Library Mail And Related Clerks Permanent	49	2	1	2.00
Light Vehicle Drivers Permanent	39	3		20.50
Logistical Support Personnel Permanent	9	0	0	0
Material-Recording And Transport Clerks Permanent	124	9	12	9.70
Messengers Porters And Deliverers Permanent	2	0	0	0
Motor Vehicle Drivers Permanent	8	0	3	37.50
Other Administrat & Related Clerks And Organisers Permanent	293	5	20	6.80
Other admn & related clerks and organisers temporary	2	0	1	50
Other Administrative Policy And Related Officers Permanent	30	0	4	13.30
Other Information Technology Personnel. Permanent	17	4	2	11.80
Other Occupations Permanent	2	0	0	0
Production advisers	33	0	3	9.10
Regulatory Inspectors Permanent	514	4	23	4.50
Risk Management And Security Services Permanent	3	1	0	0
Road superintendents , permanent	18	0	1	5.60
Road Workers Permanent	466	2	39	8.40







Critical occupation	Number of employees at beginning of period- April 2020	Appointments and transfers into the department	Terminations and transfers out of the department	Turnover rate
Secretaries & Other Keyboard Operating Clerks Permanent	78	1	2	2.60
Security guards	3	0	0	0
Security officers	3	0	1	33.30
Senior Managers Permanent	32	2	4	12.50
Social Work And Related Professionals Permanent	1	0	0	0
Trade Labourers Permanent	33	1	0	0
Water plant and related	1	0		100
Total	2 684	96	232	8.60

The table below identifies the major reasons why staff left the department.

Table 3.5.3 Reasons why staff left the department for the period 1 April 2020 and 31 March 2021

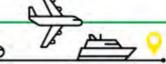
Termination Type	Number	% of Total Resignations
Death, Permanent	45	19.40
Resignation, Permanent	22	9.50
Expiry of contract, Permanent	88	37.90
Expiry contract, Temporary	1	0.40
Dismissal-misconduct, Permanent	2	0.90
Retirement, Permanent	74	31.90
Total	232	10
Total number of employees who left as a % of total employment	232	9%

Table 3.5.4 Promotions by critical occupation for the period 1 April 2020 and 31 March 2021

Occupation	Employees 1 April 2020	Promotions to another salary level	Salary level promotions as a % of employees by occupation	Progressions to another notch within a salary level	Notch progression as a % of employees by occupation
Administrative Related	214	10	4.70	77	36
Air Traffic Controllers	3	0	0	0	0
Aircraft Pilots & Related Associate Professionals	1	0	0	0	0
All Artisans In The Building Metal Machinery Etc.	66	0	0	34	51.60
Appraisers-valuers	1	0	0	0	0
Architects Town And Traffic Planners	2	0	0	0	0
Artisan project	3	0	0	1	33.30
Auxiliary and related	10	0	0	6	60
Boiler and related	3	0	0	0	0
Building and other	1	0	0	0	0
Bus And Heavy Vehicle Drivers	59	7	11.90	11	18.60
Catographic surveying	10	0	0	5	5
Cleaners In Offices Workshops Hospitals Etc.	74	0	0	32	43.20
Client Inform Clerks(Switchb Recept Inform Clerks)	12	0	0	8	66.70
Community development	1	0	0	0	0
Computer programmes	1	0	0	0	0
Computer systems designers	1	0	0	0	0
Earth moving and related	22	0	0	7	31.80
Engineering Sciences Related	62	2	3.20	9	14.50
Engineers And Related Professionals	36	1	3.20	9	14.50







Occupation	Employees 1 April 2020	Promotions to another salary level	Salary level promotions as a % of employees by occupation	Progressions to another notch within a salary level	Notch progression as a % of employees by occupation
Finance And Economics Related	22	0	0	7	31.80
Financial And Related Professionals	9	0	0	5	55.60
Financial Clerks And Credit Controllers	127	4	3.10	58	45.70
Fire Fighting And Related Workers	25	0	0	16	64
Food service aid	2	0	0	0	0
Human Resources & Organisat Developm & Relate Prof	17	1	5.90	10	58.80
Human Resources Clerks	104	0	0	50	48.10
Human Resources Related	30	0	0	1	50
Language Practitioners Interpreters & Other Commun	1	0	0	0	0
Legal Related	3	0	0	0	0
Library Mail And Related Clerks	49	0	0	27	55.10
Light Vehicle Drivers	39	0	0	12	30.80
Logistical Support Personnel	9	1	11.10	4	44.40
Material-Recording And Transport Clerks	124	0	0	51	41.10
Messengers Porters And Deliverers	2	0	0	1	50
Motor Vehicle Drivers	8	0	0	1	12.50
Other Administrat & Related Clerks And Organisers	295		1	70	23.70
Other Administrative Policy And Related Officers	30	0	0	9	30
Other Information Technology Personnel.	17	0	0	9	52.90
Other Occupations	2	0	0	0	0
Production advisers	33	0	0	14	42.40
Regulatory Inspectors	514	0	0	202	39.90
Risk Management And Security Services	3	0	0	2	66.70
Road superintendents	18	0	0	8	44.40
Road Workers	466	2	0.40	129	27.70
Secretaries & Other Keyboard Operating Clerks	78	0	0	30	38.50
Security guards	3	0	0	0	0
Security officers	3	0	0	1	33.30
Senior Managers	32	1	3.10	0	0
Social Work And Related Professionals	1	0	0	0	0
Trade Labourers	33	0	0	12	36.40
Water plant and related operations	1	0	0	0	0
Total	2 684	32	1.20	944	35.20





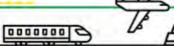
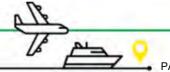


Table 3.5.5 Promotions by salary band for the period 1 April 2020 and 31 March 2021

Salary Band	Employees 1 April 2020	Promotions to another salary level	Salary bands promotions as a % of employees by salary level	Progressions to another notch within a salary level	Notch progression as a % of employees by salary bands
Lower skilled (Levels 1-2)	124	0	0	23	18.50
Skilled (Levels3-5)	821		1.10	316	38.50
Highly skilled production (Levels 6-8)	1 162	7	0.60	480	41.30
Highly skilled supervision (Levels 9- 12)	309	14	4.50	125	40.50
Highly skilled supervision (Levels 9- 12) temporary	2	0	0	0	0
Senior Management (Level 13-16)	38	1	2.60	0	0
Other, permanent	132	0	0	0	0
10 Contract (Levels 1-2), Permanent	1	0	0	0	0
11 Contract (Levels 3-5), Permanent	30	0	0	0	0
12 Contract (Levels 6-8), Permanent	46	0	0	0	0
13 Contract (Levels 9- 12), Permanent	17	0	0	0	0
14 Contract (Levels 13- 16), Permanent	2	1	50	0	0
Total	2.694	3.7	1.20	044	35.20



3.6 Employment Equity

Table 3.6.1 Total number of employees (including employees with disabilities) in each of the following occupational categories as on 31 March 2021

Occupational	Male				Female				Total
category	African	Coloured	Indian	White	African	Coloured	Indian	White	
Senior officials and managers	17	1	0	2	12	0	1	0	33
professionals	84	5	0	6	76	0	0	1	172
Technicians and associate prof	117	8	0	1	133	6	0	5	270
Clerks	214	10	2	7	491	19	2	17	762
Service And Sales Workers	292	59	0	9	149	17	1	1	528
Craft And Related Trades Workers	96	5	0	8	4	0	0	0	113
Plant And Machine Operators And Assemblers	163	2	0	0	6	1	0	0	172
Labourers and related	381	5	0	1	144	2	0	0	533
unknown	0	0	0	0	1	0	0	0	1
Total	1364	95	2	34	1 016	45	4	24	2 584
Employees with disabilities	15	0	0	1	8	0	0	1	25

Table 3.6.2 Total number of employees (including employees with disabilities) in each of the following occupational bands as on 31 March 2021

Occupational band	Male		Female				Total		
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Top Management	1	0	0	0	1	0	0	0	2
Senior Management	16	1	0	3	12	0	1	0	33
Professionally qualified and experienced specialists and mid-management	155	8	0	9	126	7	0	4	3
Profesionally qualified and experienced specialists and mid- management, Temporary	1	0	0	0	0	0	0	0	1
Skilled technical and academically qualified workers, junior management, supervisors, foreman and superintendents	505	70	2	21	491	29	3	19	1140
Semi-skilled and discretionary decision making	616	12	0	1	238	4	0	1	872
Unskilled and defined decision making	17	0	0	0	49	2	0	0	68
Not available	39	3	0	0	86	3	0	0	131
08 Contract (Top Management), Permanent	1	0	0	0	0	0	0	0	1







Occupational band	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
09 Contract (Senior	2	0	0	0	0	0	0	0	2
Management), Permanent									
10 Contract (Professionally Qualified), Permanent	6	1	0	0	5	0	0	0	12
11 Contract (Skilled Technical), Permanent	4	0	0	0	4	0	0	0	8
12 Contract (Semi- Skilled), Permanent	1	0	0	0		0	0	0	4
Contract unskilled	0	0	0	0	1	0	0	0	
Total	1 364	85	2	34	1 016	45	4	24	2 584

Table 3.6.3 Recruitment for the period 1 April 2020 to 31 March 2021

Occupational	Male				Female				Total
band	African	Coloured	Indian	White	African	Coloured	Indian	White	
Senior									
Management	0	0	0	0	1	0	0	0	1
Professionally	9	0	0	0	8	0	0	0	17
qualified and									
experienced									
specialists and									
mid-									
management									
Skilled technical	12	1	0	0	11	0	0	0	2
and									
academically									
qualified									
workers, junior									
management,									
supervisors,									
foreman and									
superintendents									
Semi-skilled and	29	0	0	0	3	1	0	0	33
discretionary									
decision making									
Unskilled and	1	0	0	0	0	0	0	0	1
defined decision									
making									
Contract (senior									
management	1	0	0	0	0	0	0	0	1
Contract									
(professionally	_	_	_	_		_	_	_	
qualified)	5	1	0	0	4	0	0	0	10
Contract (skilled	_	_	_	_	_	_	_	_	_
technical)	2	0	0	0	3	0	0	0	5
Contract (semi	0		0		,				,
skilled	0	0	0	0	4	0	0	0	4
Total	5	2	0	0	34	1	0	0	96
Employees with	0	0	0	0	0	0	0	0	0
disabilities									



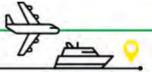


Table 3.6.4 Promotions for the period 1 April 2020 to 31 March 2021

Occupational band	Male			F	emale				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Senior Management	0	0	0	0	1	0	0	0	1
Professionally qualified and experienced specialists and midmanagement	63	3	0	4	61	0	0	3	139
Skilled technical and academically qualified workers, junior management, supervisors, foreman and superintendents	183	43	1	13	212	22	1	12	487
Semi-skilled and discretionary decision making	217	7	0	1	97	2	0	1	325
Unskilled and defined decision making	5	0	0	0	18	0	0	0	23
Contracts	1	0	0	0	0	0	0	0	1
Total	469	53	1	18	389	29	1	16	976
Employees with disabilities	4	0	0	1	4	0	0	1	10

Table 3.6.5 Terminations for the period 1 April 2020 to 31 March 2021

Occupational	Male				Female				Total
band	African	Coloured	Indian	White	African	Coloured	Indian	White	
Senior Management	1	1	0	0	1	0	0	0	3
Professionally qualified and experienced specialists and mid-management	9	1	0	2	7	0	0	0	19
Professionally qualified temporary	1	0	0	0	0	0	0	0	
Skilled technical and academically qualified workers, junior management, supervisors, foreman and superintendents	30	4	0	3	14	0	0	2	53
Semi-skilled and discretionary decision making	54	2	0	0	6	0	0	0	62
Not available	0	0	0	0	1	0	0	0	1
09 Contract (Senior Management), Permanent	1	0	0	0	0	0	0	0	1
10 Contract (Professionally	8	1	0	0	7	0	0	0	16



Occupational	Male				Female				Total
band	African	Coloured	Indian	White	African	Coloured	Indian	White	
qualified),									
Permanent									
11 Contract	20	0	0	0	24	0	0	0	4
(Skilled									
technical),									
Permanent									
12 Contract	16	0	0	0	15	1	0	0	32
(Semi-skilled),									
Permanent									
Total	140	9	0	5	75	1		2	232
Employees with	1	1	0	0	2	0	0	0	04
Disabilities									

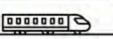
Table 3.6.6 Disciplinary action for the period 1 April 2020 to 31 March 2021

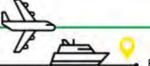
Disciplinary	Male Female							Total	
action	African	Coloured	Indian	White	African	Coloured	Indian	White	
Final Written	05	01	0	0	1	0	0	0	06
Warning									
No Outcome	0	0	0	0	0	0	0	0	0
Suspended	5	1	0	0	1	0	0	0	06
Without Payment									
Total	10	2	0	0	0	0	0	0	12

Table 3.6.7 Skills development for the period 1 April 2020 to 31 March 2021

Occupational category	Male				Female				Total
	African	Coloured	Indian	White	African	Coloured	Indian	White	
Legislators, senior officials and managers	3	0	0	0	3	0	0	0	6
Professionals	32	0	0	0	28	0	0	0	60
Technicians and associate professionals	31	0	0	0	59	0	0	0	90
Clerks	17	0	0	0	22	0	0	0	39
Service and sales workers	19	4	0	0	22	1	0	0	46
Skilled agriculture and fishery workers	-	-	-	-	-	-	-	-	-
Craft and related trades workers	-	-	-	-	-	-	-	-	-
Plant and machine operators and assemblers	4	0	0	0	0	0	0	0	4
Elementary occupations	0	0	0	0	1	0	0	0	1
Total	106	4	0	0	135	1	0	0	246
Employees with disabilities	0	0	0	0	0	0	0	0	0







3.7 Signing of Performance Agreements by SMS Members

Table 3.7.1 Signing of Performance Agreements by SMS members as on 31 May 2020

SMS Level	Total number of funded SMS posts	Total number of SMS members	Total number of signed performance agreements	Signed performance agreements as % of total number of SMS members
Director-General/ Head of Department	-	-	-	-
Salary Level 16	2	2	1	50%
Salary Level 15	1	1	1	100%
Salary Level 14	11	5	2	40%
Salary Level 13	36	30	26	87%
Total	50	38	30	79%

Table 3.7.2 Reasons for not having concluded Performance agreements for all SMS members as on 31 March 2021

Reasons	
Non-compliance to due dates	

Table 3.7.3 Disciplinary steps taken against SMS members for not having concluded Performance agreements as on 31 March 2021

Reasons	
No disciplinary action taken against them	

3.8 Performance Rewards

Table 3.8.1 Performance Rewards by race, gender and disability for the period 1 April 2020 to 31 March 2021

	Beneficiary Profile	Э		Cost		
Race and Gender	Number of beneficiaries	Number of employees	% of total within group	Cost (R'000)	Average cost per employee	
African						
Male	141	1 349	10.50	3178.26	22 673	
Female	65	1 008	6.40	1473.73	22 541	
Asian						
Male	1	2	50	28.73	28 734	
Female	0	4	0	0	0	
Coloured						
Male	10	95	10.50	240.66	24 066	
Female	4	45	8.90	118.35	29 588	
White						
Male	7	33	21.20	153.50	21 929	
Female	7	23	30.40	168.98	24 141	
People with disabilities	2	25	8	75.49	37 744	
Total	237	2 584	9.20	5437.72	22 944	

Table 3.8.2 Performance Rewards by salary band for personnel below Senior Management Service for the period 1 April 2020 to 31 March 2021

	Beneficiary Pro	ofile		Cost		Total cost as a % of
Salary band	Number of beneficiaries	Number of employees	% of total within salary bands	Total Cost (R'000)	Average cost per employee	the total personnel expenditure
Lower Skilled (Levels 1-2)	2	68	2.90	28.43	14 216	n/a
Skilled (level 3-5)	130	872	14.90	2137.77	16 444	n/a
Highly skilled production (level 6-8)	89	1140	7.80	2349.92	26 404	n/a
Highly skilled supervision (level 9-12)	16	310	5.20	921.60	57 600	n/a
other	0	131	0	0	0	n/a
Contract (level 1-2)	0	1	0	0	0	
Contract (level 3-5)	0	4	0	0	0	n/a
Contract (level 6-8)	0	8	0	0	0	n/a
Contract (level 9-12)	0	12	0	0	0	n/a
Total	237	2 546	9.30	5437.72	22 944	n/a





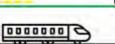


Table 3.8.3 Performance Rewards by critical occupation for the period 1 April 2020 to 31 March 2021

	Beneficiary Prot			Cost	
Critical occupation	Number of beneficiaries	Number of employees	% of total within occupation	Total Cost (R'000)	Average cost per employee
Financial Clerks And Credit Controllers	16	124	12.90	321.19	20 074.00
Air Traffic Controllers	0	3	0	0	0
Earth moving advisers	1	21	4.80	7.27	7 266
Production advisers	4	30	13.30	71.60	17 900
Human Resources Clerks	15	97	15.50	368.89	24 593
Security Officers	0	2	0	0	0
All Artisans In The Building Metal Machinery Etc.	5	63	7.90	100.72	20 144
Human Resources & Organisat Developm & Relate Prof	1	19	5.30	42.85	42 852
Messengers Porters And Deliverers	0	2	0	0	0
Risk Management And Security Services	0	4	0	0	0
Boiler and related	0	3	0	0	0
Finance And Economics Related	1	17	5.90	19.48	19 478
Logistical Support Personnel	0	10	0	0	0
Other Administrat & Related Clerks And Organisers	4	280	1.40	133.42	33 354
Appraisers-valuers	0	1.00	0	0	0
Auxiliary and related workers	0	10	0	0	0
Other Occupations	0	2	0	0	0
Legal Related	0	3	0	0	0
Financial And Related Professionals	1	8	12.50	39.19	39 192
Building and other property care takers	0	1	0	0	0
Architects Town And Traffic Planners	0	2	0	0	0
Administrative Related	13	213	6.10	576.94	44 38
Secretaries & Other Keyboard Operating Clerks	5	79	6.30	160.27	32 055
Library Mail And Related Clerks	3	50	6	67.43	22 477
Cleaners In Offices Workshops Hospitals Etc.	2	72	2.80	21.28	10 642
Human Resources Related	3	29	10.30	93.98	31 328
Head Of Department/Chief Executive Officer	0	1	0	0	0
Aircraft Pilots & Related Associate Professionals	0	1	0	0	0
Computer programmes	0	1	0	0	0
Trade Labourers	7	33	21.20	80.31	11 473
Road superintendents	3	17	17.60	74.88	24 959
Language Practitioners Interpreters & Other Commun	0	1	0	0	0
Regulatory Inspectors	20	493	4.10	442.77	22 139
Cartographic surveying and related	1	9	11.10	33.77	33 771
Road Workers	87	422	20.60	1 480.60	17 018
Material-Recording And Transport Clerks	12	120	10	274.29	22 858









	Beneficiary Pro	file	Cost	Cost		
Critical occupation	Number of beneficiaries	Number of employees	% of total within occupation	Total Cost (R'000)	Average cost per employee	
Other Administrative Policy And Related Officers	0	26	0	0	0	
Artisans project and related superindentendents	0	3	0	0	0	
Fire Fighting And Related Workers	0	23	0	0	0	
Bus And Heavy Vehicle Drivers	23	109	21.10	481.87	20 951	
Senior Managers	0	31	0	0	0	
Client Inform Clerks(Switchb Recept Inform Clerks)	0	12	0	0	0	
Computer systems designers	0	1	0	0	0	
Engineers And Related Professionals	0	12	0	0	0	
Other Information Technology Personnel.	1	19	5.30	37.14	37 139	
Light Vehicle Drivers	1	34	2.90	12.51	12 510	
Engineering Sciences Related	7	58	12.10	485.41	69 345	
Motor Vehicle Drivers	0	5	0	0	0	
Security guards	0	3	0	0	0	
Food service aid and waiters	1	2	50	9.66	9 657	
Community development workers	0	1	0	0	0	
Information Technology Related	0	2	0	0	0	
TOTAL	22	2 504	0.20	E 427.72	22.044	



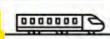


Table 3.8.4 Performance related rewards (cash bonus), by salary band for Senior Management Service for the period 1 April 2020 to 31 March 2021

Salary band	Beneficiary Profil Number of beneficiaries	e Number of employees	% of total within salary bands	Cost Total Cost (R'000)	Average cost per employee	Total cost as a % of the total personnel expenditure
Band A	0	30	0	0	0	0
Band B	0	5	0	0	0	0
Band C	0	1	0	0	0	0
Band D	0	2	0	0	0	0
Total	0	38	0	0	0	0

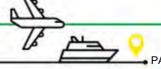
3.9 Foreign Workers

Table 3.9.1 Foreign workers by salary band for the period 1 April 2020 and 31 March 2021

Salary band	01 April 2020		31 March 2021		Change	
	Number	% of total	Number	% of total	Number	% Change
Highly skilled production(levels 6-8)	0	0	0	0	0	0
Highly skilled supervision (levels 9-12)	2	100	1	50	-1	0
Senior management (levels 13-16)	0	0	1	50	1	0
Total	2	100	2	100	0	0

Table 3.9.2 Foreign workers by major occupation for the period 1 April 2020 and 31 March 2021

Major occupation	01 April 2020		31 March 2021		Change	
	Number	% of total	Number	% of total	Number	% Change
Professional and Managers	2	100	2	100	0	0
Total	2	100	2	100	0	0



3.10 Leave utilisation

Table 3.10.1 Sick leave for the period January 2020 to 31 December 2020

Salary band	Total days	% Days with Medical certification	Number of Employees using sick leave	% of total employees using sick leave	Average days per employee	Estimated Cost (R'000)
Contract levels (3-5)	30	36.70	12	1	3	27
Contract levels (6-8)	44	61.40	14	1.10	3	63
Contract (Levels 9-12)	19	47.40	7	0.60	3	46
Contract other	224	60.30	57	4.60	4	86
Highly skilled production (levels 6-8)	4 819	82.10	705	57.40	7	6 588
Highly skilled supervision (levels 9 -12)	810	85.60	140	11.40	6	2.200
Lowe skilled (levels 1-2)	298	81.90	56	4.60	5	176
Senior management (levels 13-16)	92	91.30	10	0.80	9	423
Skilled (level 3-5)	1 407	88.70	228	18.60	6	1 238
Total	7 743.00	82.80	1 229	100	6	10 847

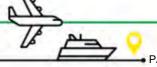


Table 3.10.2 Disability leave (temporary and permanent) for the period January 2020 to 31 December 2020

Salary band	Total days	% Days with Medical certification	Number of Employees using disability leave	% of total employees using disability leave	Average days per employee	Estimated Cost (R'000)
Highly skilled production (Levels 6-8)	124	100	2	66.70	62	219
Highly skilled supervision (Levels 9- 12)	7	100	1	33.30	7	14
Total	131	100	3	100	44	233

Table 3.10.3 Annual Leave for the period January 2020 to December 2020

Salary band	Total days taken	Number of Employees using annual leave	Average per employee
Contract (level 13-16)	4	2	2
Contract (Levels 3-5	255	42	6
Contract (Levels 6-8)	271	39	7
Contract (Levels 9-12)	78	15	5
Contract other	821	94	9
Highly skilled production (Levels 6-8)	20 191	1 107	18
Highly skilled supervision(Levels 9-12)	5 087	288	18
Lower skilled (levels 1-2)	1 784	177	10
Senior management (Levels 13-16)	543	33	16
Skilled (levels 3-5)	11 610	762	15
Total	40 644	2 559	16

Table 3.10.4 Capped leave for the period 1 January 2020 to 31 December 2020

Salary band	Total days of capped leave taken	Number of Employees using capped leave	Average number of days taken per employee	Average capped leave per employee as on 31 December 2020
Contract (levels 1-2)	0	0	0	0
Contract (levels 1-2)	0	0	0	0
Contract (levels 1-2)	0	0	0	0
Contract (levels 1-2)	0	0	0	0
Contract (levels 1-2)	0	0	0	0
Contract others	0	0	0	0
Highly skilled production (Levels 6-8)	6	1	6	115
Highly skilled supervision(Levels 9-12)	13	2	7	132
Lower skilled (levels 1-2)	0	0	0	0
Senior management (Levels 13-16)	0	0	0	77
Skilled (levels 3-5)	0	0	0	88
Total	19	3	6	106







Table 3.10.5 Leave payouts (estimated)

Reason	Total amount (R'000)	Number of employees	Average per employee (R'000)
Leave payout for 2020/21 due to non utilisation of leave for previous cycle	14589	147	99.24
Capped leave payouts on termination of service for 2020/21	10465	88	1
Current leave payout on termination of service for 2020/2021	4776	147	32489.72
Total	29 830	382	32589.96

3.11 HIV/AIDS & Health Promotion Programmes

Table 3.11.1 Steps taken to reduce the risk of occupational exposure

Units/categories of employees identified to be at high risk of contracting HIV & related diseases (if any)	Key steps taken to reduce the risk
Traffic Officers	Address TB as both a workplace and human/community issue especially during COVID-19.
Security	Prevent Production losses and increase attendance and productivity through support and care for the affected and
• Drivers	infected employees during COVD-19 and beyond. 3. Increased self-management through education that builds on
Road Rangers	basic knowledge to update on the status of the COVID-19 pandemic- awareness sessions.
Inspectors - Road Safety	Control risk of new infections through HCT and condom distribution.
Camp sites	5. Distribute first AID KIT to traffic officers for prevention purposes during COVID 19 and beyond.
	Conduct send-off festive season prayer and HIV/AIDS virtually as part of commemoration of Institutionalized days for behaviour change communication sessions

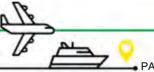
Table 3.11.2 Details of Health Promotion and HIV/AIDS Programmes

Question	Yes	No	Details, if yes
1. Has the department designated a member of the SMS to implement the provisions contained in Part VI E of Chapter 1 of the Public Service Regulations, 2001? If so, provide her/his name and position.	X	110	Director: HRM Ms. Z.A.Mdluli
2. Does the department have a dedicated unit or has it designated specific staff members to promote the health and well-being of your employees? If so, indicate the number of employees who are involved in this task and the annual budget that is available for this purpose.	X		 Deputy Director: EHW S. Magwebu (Head Office) Assistant Director: SHERQ Ndlovu (Head Office) P.V. Maseti (Head Office) Assistant Director: Wellness Man Pillar:
3. Has the department introduced an Employee Assistance or Health Promotion Programme for your employees? If so, indicate the key elements/services of this Programme.	X		EAP @ Wellness Management Pillar:









Question	Yes	No Details, if yes
		Occupational Health education and promotion.
5. Has the department reviewed its employment policies and practices to ensure that these do not unfairly discriminate against employees on the basis of their HIV status? If so, list they represent. 5. Has the department reviewed its employment policies and practices to ensure that these do not unfairly discriminate against employees on the basis of their HIV status? If so, list the employment policies/practices so reviewed. 6. Has the department reviewed its employment policies and practices are reviewed. 6. Has the department introduced measures to protect HIV-	X	OHS Committee members: 1. Chairperson: L.M Sisilana 2. Acting DDG; Transport Infrastructure: Mr H Ngovela 3. Chief Financial Officer: Ms C Matross 4. Compliance Champion: Ms L Bovana 5. HRM Senior Manager: Ms Z Mdluli 6. Acting CD Corporate Services: Mr LK Mahlangabeza 7. Director: OD: Mr T Cweba 8. Director: Logistics: Ms K Conjwa 9. Director SCM: Mr P Hani 10. Acting Director: Legal Service: Mr T Rataza 11. Risk Manager: Mr K Mafani 12. Security Services: Mr S Tshaka 13. Internal Audit: Ms L Padayachy 14. Acting CD: Management Services: Ms K Rantjie 15. Acting District Manager: Amatole: Ms N Dweba 16. Acting District Manager: Joe Gqabi: Ms N Viki 18. District Manager: Alfred Nzo' Mr X Jakuja 19. District Manager: Sarah Baartman: Ms B Ncipha-Wali 20. District Manager: O.R Tambo-Dr Pafa 21. Acting Head-GFMS: Mr M Mboya 22. Acting CD: Transport Operations: Mr B Makambi 23. Acting CD: Scholar Transport Ms N Somdyala 24. Acting CD: Transport Regulations: Mr M Mxi 25. Chief Director: EPWP: Mr A Best 26. Chief Director: EPWP: Mr A Best 27. Senior Manager: Departmental Strategy: Ms N.E Ntozakhe 28. DD: EHW: S. Magwebu 29. AD: SHERQ Pillar: N. Ndlovu 30. SHEQ Coordinator: Mr PV Maseti 31. AD: Wellness Man. Pillar L. Fana 32. AD HIV/AIDS: Rev Owabaza 33. PSA: Mr T Peter 34. NEHAWU: N. Malinga 35. POPCRU: Machakela 36. SPU: M. Vuso HIV/AIDS and TB Management policy
positive employees or those perceived to be HIV-positive from discrimination? If so, list the key elements of these measures.		2.Proctection of women, children and people living with disability through 3. Human Rights and access to Justice awareness.



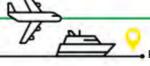




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Question	Yes	No	Details, if yes
7. Does the department encourage its employees to undergo	Χ		Results available from GEMS reports on
Voluntary Counselling and Testing? If so, list the results that			monthly or quarterly basis pending to GEMS
you have you achieved.			bookings availability.
8. Has the department developed measures/indicators to	Χ		Through monthly and quarterly Departmental,
monitor & evaluate the impact of its health promotion			OTP & DPSA reports.
programme? If so, list these measures/indicators.			·



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3.12 Labour Relations

Table 3.12.1 Collective agreements for the period 1 April 2020 and 31 March 2021

If there were no agreements, keep the heading and replace the table with the following:

Total number of Collective ag	reements	0	

Table 3.12.2 Misconduct and disciplinary hearings finalised for the period 1 April 2020 and 31 March 2021

Outcomes of disciplinary hearings	Number	% of total
Correctional counselling	02	05%
Verbal warning	09	26%
Written warning	04	12%
Final written warning	06	18%
Suspended without pay	06	18%
No outcome	N/A	0
Fine	N/A	0
Demotion	N/A	0
Dismissal	06	18%
Not guilty	01	03%
Case withdrawn	N/A	0
Total	34	100%

Table 3.12.3 Types of misconduct addressed at disciplinary hearings for the period 1 April 2020 and 31 March 2021

Type of misconduct	Number	% of total
Absent from work without reason of permission	06	27%
Steals bribes or commit fraud	04	17%
Misuse of state vehicle	02	9%
Flouting of SCM policies and procedures	04	17%
Participate in unlawful industrial action	N/A	0
Dishonesty	04	17%
Insubordination	03	13%
Flouting of HR processes	N/A	0
Total	23	100%

Table 3.12.4 Grievances logged for the period 1 April 2020 and 31 March 2021

Grievances	Number	% of Total
Number of grievances resolved	23	100%
Number of grievances not resolved	0	0
Total number of grievances lodged	23	100%

Table 3.12.5 Disputes logged with Councils for the period 1 April 2020 and 31 March 2021

Disputes	Number	% of Total
Number of disputes upheld	15	75%
Number of disputes dismissed	05	25%
Total number of disputes lodged	20	100%

Table 3.12.6 Strike actions for the period 1 April 2020 and 31 March 2021

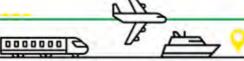
Total number of persons working days lost	0
Total costs working days lost	0
Amount recovered as a result of no work no pay (R'000)	0

Table 3.12.7 Precautionary suspensions for the period 1 April 2020 and 31 March 2021

Number of people suspended	04
Number of people whose suspension exceeded 30 days	03
Average number of days suspended	90
Cost of suspension(R'000)	R 4 50 000







3.13 Skills development

Table 3.13.1 Training needs identified for the period 1 April 2020 and 31 March 2021

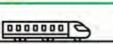
Occupational	Gender	Number of	Training needs ic	lentified at start of the rep	orting period	
category		employees as at 1 April 2020	Learnerships	Skills Programmes & other short courses	Other forms of training	Total
Legislators, senior	Female	13	0	47	10	57
officials and managers	Male	20	0	45	05	50
Professionals	Female	78	0	56	0	56
	Male	94	0	78	0	78
Technicians and	Female	144	0	76	0	76
associate professionals	Male	126	0	110	0	110
Clerks	Female	529	0	20	0	20
	Male	233	0	35	0	35
Service and sales	Female	168	0	77	0	77
workers	Male	360	0	56	0	105
Skilled agriculture	Female	0	0	0	0	0
and fishery workers	Male	0	0	0	0	0
Craft and related	Female	0	0	0	0	0
trades workers	Male	113	0	0	0	0
Plant and machine	Female	7	0	0	0	0
operators and assemblers	Male	165	0	407	0	407
Elementary	Female	0	0	0	0	0
occupations	Male	0	0	0	0	0
Sub Total	Female	0	0	0	0	0
	Male	0	0	0	0	0
Total		2050	0	1056	15	1071

Table 3.13.2 Training provided for the period 1 April 2020 and 31 March 2021

Occupational category	Gender	Number of	Training needs	identified at sta	rt of the reporti	ng period
		employees as at 1 April 2020	Learnerships	Skills Programmes & other short courses	Other forms of training	Total
Legislators, senior	Female	13	0	49	0	49
officials and managers	Male	20	0	50	0	50
Professionals	Female	78	0	30	0	30
	Male	94	0	36	0	36
Technicians and	Female	114	0	19	0	19
associate professionals	Mal	126	0	22	0	22
Clerks	Female	529	0	42	0	42
	Male	233	0	22	0	22
Service and sales	Female	168	0	0	0	0
workers	Male	360	0	20	0	20
Skilled agriculture and	Female	0	0	0	0	0
fishery workers	Male	0	0	0	0	0
Craft and related trades	Female	0	0	0	0	0
workers	Male	113	0	0	0	0
Plant and machine	Female	7	0	0	0	0
operators and assemblers	Male	165	0	50	0	50
Elementary occupations	Female	0	0	6	0	6
	Male	0	0	0	0	0
Sub Total	Female	0	0	0	0	0
	Male	0	0	0	0	0
Total		205	0	346	0	346







3.14 Injury on duty

Table 3.14.1 Injury on duty for the period 1 April 2020 and 31 March 2021

Nature of injury on duty	Number	% of total
Required basic medical attention only	8	0.33
Temporary Total Disablement	0	0
Permanent Disablement	0	0
Fatal	0	0
Total	08	0.33

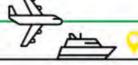
3.15 Utilisation of Consultants

Table 3.15.1 Report on consultant appointments using appropriated funds for the period 1 April 2020 and 31 March 2021

Project title	Total number of consultants that worked on project	Duration (work days)	Contract value in Rand
External Auditing	Auditor General		14,633,078.05
Upgrading Of Parts Dr08303, Dr08029, Dr08308, Dr08309 Hluleka Rd	Aurecon Sa		1,182,825.27
Departmental Technical Support For Construction Health And Safety	Bk Safety Specialists		1,423,966.88
Proff Engineering Technical Support To The Roads Programme	Bmk Engineering Consultants		2,473,789.30
Procurement Of Geotechnical Additional Services For Upgrading Of Dr08344 & Dr08429, Butterworth To Willowvale Via Nqadu, Mbhashe Local Municipality, And Amathole District For The Period Of Twenty Four (24).	Gage Consulting		236,900.00
Professional Engineering Services For Technical Support To The District Roads Engineer In Eastern Cape For A Period Of 30 Months Using Direct Targeted Contractors: Inkwanca (Chris Hani District)	H H O Consulting Engineers		1,092,441.56
Professional Services As The Technical Advisor For The Proposed Integrated Traffic Control Centre At Middleburg For A Contract Period Of Thirty Six (36) Months.	Leko Engineering Consultants		1,589,250.27
Appointment Of Suitably Qualified Construction Project Management And Mentoring Company To Provide Support To The Departments In House Unit For The Upgrading Of Roads In The Eastern Cape	Jazz Spirit Pty /Ltd		9,829,992.15
Proff Engineering Services For Design And Supervision:Upgrading To A Surface Standard Portion Of Road Dr08034-N2 To R61 Via Clarkbury +/-20km:Phase 2	Masilakhe Consulting		1,785,627.69
Proff Engineering Technical Support To The Roads Programme	Mataya Specialist Engineers		431,912.23
Proff Engineering Services For Design And Supervision: Upgrading To A Surface Standard Portion Of Road Dr08034-N2 To R61 Via Clarkbury +/-20km: Phase 3	Mbsa Consulting		191,298.80
Volume Licensing	Microsoft (S A)		14,809,350.48
Procurement Of Environmental Services For The 6.3 Km Upgrade Of Dr081131 In Qumbu Mhlontlo Or Tambo District	Mrwebi Consulting		162,851.50
Mou	Post Office SA		15,117,405.10
Survey Services For 10 Km Phase Upgrading Of Dr08017 From Cederville To N2 At Mount Frere	Qaqambile Flatela		126,500.00







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Project title	Total number of consultants that worked on project	Duration (work days)	Contract value in Rand
Wcm:Coffee Bay/Zithulele Ph2 Cap	Royal Haskoning Dhv		11,777,266.01
Departmental Technical Support For Construction Health And Safety Services For A Contract Period Of Thirty Six (36) Months	Sa H And S Agent And Trading		1,147,645.37
Services And Systems	Sita		5,850,076.65
Variation Of Upgrading Of Road From Elliotdale To Madwaleni Hospital	Smec		2,509,701.03
Appointment Of Suitably Qualified Construction Project Management And Mentoring Company To Provide Support To The Departments In House Unit For The Upgrading Of Roads In The Eastern Cape	T-Square Group		5,705,951.38
TOTAL	20		92,077,829.72

Total number of projects	Total individual consultants	Total duration Work days	Total contract value in Rand
20	20	Average 120 days	R300 310 058.60





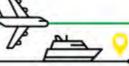


Table 3.15.2 Analysis of consultant appointments using appropriated funds, in terms of Historically Disadvantaged Individuals (HDIs) for the period 1 April 2020 and 31 March 2021

Project title	Percentage ownership by HDI groups	Percentage management by HDI groups	Number of consultants from HDI groups that work on the project
Auditor General	State Owned	State Owned	State Owned
Aurecon SA	65.57	Not indicated on CSD	1 black male and 3 white males
BK Safety Specialists	-	-	-
BMK Engineering Consultants	-	100% black male and woman	1 black males and 1 black female
Gage Consulting	51	-	-
H H O Consulting Engineers	51.04	White 43% and black 57%	2 black males and 1 white
Leko Engineering Consultants	100	-	-
Lumko Makonza Consulting	90	100% black male	1 person black male
Engineer			
Masilakhe Consulting	100	100% black male	3 black males
Mataya Specialist Engineers	100	100% black male	1 person black male
pMBSA Consulting	100	100% black male	2 black males
Microsoft (SA)	0	100% black male	-
Mrwebi Consulting	100	100% black male	1 person black male
Post Office SA	State Owned	-	-
Qaqambile Flatela	100	100% white male	1 person black male
Royal Haskoning Dhv	10.74	100% black male	1 person white male
SA H And S Agent And Trading	100	100% black male	100% black male
SITA	State Owned	State Owned	State Owned
SMEC	96.70	96.70	Not specified on CSD and CK
T-Square Group	100	100% black male	100% black male

Table 3.15.3 Report on consultant appointments using Donor funds for the period 1 April 2020 and 31 March 2021

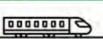
Project title	Total Number of consultants that worked on project	Duration (Work days)	Donor and contract value in Rand
Accommodation for training of traffic officers	Mgidi Noble Travel	15 days	TETA - R256 895,60
Accommodation for training of traffic officers	Ukhanyo Travel	28 days	TETA - R258 689,00
Accommodation for training of traffic officers	Harvey	31 days	TETA - R450 779,56

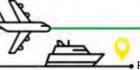
Total number of projects	Total individual consultants	Total duration Work days	Total contract value in Rand
3	3	Average 30 days	R1 166 361,16

Table 3.15.4 Analysis of consultant appointments using Donor funds, in terms of Historically Disadvantaged Individuals (HDIs) for the period 1 April 2020 and 31 March 2021

Project title	Percentage ownership by HDI groups	Percentage management by HDI groups	Number of consultants from HDI groups that work on the project
Accommodation for training of traffic officers	Mgidi Noble Travel	100%	1 person black male
Accommodation for training of traffic officers	Ukhanyo Travel	100%	1 person black male
Accommodation for training of traffic officers	Harvey	100%	1 person black female







3.16 Severance Packages

Table 3.16.1 Granting of employee initiated severance packages for the period 1 April 2020 and 31 March 2021

Salary band	Number of applications received	Number of applications referred to the MPSA	Number of applications supported by MPSA	Number of packages approved by department
Lower skilled (Levels 1-2)				
Skilled Levels 3-5)				
Highly skilled production (Levels 6-8)		-00	ICAP	
Highly skilled supervision(Levels 9-12)	10	TAPF		
Senior management (Levels 13-16)	NO			
Total				



PART E

Financial Information

Report of the auditor-general to Eastern Cape Provincial Legislature on vote no. 10: Department of Transport

Report on the audit of the financial statements

Qualified opinion

- I have audited the financial statements of the Department of Transport set out on pages 129 to 221 which comprise the appropriation statement, statement of financial position as at 31 March 2021, the statement of financial performance, statement of changes in net assets, cash flow statement for the year then ended, as well as notes to the financial statements, including a summary of significant accounting policies.
- 2. In my opinion, except for the effects and possible effects of the matters described in the basis for qualified opinion section of this auditor's report, the financial statements present fairly, in all material respects, the financial position of the Department of Transport as at 31 March 2021, and its financial performance and cash flows for the year then ended, in accordance with the Modified Cash Standard (MCS) prescribed by the National Treasury, and the requirements of the Public Finance Management Act 1 of 1999 (PFMA) and the Division of Revenue Act 4 of 2020 (Dora).

Basis for qualified opinion

Fruitless and wasteful expenditure

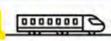
3. In my previous report, I modified my opinion on transport provided as part of departmental expenditure because the department made payments based on inaccurate records, resulting in overpayments. As a result, I was unable to determine the extent of any adjustment required to fruitless and wasteful expenditure, stated at R11,6 million (2020: R6,5 million) in note 27 to the financial statements, as it was impracticable to do so.

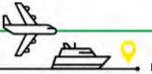
Context for the opinion

- 4. I conducted my audit in accordance with the International Standards on Auditing (ISAs). My responsibilities under those standards are further described in the auditor-general's responsibilities for the audit of the financial statements section of my report.
- 5. I am independent of the department in accordance with the International Ethics Standards Board for Accountants' International code of ethics for professional accountants (including International Independence Standards) (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code.
- 6. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my qualified opinion.









Emphasis of matters

7. I draw attention to the matters below. My opinion is not modified in respect of these matters.

Irregular expenditure

- As disclosed in note 26.1 to the financial statements, the department incurred irregular expenditure of R302,3 million as it did not comply with the National Land Transport Act 5 of 2009 and did not follow proper contract management processes.
- 9. In addition, the irregular expenditure closing balance includes an amount of R2,5 billion relating to prior years.

Material impairment - impairment of investment

 As disclosed in note 13.1 to the financial statements, there was a material impairment of investments amounting to R153,2 million.

Restatement of corresponding figures

11. As disclosed in note 36 to the financial statements, the corresponding figures for 31 March 2020 were restated because of errors in the financial statements of the department at, and for the year ended, 31 March 2021.

Non-adjusting events after reporting date

12. I draw attention to note 31 to the financial statements, which outlines non-adjusting events after the reporting date. The contract for the provision of banking services has changed.

Other matter

13. I draw attention to the matter below. My opinion is not modified in respect of this matter.

Unaudited supplementary information

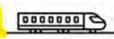
14. The supplementary information set out on pages 222 to 235 does not form part of the financial statements and is presented as additional information. I have not audited these schedules and, accordingly, I do not express an opinion on them.

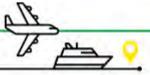
Responsibilities of the accounting officer for the financial statements

15. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with the MCS and the requirements of the PFMA and Dora, and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.









16. In preparing the financial statements, the accounting officer is responsible for assessing the department's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the department or to cease operations, or has no realistic alternative but to do so.

Auditor-general's responsibilities for the audit of the financial statements

- 17. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.
- 18. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

Report on the audit of the annual performance report

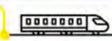
Introduction and scope

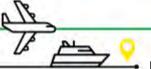
- 19. In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I have a responsibility to report on the usefulness and reliability of the reported performance information against predetermined objectives for selected programmes presented in the annual performance report. I performed procedures to identify material findings but not to gather evidence to express assurance.
- 20. My procedures address the usefulness and reliability of the reported performance information, which must be based on the department's approved performance planning documents. I have not evaluated the completeness and appropriateness of the performance indicators included in the planning documents. My procedures do not examine whether the actions taken by the department enabled service delivery. My procedures do not extend to any disclosures or assertions relating to the extent of achievements in the current year or planned performance strategies and information in respect of future periods that may be included as part of the reported performance information. Accordingly, my findings do not extend to these matters.
- 21. I evaluated the usefulness and reliability of the reported performance information in accordance with the criteria developed from the performance management and reporting framework, as defined in the general notice, for the following selected programmes presented in the department's annual performance report for the year ended 31 March 2021:

Programmes	Pages in the annual performance report
Programme 2 – transport infrastructure	34 - 40









- 22. I performed procedures to determine whether the reported performance information was properly presented and whether performance was consistent with the approved performance planning documents. I performed further procedures to determine whether the indicators and related targets were measurable and relevant, and assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.
- 23. The material finding on the reliability of the performance information of the selected programme is as follows:

Programme 2 - transport infrastructure

P28 - average percentage of uptime of fleet availability

24. The achievement of 71% was reported against the target of 75% in the annual performance report. However, some supporting evidence provided materially differed from the reported achievement, while in other instances I was unable to obtain sufficient appropriate audit evidence to substantiate the reported achievement. This was due to the lack of accurate and complete records. I was unable to further confirm the reported achievement by alternative means. Consequently, I was unable to determine whether any further adjustments were required to the reported achievement.

Other matters

25. I draw attention to the matters below.

Achievement of planned targets

26. Refer to the annual performance report on pages 34 to 40 for information on the achievement of planned targets for the year and management's explanations provided for the under-/ overachievement of a significant number of targets. This information should be considered in the context of the material finding on the reliability of the reported performance information in paragraph 24 of this report.

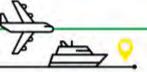
Adjustment of material misstatements

27. I identified material misstatements in the annual performance report submitted for auditing. These material misstatements were in the reported performance information of programme 2 – transport infrastructure. As management subsequently corrected only some of the misstatements, I raised a material finding on reliability of the reported performance information. This was not corrected, as reported above.









Report on the audit of compliance with legislation

Introduction and scope

- 28. In accordance with the PAA and the general notice issued in terms thereof, I have a responsibility to report material findings on the department's compliance with specific matters in key legislation. I performed procedures to identify findings but not to gather evidence to express assurance.
- 29. The material findings on compliance with specific matters in key legislation are as follows:

Annual financial statements

30. The financial statements submitted for auditing were not prepared in accordance with the prescribed financial reporting framework and supported by full and proper records, as required by section 40(1)(a) and (b) of the PFMA. Material misstatements of disclosure items identified by the auditors in the submitted financial statements were corrected and the supporting records were provided subsequently, but the uncorrected material misstatements and supporting records that could not be provided resulted in the financial statements receiving a qualified opinion.

Expenditure management

- 31. Effective internal controls were not in place for approval and processing of payments, as required by treasury regulation 8.1.1.
- 32. Effective steps were not taken to prevent fruitless and wasteful expenditure, as required by section 38(1)(c)(ii) of the PFMA and treasury regulation 9.1.1. As reported in the basis for qualified opinion the full extent of the fruitless and wasteful expenditure could not be quantified. The majority of the fruitless and wasteful expenditure was caused by the payment in vain for an asset.
- 33. Effective and appropriate steps were not taken to prevent irregular expenditure amounting to R313,8 million, as disclosed in note 26.2 to the annual financial statements, as required by section 38(1)(c)(ii) of the PFMA and treasury regulation 9.1.1. The majority of the irregular expenditure disclosed in the financial statements was caused by non-compliance with sections 41 and 42(1) of the National Land Transport Act 5 of 2009.

Strategic planning and performance management

34. Specific information systems were not implemented to enable the monitoring of progress made towards achieving targets, core objectives and service delivery, as required by public service regulation 25(1)(e)(i) and (iii).

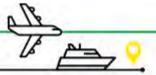
Consequence management

35. I was unable to obtain sufficient appropriate audit evidence that disciplinary steps were taken against officials who had incurred irregular expenditure as required by section 38(1) (h) (iii) of the PFMA. This was because investigations into irregular expenditure were not performed.









36. I was unable to obtain sufficient appropriate audit evidence that disciplinary steps were taken against officials who had incurred fruitless and wasteful expenditure as required by section 38(1) (h) (iii) of the PFMA. This was because investigations into fruitless and wasteful expenditure were not performed.

Other information

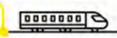
- 37. The accounting officer is responsible for the other information. The other information comprises the information included in the annual report, which includes the audit committee's report. The other information does not include the financial statements, the auditor's report and those selected programmes presented in the annual performance report that have been specifically reported in this auditor's report.
- 38. My opinion on the financial statements and findings on the reported performance information and compliance with legislation do not cover the other information and I do not express an audit opinion or any form of assurance conclusion thereon.
- 39. In connection with my audit, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements and the selected programmes presented in the annual performance report, or my knowledge obtained in the audit, or otherwise appears to be materially misstated.
- 40. If, based on the work I have performed, I conclude that there is a material misstatement in this other information I am required to report that fact. I have nothing to report in this regard.

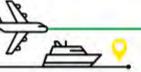
Internal control deficiencies

- 41. I considered internal control relevant to my audit of the financial statements, reported performance information and compliance with applicable legislation; however, my objective was not to express any form of assurance on it. The matters reported below are limited to the significant internal control deficiencies that resulted in the basis for the qualified opinion, the findings on the performance report and the findings on compliance with legislationincluded in this report.
- 42. Furthermore, while the department has developed most required policies and procedures and ensured that they are in place, some policies have not been reviewed in five years.
- 43. The department developed an action plan, but did not effectively implement and monitor the action plan. The department did not produce complete and accurate financial and performance reports because management did not adequately review schedules supporting the annual financial statements and annual performance plan. Management does not have adequate compliance monitoring systems and processes in place to monitor and ensure compliance with applicable laws and regulations.









- 44. Departmental document management practices did not support reporting of predetermined objectives in all instances.
- 45. The audit action plan was ineffective in addressing prior reported findings and repeat findings have thus been reported.
- 46. Although management performed a risk assessment and the risk register was updated on a quarterly basis, these activities were not effective. This was because management did not institute appropriate monitoring and review mechanisms to ensure that risks were mitigated to an acceptable level.
- 47. The audit committee did not function throughout the year, as it was not in place for three months in the current year. In addition, for two months in the year the audit committee did not have the minimum required members.

Material irregularities

48. In accordance with the PAA and the Material Irregularity Regulations, I have a responsibility to report on material irregularities identified during the audit and on the status of the material irregularities reported in the previous year's auditor's report.

Material irregularities identified during the audit

49. The material irregularities identified are as follows:

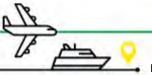
Payments made for a fire truck not received

- 50. The department made payments for a fire truck without adequate evidence that the goods had been received. This is in contravention of treasury regulation 8.1.1, which requires steps to ensure that internal control procedures and measures are in place for payment approval and processes. Payments for the purchase of the fire truck were processed on 18 November 2016 and 17 February 2017. The non-compliance has resulted in a material financial loss of R4 493 025 as at 31 March 2020 and has been disclosed as fruitless and wasteful expenditure in note 27 to the annual financial statements.
- 51. I notified the accounting officer of the material irregularity on 21 October 2020 and invited them to make a written submission on the actions taken and that will be taken to address the matter.
- 52. The accounting officer instituted disciplinary action based upon financial misconduct against the senior official responsible for the purchasing of the fire truck. Proceedings were finalised on 15 April 2019, and on 8 April 2020 the official was demoted. Disciplinary action based on financial misconduct was also instituted against the junior official involved in the transaction. Proceedings were finalised on 25 July 2018 and one month's salary was deducted from the official.









- 53. A letter of demand and a summons were served on the supplier on 20 November 2020. However, the supplier went into business rescue on 5 October 2017 and has subsequently been taken over by new owners. Consequently, the accounting officer was required to obtain a legal opinion from the state attorney as to the recovery prospects against the new owner.
- 54. The accounting officer followed up with the state attorney on 2 August 2021 regarding the outstanding legal opinion, without any success.
- 55. The accounting officer has now determined that any prospect of any recovery of losses suffered as a result of the purchase of the fire truck is low based on an internal legal opinion obtained. I will follow up on the matter in the next audit cycle.

Status of previously reported material irregularities

Theft of construction grader (Grader: GWG 919EC)

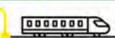
- 56. The department did not take effective steps to safeguard assets, ensuring that proper control exists for assets and that preventative mechanisms are in place to eliminate theft, losses and wastage, as required by section 38(1) (d) of the PFMA and treasury regulation 10.1.1(a). As a result, a construction grader valued at R1 508 220 was stolen off the premises of a community member during July 2019. The theft occurred because the grader was left in the yard of a community member with the keys and the operator tag in the vehicle. The non-compliance with legislation is likely to result in a material financial loss if the department does not recover the construction grader.
- 57. I notified the accounting officer of the material irregularity on 7 July 2020 and invited them to make a written submission on the actions taken and that will be taken to address the matter.
- 58. An investigation into the matter by the departmental investigation committee was initiated during the 2019-20 financial year and concluded on 4 August 2020. The accounting officer instituted disciplinary hearings on the matter on 24 February 2021 and had committed to finalise the process by the end of July 2021. However, this process was still in progress at the end of the audit. The theft was reported to the South African Police Services on 5 July 2019 and, based on status of the investigation, the grader is located outside of South Africa and the South African Police Services is in the process of recovering it. The accounting officer is conducting disciplinary actions against the responsible officials. The disciplinary processes that commenced on 18 November 2019 were still in progress at the end of the audit. I will follow up on the material irregularity in the next audit cycle.

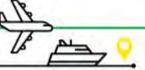
Other reports

59. In addition to the investigations relating to material irregularities, I draw attention to the following engagements conducted by various parties which had, or could have, an impact on the matters reported in the department's financial statements, reported performance information, compliance with applicable legislation and other related matters. These reports









- did not form part of my opinion on the financial statements or my findings on the reported performance information or compliance with legislation.
- 60. An independent institution is conducting an investigation into alleged irregularities in the supply chain process following an anonymous complaint, covering the period under review. The investigation was still in progress at the date of this auditor's report.

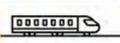
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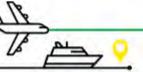
31 August 2021



Auditing to build public confidence







Annexure - Auditor-general's responsibility for the audit

 As part of an audit in accordance with the ISAs, I exercise professional judgement and maintain professional scepticism throughout my audit of the financial statements and the procedures performed on reported performance information for selected programmes and on the department's compliance with respect to the selected subject matters.

Financial statements

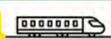
- 2. In addition to my responsibility for the audit of the financial statements as described in this auditor's report, I also:
- identify and assess the risks of material misstatement of the financial statements, whether
 due to fraud or error; design and perform audit procedures responsive to those risks; and
 obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion.
 The risk of not detecting a material misstatement resulting from fraud is higher than for one
 resulting from error, as fraud may involve collusion, forgery, intentional omissions,
 misrepresentations or the override of internal control
- obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing
 an opinion on the effectiveness of the department's internal control
- evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the accounting officer
- conclude on the appropriateness of the accounting officer's use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of the Department of Transport to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify my opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor's report. However, future events or conditions may cause a department to cease operating as a going concern
- evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

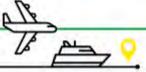
Communication with those charged with governance

- 3. I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.
- 4. I also provide the accounting officer with a statement that I have complied with relevant ethical requirements regarding independence, and communicate with them all relationships

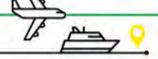








and other matters that may reasonably be thought to bear on my independence and, where applicable, actions taken to eliminate threats or safeguards applied.



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457,856 2,129,656 1,309,742 364,528 658,833 4,920,615 854,676 4,920,615 Expenditure Final Actual as % of final Appropriation Expenditure 4,920,881 2019/2020 464,442 2,186,893 1,338,460 365,107 659,868 5,014,770 5,014,770 862,358 94.36 % 96.54 % 99.35 % 97.58 % 99.79 % 92.86 % 92.86 % % 69.86 appropriation 101,545 11,194 4,235 70,915 11,081 4,120 11,170 101,545 Variance 1,187,426 308,918 632,271 1,453 451,671 2,052,571 4,634,310 843,506 4,632,857 4,632,857 Final Actual Appropriation Expenditure 462,865 2,056,806 1,258,341 319,999 636,391 4,734,402 4,734,402 854,676 2020/2021 (104,294)6,000 98,294 Virement 12,305 Shifting of Funds Actual amounts per statement of financial performance (total expenditure) 1,362,635 319,999 636,391 456,865 ,958,512 Appropriation 4,734,402 4,734,402 842,371 Adjusted Reconciliation with statement of financial performance Appropriation per economic classification დ 4 დ Programme 4 - Transport Regulations Programme 5 - Community Based Programme 3 - Transport Operations Appropriation per programme Current payments Compensation of employees Programme 1 - Administration Figures in Rand thousand Programme 2 - Transport **Economic classification** Programme subtotal Salaries and wages Aid assistance nfrastructure Programme Programme Total Add: Add:

00000000

Adjusted Shifting of Shift	Figures in Rand thousand				2020/2021				2019	2019/2020
166.789 (12.306) 154.483 150.710 3.773 97.56 % 145.685 1 1 1 1 1 1 1 1 1		Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation		Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
ricobation (1) 1,009,169 (1) 1,009,169 1,009,169 1,009,169 1,009,169 1,009,169 1,009,169 1,009,169 1,009,169 1,009,169 1,009,169 1,009,169 1,009,169 1,009,169 1,009,169 1,009,169 1,009,169 1,000,169 1,000,109	Social contributions	166,789	(12,306)		154,483	150,710	3,773			144,033
1,000 1,00		1,009,160	(1)	'	1,009,159	994,216	14,943			998,709
369 35 404 263 141 65,10% 373 action 4205 (490) 1,846 320 295 92,06% 56,14 action (1,206) (1,207) 1,846 322 1,024 44,539 3,349 action (1,206) (1,267) 1,846 2,026 6,11 81,239 3,949 2,294 (2,650) 1,846 2,028 1,000,00% 2,770 2,768 7,109 99,60% 3,147 action 3,3579 2,650 1,000,00% 2,709 6,708 2,719 99,60% 8,717 reservices 3,3579 1,264 2,533 2,447 2,748 7,109 7,98 9,47% 14,339 reservices 3,3579 1,667 2,533 2,447 2,748 7,109 7,98 7,109 7,98 7,435 reservices 3,352 2,548 4,453 7,109 7,109 7,109 7,109 7,109 7,109 <td>Goods and services</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	Goods and services									
edg 4 205 (480) - 3715 3420 295 92.06 % 5614 edg 4 205 (1,967) - 1463 222 1024 4 4533 % 5614 sits: External 1,966 (1,967) - 14633 14633 - 100000 % 1399 sits: External 1,966 (1,67) - 2028 2,028 1,024 4 4533 % 3,349 sits: External 1,0000 (1,67) - 2028 2,028 1,000 1,4539 sits: Employees 3,267 1,650 6,705 6,705 6,708 - 100000 % 1,4539 cication 3,367 1,798 - 2,548 1,719 1,438 1,719 nis: Business and advisory 1,388 1,275 - 2,548 1,719 1,438 1,719 nis: Business and advisory 1,388 1,388 1,477 2,738 1,719 1,318 1,318 nis: Business and advisor 1,388 1,439 1,477 2,738 1,444 9,701 % <th< td=""><td>Administrative fees</td><td>369</td><td>35</td><td>•</td><td>404</td><td></td><td>141</td><td>65.10 %</td><td></td><td>336</td></th<>	Administrative fees	369	35	•	404		141	65.10 %		336
sets 1,966 (120) 1,846 822 1,024 44.53% 3,949 sts: External 1,966 (120) 1,846 822 1,024 44.53% 3,949 sts: External activities 2,294 (286) 1,367 2,028 2,028 1,0000% 1,4539 2,294 (357) 2,696 6,77 2,710 79.38 2,341 1, 2,012 2,289 2,738 7,109 79.38 2,341 nts: Business and advisory 13,681 12,012 2,5593 2,548 7,109 79.38 2,341 nts: Business and advisory 13,681 12,012 2,5593 2,548 7,109 79.38 2,341 nts: Business and advisory 13,681 1,2,012 2,5593 2,548 7,109 79.38 2,341 nts: Business and advisory 13,833 3,238 4,413 1,114 799,816 1,315 99.47 1,436 nts: Business and advisory 1,118 1,114 1,114 1,1	Advertising	4,205	(490)	•	3,715		295	92.06		5,
tist: External 16 000 (1387) - 14 633 - 100 00% 2770 s: Employees 5.294 (266) - 2,028 - 100 00% 2,770 s: Employees 3.859 (550) - 3.070 2,028 6,171 81,52 % 13,89 ication 3.579 7.860 - 3,705 7,109 79.38 8,771 ication 3.579 7.860 - 3,710 7,109 79.38 8,771 ication 3.587 7.860 - 3,710 7,109 79.38 8,771 ication 3.583 (5,496) - 47,886 46,452 1,434 97.01 72,435 ication 3.383 (3,275) - 47,886 46,452 1,434 97.01 72,435 vices 3.383 (3,275) - - - - - - - - - - - - - -	Minor assets	1,966	(120)	'	1,846		1,024	44.53		
S: Employees 2,294 (266) - 2,028 2,028 - 10000% 2,770 Departmental activities 3,859 (552) - 6,776 6,678 - 10000% 2,770 Incipopartmental activities 3,285 (2,560) - 6,776 6,678 77 99.60% 8,771 Incipopartmental activities 3,387 728 - 6,481 - 73,68 7,199 79.38 2,391 Inter and planning services 53,382 (5,498) - 47,886 46,452 1,434 97.01% 72,435 Inter and planning services 53,883 (3,275) - 47,886 46,452 1,434 97.01% 72,435 Inter and planning services 53,883 (3,275) - 47,886 46,452 1,434 97.01% 72,435 Inter and planning services 53,883 (3,275) - 6,461 - 6,461 - 7,988 4,366 46,476 1,0000% 3,847 4,366 46,476 1,0000% 3,847 4,366 46,476 1,114 4,114 4,114 <	Audit costs: External	16,000	(1,367)	•	14,633		'	100.00 %	`	_
Departmental activities 3,859 (552) 3,307 2,866 (611 81,182% 13,883 Departmental activities 3,855 (556) - 6,705 (6778 27,988 7,109 Signation 3,557 (2,560) - 6,705 (6778 27,109 3,717 Signature and planning services 3,382 (5,496) - 47,886 (4,452 1,434 97,01 % (7,707) Signature and planning services 3,382 (3,375) - 6,461 - 801,131 799,816 1,315 99,47 % (1,300 % 3,884 Signature and planning services 3,383 (3,375) - 801,131 799,816 1,315 99,48 % (1,067,705 1,00	Bursaries: Employees	2,294	(366)	'	2,028		•	100.00 %		
1,000 1,00	Catering: Departmental activities	3,859	(552)	'	3,307	2,696	611			13,405
Tree Projects 33 679 798 - 34 477 27 368 7 109 79 38 % 23 916 Trist: Business and advisory 13,561 12,012 - 25,593 25,458 7 109 79 38 % 23 916 Atter and planning services 53 382 (5 496) - 47,886 46 452 1,434 97.01 % 72 435 Avices 7794,670 6,461 - 801,131 799,816 1,315 99.84 % 1,067,705 1,00 and support / outsourced 118 (3,467) - 801,131 799,816 1,315 99.48 % 1,067,705 1,00 wices Flexible and supplies 23,045 13,059 -	Communication	9,255	(2,550)	•	6,705	6,678	27			
ture and planning services 53.382 (5.496) - 47.886 46.452 1.434 97.01% 172.435 1.00 % 3.854 1.00	Computer services	33,679	798	•	34,477	27,368	7,109	79.38		
ture and planning services 53.382 (5,496) - 47,886 46,452 1,434 97.01% 72,435 over season of services 3.383 (3,275) - 108 108 108 100.00% 13.854 over season of services 3.383 (3,275) - 108 108 108 10.00% 13.854 over season of services and supplies 23,045 (17,460) - 5,585 5,581 13.09 10.857 10.95	Consultants: Business and advisory	13,581	12,012	•	25,593		135	99.47		
three and planning services 53,382 (5,496) - 47,886 46,452 1,434 97.01% 72,435 70.008 3,883 (3,275) - 100 (3,275) - 100 (0,00% 3,854 1,007,005 1,000% 3,954 1,007,005 1,000% 3,954 1,007,005 1,000% 3,954 1,007,005 1,000% 3,954 1,007,005 1,000% 3,954 1,007,005 1,000% 3,954 1,007,005 1,000% 3,954 1,007,005 1,000% 3,954 1,007,005 1,000% 3,954 1,000% 3	services									
rvices 3,383 (3,275) - 108 108 - 100.00% 3,854 ors said support / outsourced	Infrastructure and planning services	53,382	(5,496)	•	47,886	46,452	1,434	97.01		72,109
ons support / outsourced	Legal services	3,383	(3,275)	•	108	108	'	100.00		3,854
ment support / outsourced 118 (38) -	Contractors	794,670	6,461	•	801,131	799,816	1,315	99.84	1,067,7	1,057,045
ment 118 (38) - 80 55 25 68.75 % 94 vices vices 105,662 105,109 55.3 99.48 % 85,053 r. Fuel, oil and gas 2.3045 (17,460) -<	Agency and support / outsourced	•	•	•	•	•	•	% -		28
118 (38) - 80 55 25 68.75 % 94 85.053 2,603 13,059 - 105,662 105,109 553 99.48 % 85.053 2,603 13,059 - 105,662 105,109 553 99.48 % 85.053 2,6045 (17,460) - 5,585 5,581 4 99.93 % 11,134 2,31 (33)	services									
yoli and gas	Entertainment	118	(38)	•	80	22	25	68.75		
i and gas 23,045 (17,460) 10,1802) 23,045 (17,480) 23,045 (17,480) 23,045 (17,480) 23,045 (17,480) 23,045 (17,480) 24,1334 (17,707) 25,581 4 99.93 % 11,134 28,070 - % 29,079 11,134 - % 29,079 11,134 - % 29,079 11,134 - % 29,079 11,134 - % 29,079 11,134 - % 29,079 11,134 - % 29,079 11,134 - % 29,079 11,134 - % 28,235	Fleet services	92,603	13,059	'	105,662	105,109	553	99.48		
rials and supplies 23,045 (17,460) - 5,585 5,581 4 99.93 % 11,134 ical supplies 33 (33)	Inventory: Fuel, oil and gas	•	•	•	•	•	•	% -		2
ical supplies (33) (33) (34) (35) (35) (35) (37) (37) (38) (39) (39) (39) (39) (30) (30) (30) (30) (30) (30) (30) (30	Inventory: Materials and supplies	23,045	(17,460)	•	5,585	5,581	4	86.66		5,126
icine (33) 33	Inventory: Medical supplies	33	(33)	•	•	•	'	% -	'	
upplies 41,334 (7,707) - 33,627 28,080 5,547 83.50 % 28,235 stationery, printing and stationery,	Inventory: Medicine	(33)	33	•	•	•	•	•		
stationery, printing and 8,478 (1,802) - 6,676 5,291 1,385 79.25 % 10,557 es 2,342 5,485 6,000 13,827 13,139 688 95.02 % 12,645 ents 31,586 (4,689) - 26,897 20,866 6,031 77.58 % 20,632 ided: Departmental 625,908 (13,748) (104,294) 507,866 493,359 14,507 97.14 % 612,365 6 sistence 39,886 2,047 - 41,933 40,319 1,614 96.15 % 87,566 evelopment 9,429 (4,794) - 4,635 4,585 50 98.92 % 13,238 evelopment 3,429 (4,794) - 4,341 3,445 746 83,01 % 3,353	Consumable supplies	41,334	(7,707)	•	33,627	28,080	5,547	83.50		
est 2,342 5,485 6,000 13,827 13,139 688 95.02 % 12,645 ents 31,586 (4,689) - 26,897 20,866 6,031 77.58 % 20,632 ents 625,908 (13,748) (104,294) 507,866 493,359 14,507 97.14 % 612,365 6 sistence 39,886 2,047 - 41,933 40,319 1,614 96.15 % 87,566 enterpretable and a sistematical strength and a sistematical stren	Consumable: Stationery, printing and	8,478	(1,802)	'	6,676	5,291	1,385	79.25		10,223
ing leases 2,342 5,485 6,000 13,827 13,139 688 95.02 % 12,645 12,945 by payments 31,586 (4,689) - 26,897 20,866 6,031 77.58 % 20,632 ort provided: Departmental 625,908 (13,748) (104,294) 507,866 493,359 14,507 97.14 % 612,365 6 and subsistence 39,886 2,047 - 41,933 40,319 1,614 96.15 % 87,566 g and development 9,429 (4,794) - 4,635 45,555 746 83.01 % 3,353 indications.	office supplies									
by payments 31,586 (4,689) - 26,897 20,866 6,031 77.58 % 20,632 ort provided: Departmental 625,908 (13,748) (104,294) 507,866 493,359 14,507 97.14 % 612,365 6 and subsistence 39,886 2,047 - 41,933 40,319 1,614 96.15 % 87,566 g and development 9,429 (4,794) - 4,635 4,585 50 98.92 % 13,238 includaryments 4,413 (22) - 4,391 3,645 746 83.01 % 3,353	Operating leases	2,342	5,485	000'9		13,139	688	95.02		
ort provided: Departmental 625,908 (13,748) (104,294) 507,866 493,359 14,507 97.14 % 612,365 6 and subsistence 39,886 2,047 - 41,933 40,319 1,614 96.15 % 87,566 g and development 9,429 (4,794) - 4,635 4,585 50 98.92 % 13,238 in payments 4,413 (22) - 4,391 3,645 746 83.01 % 3,353	Property payments	31,586	(4,689)	•	26,897	20,866	6,031	77.58		19,776
and subsistence 39,886 2,047 - 41,933 40,319 1,614 96.15 % 87,566 g and development 9,429 (4,794) - 4,635 4,585 50 98.92 % 13,238 indipayments 4,413 (22) - 4,391 3,645 746 83.01 % 3,353	Transport provided: Departmental	625,908	(13,748)	(104,294)		493,359	14,507	97.14		605,803
oric 39,000 2,047 - 4,635 4,585 1,014 90.12 % 0.13,000 and 0.423 4,635 4,635 4,635 4,645 746 83.01 % 3.353	activity Travel and embelistence	300 08	2 0.47		44 033		1 617	06 15		86 500
7,203 (4,7,5) (4,7,5) (4,7,5) (4,7,5) (7,8,8) (4,7,5) (7,8,8)	Training and development	000,60	(40,7)	• '	1,000 1,000 1,000 1,000		, , , ,	08.0		
	Coerating and developing it	9,429	(+,1.94) (22)	' '	4,391		746	83.01%		3 190









Figures in Rand thousand				2020/2021				2019/	2019/2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final /	Final Appropriation	Actual Expenditure
Venues and facilities Rental and hiring	3,546 481,941	(1,265) 21,006	69,834	2,281 572,781	1,978 572,781	303	86.72 % 100.00 %	8,408 532,674	8,111 532,471
	2,301,272	(4,738)	(28,460)	2,268,074	2,224,530	43,544	% 80'86	2,687,188	2,651,241
Interest and rent on land Interest (Incl. interest on unitary payments (PPP))		,		'	443	(443)	% -	,	196
Total current payments	3,310,432	(4,739)	(28,460)	3,277,233	3,219,189	58,044	98.23 %	3,695,231	3,650,146
Transfers and subsidies Provinces and municipalities Provinces Provincial Revenue Funds	7,400	7,147	•	14,547	14,535	12	99.92 %	4,767	3,858
Departmental agencies and accounts Social security funds Departmental agencies (non-business entities)	- 15,540	1 1	1 1	-15,540	15,527	- 13	% - % - 88:95 %	206 19,473	204 19,472
	15,540			15,540	15,527	13	99.92 %	19,679	19,676
Public corporations and private enterprises Public corporations Subsidies on products and production (pc)	149,657	1	1	149,657	149,657	1	100.00 %	152,402	152,402
Private enterprises Subsidies on products and production (pe)	420,990	•	•	420,990	385,356	35,634	91.54 %	411,868	392,461
Public corporations and private enterprises subtotal	570,647			570,647	535,013	35,634	93.76 %	564,270	544,863
Households Social benefits	28,625	(10,886)		17,739	15,968	1,771	90.02 %	28,017	27,132

/ \/	er (Repon io	. 2020, 2.		.
ovince of the	Eastorn Cano	Vata 10. F	Jonartmont.	of Transport

402 44 402 402				
10,205 10,205 10,205 10,205 10,205 10,205 13,635 (5,691) - 27,944 121 transfers and subsidies 627,222 1,456 - 628,678 1610ngs and other fixed 8,726 2,191 28,460 755,287 1610ngs and other fixed 2,191 28,460 755,287 1610ngs and other fixed 29,232 8,612 - 37,844 17,762 5,186 - 6,948 17,762 5,186 - 6,948 17,762 5,186 - 6,948 17,762 17,7	Final Actual Appropriation Expenditure	Variance Expenditure as % of final appropriation	Expenditure Final as % of final Appropriation appropriation	Actual Expenditure
Sajess S		311 96.9	96.95 % 14,067	13,732
Interest Contract		2,082 92.	92.55 % 42,084	40,864
Idings and other fixed 3,726 3,157 - 5,569 755,287 733,362 2,191 28,460 755,287 755,287 733,362 (966) 28,460 756,287 755,287 733,362 (966) 28,460 756,287 755,287 733,362 (966) 28,460 760,856 760,856 760,856 760,856 760,856 760,856 760,856 760,856 760,857 760,762 761,624 761,624 761,624 761,624 761,624 761,624 761,748 761,748 761,748 761,748 761,748 761,749 761,748 761,748 761,748 761,744 761,7		37,741 94.(94.00 % 630,800	609,261
S 726 3.157 28,460 755,287 733,362 966 28,460 755,287 752,689 724,636 2,191 28,460 755,287 733,362 966 28,460 760,856 760,856 760,856 760,856 760,856 760,856 760,856 760,856 760,856 760,856 760,856 760,856 760,856 760,856 760,856 760,856 760,856 760,856 760,857 760,856 760,687				
chinery and equipment 733,362 (966) 28,460 760,856 7 chinery and equipment 32,392 (9,549) - 22,843 22,843 ner machinery and equipment 61,624 (937) - 60,687 ftware and other intangible 1,762 5,186 - 6,948 sets 796,748 3,283 28,460 828,491 8 tal - - - - - yments for financial assets - - - - - tal - - - - - - Programme 1 - Administration -		1,154 79.2 1,750 99.7	79.28 % 21,346 99.77 % 467,299	6,464 467,232
chinery and equipment 32,392 (9,549) - 22,843 ner machinery and equipment 29,232 8,612 - 37,844 ner machinery and equipment 61,624 (937) - 60,687 ftware and other intangible 1,762 5,186 - 6,948 sets ral payments for capital assets 796,748 3,283 28,460 828,491 8 wments for financial assets - - - - - - tal 4,734,402 - - - 4,734,402 4,6 Programme 1 - Administration Administration 2020/2021 Activities of Nisconst Employed Nisconst		2,904 99.0	99.62 % 488,645	473,696
ftware and other intangible 1,762 5,186 - 60,948 sets tal payments for capital assets 796,748 3,283 28,460 828,491 8 - 6 ,948 whents for financial assets		504 97.7 1,909 94.8	97.79 % 171,689 94.96 % 27,923	163,413 23,864
ftware and other intangible 1,762 5,186 - 6,948 sets tal payments for capital assets 796,748 3,283 28,460 828,491 yments for financial assets - - - - tal 4,734,402 - 4,734,402 - 4,734,402 Programme 1 - Administration Administration 2020/2021		2,413 96.0	96.02 % 199,612	187,277
tal payments for capital assets 796,748 3,283 28,460 828,491 yments for financial assets 4,734,402 - 4,734,402 Programme 1 - Administration 2020/2021 jures in Rand thousand children Chiffing of Wissing Control Children Childr	- 6,948 6,505	443 93.6	93.62 % 482	233
yments for financial assets tal 4,734,402 - 4,734,402 Programme 1 - Administration 2020/2021 Jures in Rand thousand		5,760 99.3	99.30 % 688,739	661,206
Programme 1 - Administration Programme 1 - Administration 2020/2021 Iures in Rand thousand			- %-	2
Programme 1 - Administration 2020/2021 Iures in Rand thousand		101,545 97.8	97.86 % 5,014,770	4,920,615
2020/2021				
Shifting of Viromont Final	2020/2021		2019/2020	2020
on Funds viewer	Final Actual Appropriation Expenditure	Variance Expenditure as % of final appropriation	ure Final inal Appropriation tion	Actual Expenditure



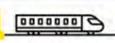


Annua (Report for 2020/21 Financial Year Province of the Eastern Cape Vote 10: Department of Tr	
Province of the Eastern Cape Vote 10: Department of Tr	anspo

		Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Sub programme										
Office of the MEC	- -	9,058	(714)	•	8,344	8,343	~	% 66.66	21,250	21,200
Management	1.2	32,603	(355)	•	- 32,248	(1)	938			36,922
Corporate Support	1.3	401,400	4,752	000'9	7	4	9,820	97.62 %	(+)	384,175
Departmental Strategy	1.4	13,804	(3,683)	•	- 10,121	9,686	435	92.70 %	15,885	15,559
Subtotal		456,865	•	6,000	462,865	451,671	11,194	92.58 %	464,442	457,856
Economic classification										
Current payments										
Salaries and wages Social contributions		213,618 49,455	6,233 (6,234)		- 219,851 - 43,221	218,977 41,925	874 1,296	% 00.66 % 00.76	226,697 37,842	223,179 37,610
		263,073	(1)		- 263,072	260,902	2,170	99.18 %	264,539	260,789
Goods and services										
Administrative fees		229	(02)	•	- 159		•	100.00 %		238
Advertising		2,725	(461)	•	- 2,264	2,264	•	100.00 %	4	4,687
Minor assets		795	(384)	•	- 411		29	92.94 %		317
Audit costs: External		16,000	(1,367)	•	- 14,633	_	•	100.00 %		14,539
Bursaries: Employees		2,294	(266)	•	2,028	S.	•	100.00		2,764
Catering: Departmental activities		199	(411)	•	388		_	99.74 %	3,873	3,766
Communication		7,216	(1,014)	•	- 6,202		1			7,677
Computer services		30,089 1 492	938		31,027	24,393	6,634	78.62 %	20,435	19,789 1 395
services		1	(2)		-	-				-
Legal services		3,383	(3,275)	•	- 108	108	•	100.00 %	3,854	3,854
Contractors		161	(112)	•	- 49	49	•			220
Agency and support / outsourced		•	•	•		•	•	% -		28
services										
Entertainment		71	(38)	•	- 33		•	100.00 %		33
Fleet services		22,782	12,357	•	- 35,139		441	98.74 %	15,	15,183
Consumable supplies		18,618	(6,012)	•	- 12,606	12,604	2	86.66	865	842





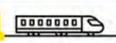




Figures in Rand thousand				2020/2021				2019/2020	2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Consumable: Stationery, printing and	1,299	(474)	1	825	825		100.00 %	1,825	1,683
Onice supplies Operating leases	•	5.029	000'9	11.029		24	% 82'66	10.137	10.089
Property payments	3,687	(1,458)	1	2,229	2,229	'	100.00 %		1,532
Transport provided: Departmental	733	(999)	•	29		•	100.00 %	5,515	5,191
activity	0	1		1	1		0000		1
Travel and subsistence	6,469	777	•	7,246	7,246	•	100.00 %	_	12,771
Training and development Operating payments	4,005 1,208	(1,832)	' '	2,1/3	2,1/3	' '	100.00		4,419 1 196
Venues and facilities	1,397	(699)	•	728		•	100:00 %	2,941	2,842
Rental and hiring	762	(306)	I	456	456	'	100.00 %		2,725
	126,214	31	6,000	132,245	125,114	7,131	94.61 %	120,386	117,783
Interest and rent on land Interest (Incl. interest on unitary payments (PPP))	ı	1	1	'	443	(443)	% -	1	1
Total current payments	389,287	30	6,000	395,317	386,459	8,858	% 92.76	384,925	378,572
Transfers and subsidies Provinces and municipalities Provinces Provincial Revenue Funds	1	753	'	753	753	,	100.00 %	12	21
Households Social benefits Other transfers to households	12,176	(6,771) 5,988		5,405 5,988	3,983 5,733	1,422 255	73.69 % 95.74 %	5,152 11,402	5,141 11,263
	12,176	(783)	•	11,393	9,716	1,677	85.28 %	16,554	16,404
Total transfers and subsidies	12,176	(30)	•	12,146	10,469	1,677	86.19 %	16,566	16,416
Payments for capital assets Machinery and equipment Transport equipment Other machinery and equipment	32,392 23,010	(10,613)		21,779	21,277	502	97.70 %	51,163	51,093







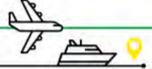


Figures in Rand thousand				2020/2021				2019	2019/2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Actual Appropriation Expenditure	Actual Expenditure	Variance	Expenditure as % of final appropriation	Expenditure Final Actual as % of final Appropriation Expenditure	Actual Expenditure
	55,402	(6,143)		- 49,259	48,600	629	% 99.86	62,951	62,866
Software and other intangible assets		6,143	·	6,143	6,143	'	100.00 %	- 9,	•
Total payments for capital assets	55,402			- 55,402	54,743	629	98.81 %	62,951	62,866
Payments for financial assets	•		•			'	%-	- 0,	2
Total	456,865		6,000	462,865	451,671	11,194	97.58 %	6 464,442	457,856









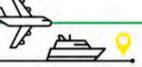
Figures in Rand thousand				2020/2021				2019/2020	2020
	Adjusted Appropriation	Shifting of Virement Funds	Virement	Final Appropriation	Final Actual Appropriation Expenditure	Variance	Expenditure as % of final appropriation	Expenditure Final Actual as % of final Appropriation appropriation	Actual Expenditure
Economic classification									
Current payments Compensation of employees Salaries and wages	4,153	1,817	·	5,970	5,969	←	% 86.66	6,646	6,645

Economic classification									
Current payments Compensation of employees									
Salaries and wages	4,153	1,817		5,970	5,969	_	% 86.66	6,646	6,645
Social contributions	804	(272)		532	532		100.00 %	521	515
	4,957	1,545		6,502	6,501	1	% 86.66	7,167	7,160
Goods and services									
Advertising	66	(66)				•	% -	922	922
Catering: Departmental activities	315	(311)		4	4		100.00 %	2,549	2,545
Entertainment	36	(36)					% -	4	4
Consumable supplies	•					•	% -	23	23
Consumable: Stationery, printing and	99	(26)	1	7	7	•	100.00 %	6	6
office supplies									
Transport provided: Departmental	489	(488)	ı	•	•		% -	3,619	3,619
activity									
Travel and subsistence	1,387	(140)	•	1,247	1,247	•	100.00 %	2,387	2,348
Operating payments	13	(1)	•	12	12	•	100.00		
Venues and facilities	964	(881)		83	83		100.00	1,517	1,517
Rental and hiring	732	(306)	•	426	426		100.00 %	2,725	2,725
	4,101	(2,322)	•	1,779	1,779	•	100.00 %	13,755	13,712
Total current payments	9,058	(777)		8,281	8,280	-	% 66.66	20,922	20,872



1.1 Office of the MEC





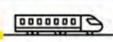
Figures in Rand thousand				2020/2021				2019	2019/2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Transfers and subsidies Households Social benefits	,	63	'	63	63	'	100.00 %	264	264
Payments for capital assets Machinery and equipment Other machinery and equipment		ı	1	,	1	1	% -	64	64
Total	9,058	(714)	•	8,344	8,343	1	% 66 [.] 66	6 21,250	21,200
1.2 Management									
Figures in Rand thousand				2020/2021				2019	2019/2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Expenditure Final as % of final Appropriation appropriation	Actual Expenditure
Economic classification									
Current payments Compensation of employees Salaries and wages Social contributions	19,692 6,105	2,105 (2,100)		21,797 4,005	21,738 3,195	59 810	99.73 % 79.78 %	22,744	22,678 3,203
	25,797	S		25,802	24,933	869	% £9.96	, 25,947	25,881
Goods and services Advertising Minor accepte	2,397	(247)		2,150	2,150	' 00		3,372	3,304
Catering: Departmental activities	159	(73)	' '		98 9	67	100.00 %		339
Communication Computer services	10	-						23	214 23

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nvince	of the	Factorn	Cana Va	10. D	anartmant	of Tro	anchart

Figures in Rand thousand				2020/2021				2019	2019/2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure Final as % of final Appropriation appropriation	Final Appropriation	Actual Expenditure
Consultants: Business and advisory	464	(178)	'	286	286	'	100.00 %	1,170	986
Contractors	ı	37	'	37	37	'	100.00 %	4	160
Agency and support / outsourced	1	•	•	•	•	•	% -		28
Scrivices Entertainment	19	(6)	'	17	17	'	100.00	14	13
Fleet services	20	(20)	'	: '	: '	'	% -		2 '
Consumable supplies	1,392	238	'	1,630	1,630	'	100.00 %		
Consumable: Stationery, printing and office supplies	185	(11)	•	174	174	•	100.00 %	309	259
Property payments	•	95	'	95	95	•	100.00 %	'	•
Transport provided: Departmental	•	•	•	•	•	•	% -	70	41
activity									
Travel and subsistence	1,493	(217)	•	926	926	•	100.00 %	3,147	3,140
Training and development	30	(9)	•	24	24	•	100.00 %	•	•
Operating payments	134	•	•	134	134	•	100.00 %		•
Venues and facilities	20	30	•	20	20	•	100.00 %	222	222
Rental and hiring	30	1	•	30	30	•	100.00 %	•	•
	6,449	(519)		5,930	5,901	29	99.51 %	9,557	8,854
Total current payments	32,246	(514)	•	31,732	30,834	868	97.17 %	35,504	34,735
Transfers and subsidies Households									
Social benefits Other transfers to households	105	240		105	100	5	95.24 % 85.42 %	118	107
	105	240		345	302	40	88.41 %	118	107
Payments for capital assets									
Other machinery and equipment	252	(81)	-	171	171	-	100.00 %	2,080	2,080
Total	32,603	(352)	•	32,248	31,310	938	% 60.76	37,702	36,922



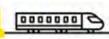






1.3 Corporate Support									
Figures in Rand thousand				2020/2021				2019/2020	2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Economic classification									
Current payments Compensation of employees									
Salaries and wages Social contributions	182,081 41,047	2,146 (3,746)		184,227	183,425 37,166	802 135	99.56 % 99.64 %	188,884 33,027	185,433 32,802
	223,128	(1,600)	•	221,528	220,591	937	% 85.66	221,911	218,235
Goods and services									
Administrative fees	198	(38)	•	159	159	•	100.00 %		238
Advertising	229	(115)	•	114	114	•	100.00 %		461
Minor assets	643	(304)	•	339	339	•	100.00 %	231	189
Audit costs: External	16,000	(1,367)	•	14,633	14,633	'	100.00 %	14	14,539
Bursaries: Employees	2,294	(506)	•	2,028	2,028	•	100.00 %		2,764
Catering: Departmental activities	305	(32)	•	273	272	_	% E9.66		2776
Communication	7,200	(1,197)		6,003	6,003	•	100.00		7,433
Computer services	30,089	938		31,027	24,393	6,634	78.62 %	20,412	19,766
Consultants: Business and advisory	1,028	(137)		891	891	•	100.00	490	409
services									
Contractors	161	(149)		12	12	'	100.00 %		09
Entertainment	13		•	13	13	'	100.00 %		15
Fleet services	22,762	12,377		35,139	34,698	441	98.74 %	15,	15,183
Consumable supplies	17,193	(6,236)		10,957	10,955	2	86.66		798
Consumable: Stationery, printing and	869	(192)	•	206	206	•	100.00 %	1,102	1,093
office supplies									
Operating leases	•	5,029	000'9	11,029	11,005	24	99.78 %	10,137	10,089





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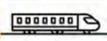
Figures in Rand thousand				2020/2021				2019	2019/2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Property payments	3,687	(1,553)	'	2,134	2,1			1,547	1,532
Transport provided: Departmental	244	(177)	•	. 67	29	•	100.00 %		1,531
activity Travel and subsistence	3,254	1,415	'	4,669	4,669	'			6,341
Training and development	3,975	(1,826)	•			•	100.00 %		4,419
Operating payments Venues and facilities	1,061 375	61 109		1,122	1,122 484			1,196	1,196 506
	111,409	6,339	6,000	123,748	116,646	7,102	94.26 %	90,870	89,338
Interest and rent on land Interest (Incl. interest on unitary payments (PPP))	1	,	'	'	443	(443)	% - (1	·
Total current payments	334,537	4,739	6,000	345,276	337,680	7,596	% 08.76	312,781	307,573
Transfers and subsidies Provinces and municipalities Provinces Provincial Revenue Funds		753	,	. 753	753	ı	100.00 %	.9	12
Households Social benefits Other transfers to households	12,071	(6,927) 5,748		5,144	3,799 5,528	1,345	73.85 % 96.17 %	4,770	4,770
	12,071	(1,179)			9,327	1,565			16,033
Total transfers and subsidies	12,071	(426)		. 11,645	10,080	1,565	86.56 %	16,184	16,045
Payments for capital assets Machinery and equipment Transport equipment Other machinery and equipment	32,392 22,400	(10,613) 4,909	1 1	21,779	21,277 27,152	502 157	97.70 % 99.43 %	51,163	51,093 9,462
	54,792	(5,704)	•	. 49,088	48,429	629	% 99.86	60,640	60,555
Software and other intangible	1	6,143	'	. 6,143	6,143	'	100.00 %	.0	

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Adjusted Shifting of Virenent Final Actual Section Expenditure Final Appropriation Expenditure Appropriation Expenditure Appropriation Expenditure Final Appropriation Expenditure Appropriation Expenditure Appropriation Expenditure Appropriation Expenditure Final Appropriation Expenditure Appropriation Expension Section Expension Section Expension Section Section Expension Section Secti	Figures in Rand thousand				2020/2021				2018	2019/2020
Parametric for capital assets		Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation		Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Parametric financial assets Parametric financial fin	Total payments for capital assets	54,792	439	•	55,231	54,572	629	98.81 %		
Departmental Strategy	Payments for financial assets	•	•	•	•	•	•	% -		
Pepartmental Strategy	Total	401,400	4,752	6,000	412,152	402,332	9,820	97.62 %		384,175
Adjusted Shifting of Virement Final Actual Appropriation Expenditure Actual										
Adjusted Appropriation Funds Shifting of Punds Virement Appropriation Final Appropriation Expenditure Actual Appropriation Appropriation Expenditure Actual Appropriation Appropriation Expenditure Final Appropriation Expenditure Actual Appropriation Appropriation Expenditure Final Appropriation Final Appropriation Expenditure Final Appropriation	Figures in Rand thousand				2020/2021				2019	1/2020
yees 7,692 165 - 7,857 7,845 12 99,85% 8,423 1,499 (116) - 1,383 1,032 351 74,62 % 1,091 9,191 49 - 1,383 1,032 351 74,62 % 1,091 stivities 20 5 - 9,240 8,877 363 96,07 % 9,514 stivities 20 5 - - - - - stivities 3,383 (3,275) - - - - - 3,383 (3,275) - 108 - 100,00 % 3,854 3,383 (2,12) - 19 19 - 100,00 % 22 3,384 3,50 - 19 - 19 - 100,00 % 22 3,50 (212) - - - - - - - 4,65 - -		Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation		Variance	Expenditure as % of final appropriation	Final Appropriation	
employees 7,857 7,857 7,845 12 99.85 % 8,423 strain of the strain of strain	Economic classification									
tions 1,499 (11b) - 1,383 1,032 351 74.02% 1,091 rvices sees 31 (31) 100.00 % 172 fees 62 (62)	Current payments Compensation of employees Salaries and wages	7,692	165	•	7,857	7,845	2.5	99.85		
rvices fees 31 (31)	Social contributions	1,499	(116) 49	' '	1,383	1,032	351	74.62 % 9 6.07 %		
fees 31 (31)	Goods and services									
try the ntal activities 62 (62)	Administrative fees	31	(31)	•	'	•	'	% -		•
artmental activities 20 5 - 25 - 100.00 % 112 - 30 - 30 - 100.00 % 30 3,383 (3,275) - 108 108 - 100.00 % 3,854 upplies 33 (14) - 19 19 - 100.00 % 22 sistence 335 19 - 354 354 - 100.00 % 1,023 ments 50	Minor assets	62	(62)	•	•	•	•	% -		
- 30 - 100.00 % 30 30 - 100.00 % 30 30 - 100.00 % 30 30 - 30 30 - 100.00 % 3,854 upplies 33 (14) - 19 19 - 100.00 % 22 sistence 335 19 - 354 354 - 100.00 % 1,023 nents 50 - 100.00 % 1,023 - 100.00	Catering: Departmental activities	20	2	•	25	25	'	100.00 %		
3,383 (3,275) - 108 108 - 100.00 % 3,854 upplies 33 (14) - 19 19 - 100.00 % 22 sistence 335 19 - 354 354 - 100.00 % 1,023 ments 50	Communication		30	•	30	30	•	100.00 %		
upplies 3 3 3 100.00 % 1 stationery, printing and sistence 350 (212) - 19 19 - 100.00 % 405 sistence 335 19 - 354 354 - 100.00 % 1,023 nents - - - - - - 50	Legal services	3,383	(3,275)	•	108	108	•	100.00 %		
upplies 33 (14) - 19 - 100.00 22 stationery, printing and stationery, printi	Entertainment	က	•	•	3	က	'	100.00 %		
Stationery, printing and 350 (212) - 138 138 - 100.00 % 405 sistence 335 19 - 354 354 - 100.00 % 1,023 nents - 60 - 60	Consumable supplies	33	(14)	•	19	19	•	100.00 %		
sistence 335 19 - 354 254 - 100.00 % 1,023 nents 50	Consumable: Stationery, printing and	350	(212)	1	138	138	'	100.00 %		
	office supplies Travel and subsistence	335	19	'	354	354	'	100 00 %		
	Operating payments	9	2 '	' '	† '	† '	' '	% ·		









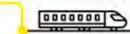
Figures in Rand thousand				2020/2021				2019	2019/2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Actual Appropriation Expenditure	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Actual Appropriation Expenditure	Actual Expenditure
Venues and facilities	38	73		- 111	111	•	100.00 %	069	265
	4,255	(3,467)	•	. 788	788		100.00 %	, 6,204	5,879
Total current payments	13,446	(3,418)	,	. 10,028	9,665	363	% 86.38 %	, 15,718	15,392
Transfers and subsidies Households Social benefits	ı	93	'	. 63	21	72	22.58 %	'	'
Payments for capital assets Machinery and equipment Other machinery and equipment	358	(358)	'	,		'	% -	167	167
Total	13,804	(3,683)		. 10,121	989'6	435	95.70 %	, 15,885	15,559
2. Programme 2 - Transport Infrastructure	ucture								
				2020/2021				2019	2019/2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Actual Appropriation Expenditure	Actual Expenditure	Variance	Expenditure as % of final appropriation	Expenditure Final Actual as % of final Appropriation Expenditure appropriation	Actual Expenditure

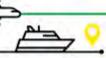
Sub programme		6 867	(6.465)		702	Oac	122	% 39 09	12 081	11 150
Infrastructure Planning	2.2	21,508	(3,237)		402 18.271	17.528	743	95.93 %	32.536	18.780
Infrastructure Design	2.3	8,908	666	1	6,907	9,692	215	97.83 %	13,266	11,589
Construction	2.4	688,944	89,495	28,460	806,899	806,680	219	% 26.66	530,758	528,301
Maintenance	2.5	1,111,327	(82,004)	69,834	1,099,157	1,096,724	2,433	99.78 %	1,366,186	1,346,053
Mechanical	2.6	120,958	1,212		122,170	121,667	503	% 65.66	231,066	213,774
Subtotal		1,958,512		98,294	2,056,806	2,052,571	4,235	% 62.66	2,186,893	2,129,656

Economic classification







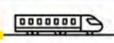


Annual Report for 2020/21 Financial Year	
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Figures in Rand thousand				2020/2021				2019	2019/2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Current payments Compensation of employees Salaries and wages Social contributions	263,877 47,303	9	1 1	263,883	260,823 46,637	3,060	98.84 % 98.60 %	277,206	273,414 45,586
	311,180	•		- 311,180	307,460	3,720	% 08.86	324,126	319,000
Goods and services Administrative fees	•	1	,	'	,	'	% -	10	'
Advertising	29	(29)	•		•	'	% -	154	44
Minor assets	262	(20)	•	. 242	200	42	82.64 %	,2	2,011
Catering: Departmental activities	772	(425)		. 347	335	12	96.54 %		4,278
Communication	1,080	(1,074)	•	9 [4 [2			645
Computer services	130	(103)	•	. 27	27	•	100.00 %		614
Consultants: Business and advisory	6,124	1,140	•	7,264	7,258	9	99.92 %	3,229	3,147
services									
Infrastructure and planning services	47,874	(5,496)		42,378	42,368	10	99.98 %		68,049
Contractors	246,810	(230)		246,280	246,253	27		513,4	503,122
Entertainment	14	_	•	. 15	10	2			13
Fleet services	69,341	701	•	. 70,042	70,042	•	100.00 %		55,041
Inventory: Fuel, oil and gas	•	•	•		•	•	% -		23,296
Inventory: Materials and supplies	22,489	(16,904)		5,585	5,581	4	99.93 %	_	4,634
Consumable supplies	1,871	(423)		1,448	1,431	17	98.83 %		4,028
Consumable: Stationery, printing and	564	(568)	•	. 295	272	23	92.20 %	1,534	1,428
office supplies									
Operating leases	491	128		. 619	618	_			761
Property payments	4,118	(1,921)	•	. 2,197	2,197	•	100.00 %		1,003
Transport provided: Departmental	•	•	•		•	•	% -	2,500	2,068
activity									
Travel and subsistence	15,837	222	•	. 16,394	16,383	1	99.93 %	(1)	34,956
Training and development	803	(200)	•	. 213	164	49	77.00 %	Ť,	748
Operating payments	1,359	(382)	•	. 977	806	69	92.94 %		818
Venues and facilities	104	(28)		. 46	23	23	20.00 %		1,855
Rental and hiring	481,179	21,312	69,834	572,325	572,325	•	100.00 %	2	527,316









Adjusted Appropriation Funds Shifting of Punds Virement Appropriation Expenditure as % of final appropriation and appropriation and a post of final as % of	Figures in Rand thousand				2020/2021				2019/	2019/2020
901,251 (4,385) 69,834 966,700 966,399 301 99.97 % 1 direct on land fences on unitlary 1,212,431 (4,385) 69,834 1,277,880 1,273,859 4,021 99.69 % 1 direct payments 1,212,431 (4,385) 6,383 1,277,880 1,273,859 4,021 99.69 % 1 direct payments 1,212,431 (4,385) 6,383 1,3783 13,		Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation		Variance	l .	Final Appropriation	Actual Expenditure
Indicent on land indicent on land indicent on land indicest on unitary		901,251	(4,385)	69,834	966,700	966,399	301	% 26.66	1,266,542	1,239,875
rent payments 1,212,431 (4,385) 69,834 1,277,860 1,273,859 4,021 99.69 % 1 and subsidities s and municipalities	Interest and rent on land Interest (Incl. interest on unitary payments (PPP))	ı	'	'	1	1	'		1	196
and subsidies s and municipalities 13,783 13,782 1 99.99 % s and municipalities s and municipalities 10,934 (4,739) - 13,783 13,782 1 99.99 % defits 10,934 (4,739) - 6,195 6,195 - 10000 % refits 3,860 (872) - 2,488 - 100,00 % refits 14,294 (5,611) - 2,486 2,486 - 100,00 % refits 3,667 772 - 2,466 22,465 1 100,00 % refits 6,701 (3,157) 2,846 3,539 5 99.86 % d structures 713,866 2,191 28,460 744,347 744,347 - 100,00 % structures 720,397 (966) 28,460 74,391 77,886 5 100,00 % structures 720,397 4,579 - 2,646 77,891 77,897 7,799 7,999	Total current payments	1,212,431	(4,385)	69,834	1,277,880	1,273,859	4,021	% 69.66	1,590,668	1,559,071
lefts 10,934 (4,739) - 6,195 6,195 - 100,00% sters to households 3,360 (872) - 2,488 2,488 - 100,00% sters and subsidies 21,694 772 - 22,466 22,465 1 100,00% stor capital assets stor capital assets 4,701 3,157 - 22,466 22,465 1 100,00% stand other fixed 6,701 (3,157) - 3,544 3,539 5 99.86 % structures 713,696 2,191 28,460 744,347 744,347 744,347 - 100.00 % yand equipment 720,397 (966) 28,460 747,891 747,886 5 100.00 % yand equipment 3,628 4,579 - 6,207 7,999 208 97.47 % and other intangible 36.28 4,579 - 6,207 7,999 208 97.47 % and other intangible 36.3	Transfers and subsidies Provinces and municipalities Provinces Provincial Revenue Funds	7,400	6,383	'		13,782	-	% 66.66	3,892	2,983
sfor capital assets 4,594 (5,611) - 8,683 - 10,000 % sfor capital assets s for capital assets - 22,466 22,465 1 100.00 % s for capital assets s and other fixed 6,701 (3,157) - 3,544 3,539 5 99.86 % s and other fixed 6,701 (3,157) - 3,640 744,347 744,347 - 100.00 % d structures 720,397 (966) 28,460 744,347 747,886 5 100.00 % y and equipment 3,628 4,579 - 8,207 7,999 208 97,47 % and other intangible 3628 4,579 - 8,207 7,999 208 97,47 % ments for capital assets 724,387 362 362 362 362 37,47 %	Households Social benefits Other transfers to households	10,934 3,360	(4,739) (872)	1 1			1 1		13,325 355	12,511 164
sfor capital assets 21,694 772 - 22,466 22,465 1 100.00 % s for capital assets and other fixed s and other fixed 6,701 (3,157) - 3,544 3,539 5 99.86 % s and other fixed 6,701 (3,157) - 3,544 3,539 5 99.86 % s tructures 713,696 2,191 28,460 744,347 744,347 - 100.00 % y and equipment 720,397 (966) 28,460 747,891 747,886 5 100.00 % y and equipment - - - - - - - c chinery and equipment - - 8,207 7,999 208 97.47 % 3,628 4,579 - - - - - - and other intangible 362 756,460 756,460 756,47 - 100.00 ments for canital assets 774,387 3613 756,460 756,47 99,97%		14,294	(5,611)	•		8,683	'		13,680	12,675
s and other fixed s and other fixed S and other fi	Total transfers and subsidies	21,694	772	1		22,465	1	100.00 %	17,572	15,658
720,397 (966) 28,460 747,891 747,886 5 100.00 3,628 4,579 - 8,207 7,999 208 97.47 3,628 4,579 - 8,207 7,999 208 97.47 362 - 362 362 362 - 100.00 ets 774.387 3613 28 460 756.247 213 99.97	Payments for capital assets Buildings and other fixed structures Buildings	6,701	(3,157) 2,191	- 28,460			ن <u>ب</u>		16,155 462,266	2,556 462,266
3,628 4,579 - 8,207 7,999 208 97.47 3,628 4,579 - 8,207 7,999 208 97.47 362 - 100.00		720,397	(996)	28,460	747,891	747,886	5		478,421	464,822
3,628 4,579 - 8,207 7,999 208 ire and other intangible 362 - - 362 - awments for capital assets 724,387 3,613 28,460 756,460 756,247 213	Machinery and equipment Transport equipment Other machinery and equipment	3,628	4,579	1 1		- 666'2	208	97.47	91,955 7,795	84,245 5,627
re and other intangible 362 - 362 362 - awments for canital assets 724.387 3.643 28.460 756.460 756.247 213		3,628	4,579	•		7,999	208		99,750	89,872
724 387 3 613 28 460 756 460 756 247 213	Software and other intangible assets	362	1	1	362	362	1	100.00 %	482	233
0.10	Total payments for capital assets	724,387	3,613	28,460	756,460	756,247	213	% 26.66	578,653	554,927







5,036

96.43 % % 88.89

10 122

280 392

(257)(257)

Total current payments

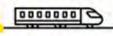
App App App Total 2.1 Programme Support A	Adjusted Appropriation	Shifting of	Viromont	Lenin		1/04/04/0	Expenditure	Final	101.404
al Programme Support		Funds		Appropriation	Actual Expenditure	variance	as % of final appropriation	Арр	Ä
Programme Support	1,958,512	•	98,294	2,056,806	2,052,571	4,235	% 6 2 .66	, 2,186,893	2,129,656
d .									
4				2020/2021				2019	2019/2020
Apt	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Expenditure Final as % of final Appropriation appropriation	Actual Expenditure
Economic classification									
Current payments Compensation of employees Salaries and wages Social contributions	112	1 1		112	1 1	112	%' '	481	78
	112		•	112		112	%-		78
Goods and services									
Minor assets	27	(27)	•	•	•	•	% -		949
Catering: Departmental activities	115	(108)	1	7	7	1	100.00 %		316
Contractors	•	•	•	•	•	•	% -	_	100
Entertainment	2	•	•	2	2	•	100.00 %		•
Consumable supplies	•	•	•	•	•	•	% -		5
Consumable: Stationery, printing and office supplies	26	(26)	•	•	1	•	% -	900	200
Property payments	•	•	•	•	•	•	% -	30	30
Travel and subsistence	351	(96)	•	255	245	10	% 80.96	۵	782
Venues and facilities	16	,	•	16	16	•	100.00 %	6 775	775
Rental and hiring	•	•	•	•	•	•	% -		558
	537	(257)	'	280	270	10	96.43 %	6 4,279	4,015

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vinco	of tho	Eastorn	Cano	Voto	10· F)onartmon	t of Transport	

Figures in Rand thousand				2020/2021				2019	2019/2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Transfers and subsidies Households Social benefits	6,218	(6,208)	1	. 10	10	'	100.00 %	5,158	5,149
Payments for capital assets Machinery and equipment Other machinery and equipment	•	1	•		1	•	% -	2,887	1,917
Total	6,867	(6,465)		- 402	280	122	69.62 %	, 13,081	11,159
2.2 Infrastructure Planning				2020/2021				2019	2019/2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Economic classification									
Current payments Compensation of employees Salaries and wages Social contributions	5,867		1 1	5,867	5,327	540 198	90.80 % 75.28 %	8,619	7,992
	6,668		•	- 6,668	5,930	738	88.93 %	9,277	8,584
Goods and services Advertising Minor assets							% -	100	
Catering: Departmental activities	1 6	1 6		'!	' !	ı	%	2,0	2,003
Computer services Consultants: Business and advisory	130 4,126	(103) 1,059	•	27 5,185	27 5,185	1 1	100.00 % 100.00 %	1,230	1,148
services Infrastructure and planning services	49	(12)	•	. 37	37	•	100.00 %	877	200







Figures in Rand thousand				2020/2021				2019	2019/2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Actual Appropriation Expenditure	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Contractors		1			'	'	% -		6
Entertainment Consumable: Stationery, printing and	- 7	. (7)	•		1 1	1 1	% -	13.2	- 12
office supplies Transport provided: Departmental	1	•		,	•	•	% -	1,500	1,158
activity Travel and subsistence	467	(145)	-	- 322	322	•	100.00 %	952	700
Venues and facilities Rental and hiring	1 1		•				% -	2,	607 1,800
	4,779	792		- 5,571	5,571	•	100.00 %	9,394	8,143
Total current payments	11,447	792		- 12,239	11,501	738	93.97 %	18,671	16,727
Transfers and subsidies Households Social benefits	•	•	·			•	% -		S
Other transfers to households	3,360	(872)		- 2,488	2,488	•	100.00 %	355	164
	3,360	(872)		- 2,488	2,488	1	100.00 %	360	169
Payments for capital assets Buildings and other fixed structures Buildings	6,701	(3,157)	·	- 3,544	3,539	ഗ	% 98.66	13,405	1,884
Machinery and equipment Other machinery and equipment	•	ı			ı		% -	100	
Total payments for capital assets	6,701	(3,157)		- 3,544	3,539	5	% 98.66	13,505	1,884
Total	21,508	(3,237)		- 18,271	17,528	743	95.93 %	32,536	18,780





2.3 Infrastructure Design

Figures in Rand thousand				2020/2021				2019/2020	2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Expenditure Final as % of final Appropriation appropriation	Actual Expenditure
Economic classification									
Current payments Compensation of employees Salaries and wages Social contributions	2,326 543			2,326	2,277	49	97.89 % 69.43 %	3,475 464	2,619
	2,869	•	•	2,869	2,654	215	92.51 %	3,939	3,032
Goods and services									
Advertising	29	(29)	•	•	1	1	% -		28
Minor assets	2	(2)	•	•	•	•	% -		2
Catering: Departmental activities	12	(2)	•	7	7	•	100.00		21
Infrastructure and planning services	5,483	(2,976)	'	2,507	2,507	•	100.00 %	γ,	2,113
Consumable supplies	10	(10)	'	•	•	•	% -	•	•
Consumable: Stationery, printing and	•	1	•	•	•	1	% -	∞	80
onice supplies Travel and subsistence	141	(32)	•	109	109	'	100.00 %	969	398
Venues and facilities	-	-		-	-	-	% -		-
	5,677	(3,054)	•	2,623	2,623	•	100.00 %	3,089	2,570
Total current payments	8,546	(3,054)	•	5,492	5,277	215	% 60'96	7,028	5,602
Transfers and subsidies Households Social benefits	,	ı	,	'	•	'	% -	27	26

Payments for capital assets Buildings and other fixed structures





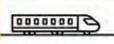




Figures in Rand thousand				2020/2021				2019	2019/2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Other fixed structures		4,053		- 4,053	4,053	•	100.00 %	% 5,903	5,903
Machinery and equipment Other machinery and equipment			'			'	% -	% 29	58
Software and other intangible assets	362	1	'	- 362	362	'	100.00 %	% 249	'
Total payments for capital assets	362	4,053	•	- 4,415	4,415	•	- 100.00 %	% 6,211	5,961
Total	8,908	666	•	- 9,907	9,692	215	97.83 %	13,266	11,589
2.4 Construction				2020/2021				2019	2019/2020
				1010101					222
	Adjusted Appropriation	Shifting of Funds	Virement	Final Actual Appropriation Expenditure	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Actual Appropriation Expenditure n	Actual Expenditure
Economic classification									
Current payments Compensation of employees Salaries and wages Social contributions	41,763 10,088	3,604 (2,416)		- 7,672	45,366 7,672	← '	100.00 %	% 42,876 % 7,586	42,555 7,333
	51,851	1,188	'	- 53,039	53,038	_	100.00 %	% 50,462	49,888
Goods and services Advertising	,		'			'	,	2 %	7
Minor assets	•	175	'	- 175	175	'	100.00		
Catering: Departmental activities	166	(28)	•	- 108	108	'			
Communication	5	` '	•	- 5	2	3	40.00 %	% 256	247
Computer services	1	•	•		•	•			
Consultants: Business and advisory	1,996	81	•	- 2,077	2,073	4			`
services		Ċ		c	C		00000	000	0000









Contractors

3,267

3,268

00.001

33

33

33

Figures in Rand thousand				2020/2021				2019/2020	2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Expenditure Final Actual as % of final Appropriation Expenditure	Actual Expenditure
Entertainment	_					7	•	9 %	5
Inventory: Materials and supplies	42	(11)	•	31		•	. 100.00 %	9 59	26
Consumable supplies	33	`ຕ ´	•	36	34	2		4	475
Consumable: Stationery, printing and	106	(67)	•	39		•	- 100.00 %	6 220	209
office supplies Operating leases	•	•	•	'	,	'	6	33	37
Property payments	315	(208)	'	107		•	, 100.00		116
Travel and subsistence	4,850	(179)	'	4,671	4,671	1	. 100.00 %	10,	10,502
Training and development	207	(82)	•	122		•	. 100.00 %		373
Operating payments	•	209	'	209	209	•	. 100.00 %	6 81	80
Venues and facilities	8	(1)	•			•	- 100.00 %		27
	7,729	(108)		7,621	7,611	10	% 28.66	49,378	19,209
Interest and rent on land									
Interest (Incl. interest on unitary	•	•	•	•	1	•	% -	, ,	196
payments (PPP))									
Total current payments	59,580	1,080	•	. 60,660	60,649	11	% 86.66	69,840	69,293
Transfers and subsidies									
Households Social benefits	1,001	(377)	•	624	624	•	. 100.00 %	, 750	498
Payments for capital assets Buildings and other fixed structures									
Other fixed structures	627,511	83,485	28,460	739,456	739,456	•	- 100.00 %	6 456,363	456,363
Machinery and equipment Transport equipment Other machinery and equipment	- 852	5,307		6,159	5,951	208	- % - 96.62 %	% 1,000 % 2,581	240 1,683
	852	5,307	'	6,159	5,951	208	96.62 %	3,581	1,923
Software and other intangible assets			Ö		· - -	, 	% -	6 224	224





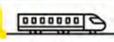




Figures in Rand thousand				2020/2021				2019/2020	2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Total payments for capital assets	628,363	88,792	28,460	745,615	745,407	208	% 26.66	460,168	458,510
Total	688,944	89,495	28,460	806,899	806,680	219	% 26 :66	530,758	528,301
2.5 Maintenance									
				2020/2021				2019/2020	2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Economic classification									
Current payments									
Salaries and wages Social contributions	180,660 29,903	(3,597) 2.409		177,063 32,312	174,785	2,278	98.71 % 100.00 %	185,283	185,212 31,556
	210,563	(1,188)	•	209,375	207,097	2,278	98.91 %	2	216,768
Goods and services Minor assets	220	(166)	1	54	14	40	25.93 %	432	219
Catering: Departmental activities	395	(203)	•	192	180	12	93.75 %	7	1,324
Communication Consultants: Business and advisory	დ 7	(2)		2 1	. 2	2 (1)	% - - - -	10	∞ '
services									
Infrastructure and planning services	42,342	(2,508)	•	39,834	39,824	10	99.97 %		65,230
Contractors Entertainment	240,778	(503)	' '	240,213	740,201 8	4 4	% 58.99 % 29.99	509,678 14	499,073 6
Fleet services	1,605	(1,605)	ı	! ') '	. 1	% -	472	472
Inventory: Materials and supplies	22,443	(16,893)	•	5,550	5,550	•	100.00 %	_	4,578
Consumable supplies	1,778	(413)	•	1,365	1,365	•	100.00 %		2,031
Consumable: Stationery, printing and office supplies	347	(169)	•	178	178	1	100.00 %	290	999
Operating leases	_	,	'	~	1	_	% -		26
Property payments	2,879	(1,519)	•	1,360	1,360	•	100.00 %	320	271





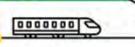




Transport provided: Departmental	1	ı	1	1	•	•	% -	1,000	910
activity Travel and subsistence Training and development Operating payments Venues and facilities	8,557 332 1,186 80	370 (241) (592) (57)	1 1 1 1	8,927 91 594 23	8,926 42 594	49 - 23 - 23 - 23 - 23 - 23 - 23 - 23 - 2	99.99 % 46.15 % 100.00 % - %	18,582 397 632 430	18,582 353 609 405
Rental and hiring	481,179 810,138	21,312 (3,248)	69,834 69,834	572,325 876,724	572,325 876,569	155	100.00 % 99.98 %	524,960 1,136,841	524,958 1,120,221
Total current payments	1,020,701	(4,436)	69,834	1,086,099	1,083,666	2,433	% 82.66	1,354,184	1,336,989
Transfers and subsidies Provinces and municipalities Provinces Provincial Revenue Funds		6,783	ı	6,783	6,783	ı	100.00 %	•	•
Households Social benefits	3,665	1,583	,	5,248	5,248	,	100.00 %	6,830	6,336
Total transfers and subsidies	3,665	8,366		12,031	12,031		100.00 %	6,830	6,336
Payments for capital assets Buildings and other fixed structures Buildings Other fixed structures	-86,185	- (85,347)	1 1	838	- 838		- %	2,750	672
	86,185	(85,347)	•	838	838		100.00 %	2,750	672
Machinery and equipment Transport equipment Other machinery and equipment	- 776	- (587)	1 1	189	- 189	1 1	- % 100.00	245 2,168	78 1,969
	922	(282)		189	189	•	100.00 %	2,413	2,047
Software and other intangible assets	•	1	ı	ı	ı	1	% -	6	6
Total payments for capital assets	86,961	(85,934)		1,027	1,027	-	100.00 %	5,172	2,728
Total	1,111,327	(82,004)	69,834	1,099,157	1,096,724	2,433	% 82.66	1,366,186	1,346,053







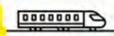


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Figures in Rand thousand				2020/2021				2019/2020	2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Expenditure Final as % of final Appropriation appropriation	Actual Expenditure
Economic classification									
Current payments Compensation of employees Salaries and wages Social contributions	33,149 5,968	(1)		33,148	33,068 5,673	80 296	99.76 % 95.04 %	% 36,472 % 5,876	34,958 5,692
	39,117	•		- 39,117	38,741	376	99.04 %	6 42,348	40,650
Goods and services							0	7	
Advertising		' '				' '	% -		' O
Minor assets	13	•		- 13	7	2	84.62 %		102
Catering: Departmental activities	84	(51)		33	33	•	100.00 %	, 165	158
Communication	1,072	(1,072)			•	•	% -		330
Contractors	32	` '		- 32	19	13	59.38 %		73
Entertainment	•	•			•	•	% -	6 2	2
Fleet services	67,736	2,306		- 70,042	70,042	•	100.00 %		54,569
Inventory: Fuel, oil and gas	•	•			•	•	ŏ -	6 29,079	23,296
Inventory: Learner and teacher	4	•		4	•	4	% -	- 9	•
support material									
Consumable supplies	20	(3)		- 47	32	15	68.09	Ļ	1,517
Consumable: Stationery, printing and	78			- 78	22	23		6 203	133
office supplies									
Operating leases	490	128		- 618	618	•	100.00 %		869
Property payments	924	(194)		- 730	730	•	100.00 %		286
Travel and subsistence	1,471	639		- 2,110	2,110	•	100.00 %	4,007	3,992
Training and development	264	(264)			•	•	о́ '		22









Figures in Rand thousand				2020/2021				2019/2020	2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Expenditure Final Actual as % of final Appropriation Expenditure appropriation	Actual Expenditure
Operating payments Venues and facilities	173	F 1		174	105	69	60.34 % -	175 51	129 41
	72,391	1,490		73,881	73,755	126	% 88.66	93,561	85,717
Total current payments	111,508	1,490		112,998	112,496	502	99.56 %	135,909	126,367
Transfers and subsidies Provinces and municipalities Provinces Provincial Revenue Funds	7,400	(400)	•	7,000	666'9	~	% 66.66	3,892	2,983
Households Social benefits	20	263	'	313	313		100.00 %	555	497
Total transfers and subsidies	7,450	(137)		7,313	7,312	1	% 66:66	4,447	3,480
Payments for capital assets Machinery and equipment Transport equipment Other machinery and equipment	2,000	_ (141)		1,859	1,859		100.001	90,710	83,927
	2,000	(141)		1,859	1,859	,	100.00 %	90,710	83,927
Total	120,958	1,212	•	122,170	121,667	503	% 6 5 .66	231,066	213,774
							ı		



An efficient, safe, sustainable, affordable transport system





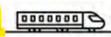
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Programme 3 - Transport Operations

Shifting of Virement Final Actual Variance Funds Funds Appropriation Expenditure 180	vices 1 Compliance ions	Adjusted Appropriation 1,331 595,027 60,254 49,900 656,123 1,362,635	Shifting of Funds	Virement	Final Appropriation		Variance	Expenditure	Final	
3.1 1,331 180 - 1,511 1,199 312 3.2 595,027 (1,055) - 593,972 554,591 39,381 3.4 6,024 (1,244) - 590,00 57,315 13,32 3.5 656,123 1,965 38,788 16,207 1,362,635 - (104,294) 551,995 535,788 16,207 1,362,635 - (104,294) 1,258,341 1,187,426 70,916 yees 75,128 7,013 - 82,141 82,137 21,110 (7,012) - 14,098 13,531 440 - 1451 1,156 1,451 - 96,239 95,668 4 4015 12,463 - 16,478 16,478 g services 5,508 - 6,509 4,084 1,1809 20 - 5,590 4,084 1,199 20 - 2,590 4,084 1,199 20 - 2,590 4,084 1,199 20 - 2,590 4,084 1,199	vices 1 Compliance ions	1,331 595,027 60,254 49,900 656,123 1,362,635						as % or rinal appropriation	Appropriation	Expenditure
3.1 1,331 180 - 1,511 1,199 31,381 npliance 3.2 595,027 (1,055) - 593,972 554,591 39,381 3.4 49,900 1,953 - 56,105 57,853 16,257 3.5 666,123 1,66 (104,294) 551,995 555,788 16,207 1,362,635 - (104,294) 1,258,341 1,187,426 70,916 75,128 7,013 - 82,141 82,137 21,110 (7,012) - 14,098 13,531 21,110 (7,012) - 14,098 13,531 40 96,238 1 - 96,239 95,668 96,238 1 - 14,098 13,531 1,451 - - 14,098 13,531 40 - - 14,098 13,531 1,451 - - 14,098 13,531 1,451 - - 14,098 13,531 1,451 - - 14,098 13,531 1,451 -	vices I Compliance ions	1,331 595,027 60,254 49,900 656,123 1,362,635								
3.2 595,027 (1,055) - 593,972 554,591 39,381 3.4 49,900 1,953 - 59,010 57,315 1,692 3.4 49,900 1,953 - (104,294) 551,995 535,788 16,207 49,900 1,963 - (104,294) 1,258,341 1,187,426 70,915 1,362,635 - (104,294) 1,258,341 1,187,426 70,915 7,5128 7,013 - 82,141 82,137 82,137 21,110 (7,012) - 14,098 13,531 21,110 (7,012) - 96,239 95,668 96,238 1 - 96,239 95,668 440 - - 44 - 440 - - 96,239 95,668 5,208 - - 4,09 - - - - - -	vices I Compliance ions	595,027 60,254 49,900 656,123 1,362,635	180	•	1,511	1,199	312	79.35 %	7,161	6,772
yees 75,128 7,315 1,695 3.5 66,123 (1,244) - 59,010 57,315 1,695 3.4 49,900 1,953 - 51,895 535,788 16,207 1,362,635 - (104,294) 551,995 535,788 16,207 75,128 7,013 - 82,141 82,137 21,110 7,012) - 14,098 13,531 21,110 7,012) - 40 - 36,238 1 - 96,239 95,668 36,238 1,451 1,156 - 40 - - 40 - 43 (30) - 420 - 448 (30) - 420 - 474 - 474 - 474 - 5,290 4,503 5,290 - - 5,290 4,503 5,290 -	and Compliance rations	60,254 49,900 656,123 1,362,635	(1,055)		593,972	554,591	39,381	93.37 %	580,930	561,154
3.4 49,900 1,953 - 51,853 38,533 13,326 1,362,635 - (104,294) 551,995 555,788 16,207 yees 75,128 7,013 - 82,141 82,137 21,110 (7,012) - 14,098 13,531 96,238 1 - 96,239 95,668 citivities 440 - 1,451 1,156 - Hivities 84 (60) - 474 - 455 - 483 (60) - 7474 16,478 105 - 44015 12,463 - 5,290 4,503 - - sourced - - - - - - - - 480 - - - - - - - - - 474 - - - - -	rations	49,900 656,123 1,362,635	(1.244)	٠	59,010	57,315	1.695	97.13 %	66,891	06,590
yees 75,128 7,013 82,141 82,137 1,568,341 1,187,426 70,916 yees 75,128 7,013 82,141 82,137 7,131 14,098 13,531 21,110 7,012 14,098 13,531 95,668 95,668 96,238 1 40 1,451 1,156 1,156 Huites 848 60 14,098 10,56 10,5 stivities 848 60 14,451 1,156 1,156 474 12,463 16,478 16,478 1,156 474 12,463 16,478 16,478 1,156 sourced 1 12,463 1 1,640 4,503 5,290 1 1 1 1 1 480 1 1 1 1 5,290 1 1 1 1 1 1 1 1 1 1 1 1 1		656,123 1,362,635	1,953	•	51,853	38,533	13,320	74.31 %	44,434	42,281
yees 75,128 7,013 82,141 82,137 21,110 7,012 96,238 1,187,426 70,916 96,238 7,012 96,239 95,668 14,51 7,012 1,451 1,156 14,51 1,451 1,156 1,156 139 84 223 105 139 84 223 105 483 (3) 480 455 474 16,478 16,478 1,6478 5,290 12,463 16,478 16,478 5,290 16,478 16,478 1,6478 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10 10		1,362,635	166	(104,294)	551,995	535,788	16,207	% 90'.26	639,044	632,945
yees 75,128 7,013 - 82,141 82,137 21,110 (7,012) - 14,098 13,531 36,238 1 - 96,239 95,668 40 - 40 - 40 - 1,451 - 40 - 40 - 139 84 - 223 105 848 (60) - 788 281 483 (3) - 474 - 4 43 (3) - 474 - 4 474 - 474 - 474 - 4 474 - 5,508 4,084 11, 5,290 - - 5,290 4,503 5,290 - - - - 6,523 - - - - 4,084 - - - - 4,089 - - - - <td>ubtotal</td> <td></td> <td></td> <td>(104,294)</td> <td>1,258,341</td> <td>1,187,426</td> <td>70,915</td> <td>94.36 %</td> <td>1,338,460</td> <td>1,309,742</td>	ubtotal			(104,294)	1,258,341	1,187,426	70,915	94.36 %	1,338,460	1,309,742
employees 75,128 7,013 - 82,141 82,137 5 21,110 (7,012) - 14,098 13,531 96,238 1 - 96,239 95,668 98 4 - 96,239 95,668 96 - - 4 - 96,239 95,668 96 - - - - - - - 1,451 - - - - - - - 1,39 84 - - - - - - 139 84 - - - - - - 139 84 - - - - - - - 139 84 -	conomic classification									
75,128 7,013 - 82,141 82,137 21,110 (7,012) - 14,098 13,531 40 - 96,239 95,668 40 - 40 - 40 1,451 - 4 1,156 - 139 84 - 223 105 848 (60) - 480 455 474 - 474 - 4,015 12,463 - 65,508 4,084 1, es 5,508 - - 5,500 4,503 480 - - 480 369	urrent payments									
96,238	calaries and wages ocial contributions	75,128 21,110	7,013 (7,012)				4 567	100.00 % 95.98 %	85,789 13,557	85,448 13,555
1,451 40 1,451 1,156 139 84 - 223 105 848 848 848 888 889 881 881 881 881 881 881 881 88		96,238	-		96,239	95,668	571	99.41 %	99,346	99,003
- 1,451 40 1,451 1,156 139 84 - 223 105 848 60) - 788 281 483 (3) - 474 - 474 - 474 1,455 105 105 105 105 105 105 105 105 105 1	hoods and services									
1,451	dministrative fees	40	•	•	. 40		40	•		•
139 84 - 223 105 848 (60) - 788 281 483 (3) - 480 455 474 474 ory 4,015 12,463 - 16,478 16,478 es 5,508 - 5,508 4,084 1, 5,508 4,084 1, 5,290 4,503 5,480 4,503 480 369	dvertising	1,451	•	•	. 1,451		295	79.67	U	657
848 (60) - 788 281 483 (3) - 480 455 474 - 17463 - 16,478 16,478 es 5,508 - 5,290 4,503 5,290 4,503 5,290 4,503 5,290 4,503 5,290 4,503 5,480 4,084 11,	finor assets	139	84	•	. 223		118	47.09		86
H83 (3) - 480 455 474 474 474 4,015 12,463 - 16,478 16,478 es 5,508 - 5,508 4,084 5,290 5,290 4,503 5,290 4,503 5,480 6,480 369	atering: Departmental activities:	848	(09)	•	. 788		202	35.66	Ť.	1,093
ory 474 - 474 - 474 - 474 - 474 - 478 - 474 - 478 - 478 - 478 - 478 - 478 - 478 - 478 - 478 - 478 - 478 - 478 - 478 - 478 - 478 - 480 - 480 - 480 - 480 - 480	:ommunication	483	(3)	•	. 480		25	94.79 %	100	66
es 5,508 - 5,290 4,603 - 5,290 4,503 - 5,290 - 5,290 4,503 - 5,290 4,290 - 5,290 - 5,2	computer services	474	•	•	. 474		474	% -		•
es 5,508 5,508 4,084 5,290 4,503 5,290 4,503 5,290 4,503 5,290 4,503 5,290 4,503	onsultants: Business and advisory	4,015	12,463	•	. 16,478		•	100.00 %	7,980	7,979
es 5,508 - 5,508 4,084 5,290 - 5,290 4,503 5,290 4,503 	ervices									
5,290 - 5,290 4,503 7 5,290 4,503 7	nfrastructure and planning services	5,508	•	•	5,508		1,424	74.15 %		4,060
20 - 20 4 480 - 480 369 1	ontractors	5,290	•	•	5,290		787	85.12 %		6,153
ment 20 - 20 4 vices 480 369 1	gency and support / outsourced	•	•	•		•	•	% -	_	•
20 - 20 4 480 - 480 369 1	ervices									
480 480 369	intertainment	20	•	•	. 20		16	20.00 %		12
	leet services	480	•	•	. 480		111	20.88 %	Ω,	2,317
Consumable supplies 16,020 (1) - 16,019 10,493 5,526	onsumable supplies	16,020	£	•	. 16,019	10,493	5,526	65.50 %	592	222



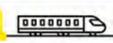




Figures in Rand thousand				2020/2021				2019/2020	2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Expenditure Final as % of final Appropriation appropriation	Actual Expenditure
Consumable: Stationery, printing and	1,279	20	'	1,329	1,195	134	89.92 %	2,300	2,294
Operating leases	300	10	'	. 310	•	310	% -	75	74
Property payments	15,374	_	•			5,818	62.16 %	10,4	10,466
Transport provided: Departmental	625,175	(13,082)	(104,294)	() 507,799	493,292	14,507	97.14 %	, 604,350	598,544
activity Travel and subsistence	6.227	(1)	•	6.226	4,950	1.276	79.51 %	11,255	11,252
Training and development	, 25	` '	'	- 25			% 00.96		469
Operating payments	1,026	•	'	- 1,026	542	484	52.83 %		708
Venues and facilities Rental and hiring	142			- 142		65	54.23 % - %		1,498 2,405
	684,316	(623)	(104,294)	1) 579,483	547,565	31,918	94.49 %	656,664	650,743
Total current payments	780,554	(538)	(104,294)	(1) 675,722	643,233	32,489	95.19 %	, 756,010	749,746
Transfers and subsidies Provinces and municipalities									
Provinces Provincial Revenue Funds	•	1	•	,	•	1	% -	4	4
Departmental agencies and									
accounts Social security funds	1	•	•	,	1	•	% -		204
Departmental agencies (non-business entities)	5,069	•	•	- 5,069	5,069	ı	100.00 %	4,752	4,752
	5,069	1		- 5,069	5,069	•	100.00 %	4,958	4,956
Public corporations and private enterprises Public corporations									
Subsidies on products and production (pc)	149,657	1	•	- 149,657	149,657	1	100.00 %	, 152,402	152,402
Private enterprises									









Figures in Rand thousand				2020/2021				2019	2019/2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Expenditure Final as % of final Appropriation appropriation	Actual Expenditure
Subsidies on products and production (pe)	420,990	1	1	420,990	385,356	35,634	91.54 %	411,868	392,461
Public corporations and private enterprises subtotal	570,647		'	570,647	535,013	35,634	93.76 %	564,270	544,863
Households Social benefits Other transfers to households	1,077	508	1 1	1,585 1,680	1,253 1,625	332 55	79.05 % 96.73 %	3,440 147	3,439 143
	2,727	538		3,265	2,878	387	88.15 %	3,587	3,582
Total transfers and subsidies	578,443	538		578,981	542,960	36,021	93.78 %	572,819	553,405
Payments for capital assets Buildings and other fixed Buildings	2000			200 c	970	, ,	70 9C CV	7 OC 1	2007
Machinery and conjement	2,020	•		2,020					200,5
Transport equipment	1	1	•	'	•	•	% -	2,334	1,947
Other machinery and equipment	1,613	-	•	1,613	357	1,256	22.13 %		1,637
	1,613	•		1,613	357	1,256	22.13 %	5,346	3,584
Total payments for capital assets	3,638	1		3,638	1,233	2,405	33.89 %	9,631	6,591
Total	1,362,635	•	(104,294)	1,258,341	1,187,426	70,915	94.36 %	1,338,460	1,309,742





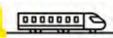
Annual	Report for 2020/21 Financial Year
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3.1 Programme Support

				2020/2021				2018	2019/2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Economic classification									
Current payments Compensation of employees Salaries and wages	367	463	'	830	830	'	100.00 %	Ý,	2,136
Social contributions	853	(315)	` 	1,	1,001	` 	100.00 % 100.00 %	2,456	
Goods and services									
Minor assets	4	33	•	37	•	37	% -		
Catering: Departmental activities	8	•	•	80	7	_	87.50 %	2	
Entertainment		•	•	e	•	က	% -		← !
Fleet services	١ (١ ﴿	•		•		% ?		
Consumable supplies	2 ,	(1)	•	- [١,	- ;	1 ' '	12	4 8
Consumable: Stationery, printing and	15	•		15	4		79.97		
office supplies		7		7		7	6		
Operating leases	' 6	0.5		01.	' 1	10	% - 7		23
I ravel and subsistence	306	(10)	•	296	18/	109	63.18 %	345	
Operating payments	140	•	•	140	•	140	% -		
Venues and facilities	-	-	•	-	-	-	% -	, 107	107
	478	32	•	- 510	198	312	38.82 %	2,517	2,452
Total current payments	1,331	180	•	1,511	1,199	312	79.35 %	, 4,973	4,905
Transfers and subsidies Provinces and municipalities Provinces Provincial Revenue Funds	•	1	'	•	1	•	% -	4	4
Payments for capital assets Machinery and equipment									
Transport equipment Other machinery and equipment							% -	1,825	1,533 330
	1		•		•	•	% -	2,184	1,863
Total	1,331	180		1,511	1,199	312	79.35 %	7,161	6,772









35 6,673 15,475

75.62 % 84.45 %

3,543 3,544

10,990 19,247

14,533 22,791

(1,785)(1,090)

16,318 23,881

15,135

				2020/2021				2019/2020	2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Final Actual Appropriation Expenditure	Variance	Expenditure as % of final appropriation	Expenditure Final Actual as % of final Appropriation Expenditure appropriation	Actual Expenditure
Economic classification									
Current payments Compensation of employees	и 8	, 806		7 074		~	% 00 00		7 304
Social contributions	2,295	(1,111)		1,184	1,184	- '	100:00 %	1,071	1,071
	7,563	695		8,258	8,257	1	% 66'66	8,802	8,465
Goods and services									
Minor assets	13	4		- 17	17	•	100.00 %		6
Catering: Departmental activities	35	(18)		- 17	15	2	88.24 %	81	81
Entertainment	2	•		- 2	2	•	100.00 %		2
Consumable supplies	13,549	•		- 13,549	10,338	3,211	76.30 %		27
Consumable: Stationery, printing and office supplies	146	(75)		- 71	71	1	100.00 %	•	115
Transport provided: Departmental activity	1,719	(1,719)		'	•	1	% -	4,891	4,891
Travel and subsistence	621	22		- 643	473	170	73.56 %	1,043	1,042
Training and development	•	•			•	•	% -		469
Operating payments	189	•		- 189	33	156	17.46 %	'	•
Venues and facilities	44	_		- 45	41	4	91.11 %	35	34

Appropriation Statement

3.2 Public Transport Services





Total current payments

1	Jnni	ia(Kep	OFT TO	2020/21	Financiai	rear
	of the	Eactorn	Canal	10+0 10+ F	Sanartmant	of Transpor

152,402 544,863 1,010 146 Expenditure Final Actual as % of final Appropriation Expenditure 392,461 545,873 561,154 2019/2020 564,270 1,010 565,280 175 580,930 152,402 411,868 100.00 % % 93.76 % 62.73 % 93.73 % 51.43 % 93.37 % appropriation 91.54 186 35,634 35,634 35,820 17 39,381 Variance 149,657 313 9 535,013 535,326 385,356 Expenditure 554,591 Actual Appropriation 149,657 570,647 420,990 499 571,146 35 593,972 2020/2021 Virement (1,055)35 Shifting of Funds 149,657 420,990 499 Appropriation 570,647 571,146 595,027 Adjusted **Appropriation Statement** Public corporations Subsidies on production Subsidies on products and production Public corporations and private Public corporations and private enterprises subtotal Other machinery and equipment otal transfers and subsidies Payments for capital assets Figures in Rand thousand Machinery and equipment Transfers and subsidies Private enterprises Social benefits Households enterprises Total bc) be)



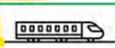


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3.3 Transport Safety and Compliance				2020/2021				2019/2020	2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Economic classification									
Current payments									
Compensation of employees Salaries and wages Social contributions	33,840	2,652		36,492	36,491	_ '	100.00 %	38,983	38,982
	44,804	(1,403)		4	4	-			45,848
Coope and consison									
Goods and services Advertising	1,382	1		- 1,382	Ψ,	226		•	644
Minor assets	31	46		- 77		•	100.00		62
Catering: Departmental activities	176	(43)		- 133	131	2	98.50	9 370	367
Communication	434	(2)		- 432	419	13	% 66 [.] 96		32
Controdors	- 707	•		- 2707	, 00 1	- 6	- 62 00	7 673	. 642
	5.17,4 C.	•		- 4,413		7 -	89.72 %		5,0,4
Consumable cumplies	2 9VC	•		2 - ARC -		- 7	50.00		4 4
Consumable: Stationery printing and	402			- 402	338	64 78	84.08 %	446	443
office supplies	1			2		5			-
Travel and subsistence	2,199	•		- 2,199	1,721	478		6 5,124	5,123
Training and development	25	•		- 25		_	% 00.96		
Operating payments	158	•		- 158	_	52	60.09		127
Venues and facilities	29	•		- 59		23			396
Rental and hiring	•	•			•	•	% -	2,000	2,000
	9,328	-		- 9,329	8,343	986	89.43 %	, 13,997	13,974
Total current payments	54,132	(1,402)		- 52,730	51,743	987	98.13 %	6 59,847	59,822
Transfers and subsidies Departmental agencies and									
accounts									
Social security funds	•	•		'		1		, 206	204
Departmental agencies (non-business entities)	5,069	•		- 5,069	5,069	•	. 100.00 %		4,752
	5,069			- 5,069	5,069	'	. 100.00 %	6 4,958	4,956
Households									









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ince of	the Faste	ern Cane	Vote 10:	Departmer	nt of Tro	nsport

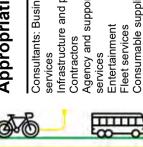
Expenditure Final Actual as % of final Appropriation Expenditure 1,221 1,221 6,177 66,590 16,337 2,323 18,660 13 219 67 Expenditure Final Actual as % of final Appropriation appropriation 591 2019/2020 2019/2020 1,222 2 16,338 2,323 . 14 219 68 1,224 6,182 862 66,891 18,661 99.99 % 95.96 % - % - % - % 5.95 % 75.00 % % -% -97.39 % 99.51 % 70.59 % 21.59 % 97.13 % appropriation 145 145 145 563 1,695 93 94 40 51 81 474 12 Variance Variance 348 348 155 57,315 16,900 2,207 30 5,417 19,107 Appropriation Expenditure Appropriation Expenditure Actual Actual 493 493 5,562 718 59,010 16,901 2,300 19,201 40 51 81 504 48 2020/2021 2020/2021 Final Virement Virement (32)3,881 (1,500) (1,244)193 193 193 2,381 Shifting of Funds Shifting of Funds Appropriation 300 5,369 753 **Appropriation** 13,020 3,800 16,820 40 51 81 503 49 300 60,254 Adjusted Adjusted Minor assets Catering: Departmental activities Communication Infrastructure Operations Other machinery and equipment **Fotal transfers and subsidies** Current payments Compensation of employees Other transfers to households Payments for capital assets Figures in Rand thousand Machinery and equipment **Economic classification** Goods and services Salaries and wages Social contributions Administrative fees Social benefits Advertising **Fotal** 3.4

Appropriation Statement

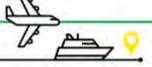
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Consultants: Business and advisory	4,015	(712)		3,303	3,303	ı	100.00 %	23	23
services Infrastructure and planning services Contractors	5,508 1,077		1 1	5,508 1,077	4,084 302	1,424 775	74.15 % 28.04 %	4,060 1,541	4,060 1,540
Agency and support / outsourced services	1	•				•	% -	~	•
Entertainment	2	•		2	•	5	% -	_	_
Fleet services	480			480	369	111	76.88 %	372	370
Consumable supplies Consumable: Stationery, printing and	2,205 59	1 1		2,205 59	22	2,183 59	1.00 % - %	368 60	368 90
office supplies							: ;		1
Operating leases	300	•	•	300	•	300	% -		•
Property payments	14,199			14,199	8,903	5,296	62.70 %	9,626	9,626
Transport provided: Departmental	225		1	225		225	% -	490	490
activity	7			7	2	000	70 7	7	7
I ravel and subsistence	/0L,T	' (701,1	810	787	73.17 %	1,169	1,169
Operating payments	113	20		133	6	36	72.93 %	' ¦	' 1
Venues and facilities		2		2	Ī	2	% -	25	99
Rental and hiring		•	•		•		% -	406	405
	30,017	(687)		29,330	17,956	11,374	61.22 %	18,475	18,467
Total current payments	46,837	1,694		48,531	37,063	11,468	76.37 %	37,136	37,127
Transfers and subsidies Households Social benefits Other transfers to households	178	233 26		411	410	1 26	% - % 92.66	1,150 144	1,150
	178	259		437	410	27	93.82 %	1,294	1,293
Payments for capital assets Buildings and other fixed structures				L C C	9	7	9	, ,	0
Buildings	2,025			2,025	8/8	1,149	43.26 %	4,285	3,007
Machinery and equipment Transport equipment		ı	ı	ı	ı	1	% -	209	414
Other machinery and equipment	860	-	-	860	184	929	21.40 %	1,210	440
	098		•	860	184	929	21.40 %	1,719	854





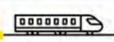




Figures in Rand thousand				2020/2021				2019/	2019/2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Total payments for capital assets	2,885	1	•	2,885	1,060	1,825	36.74 %	6,004	3,861
Total	49,900	1,953	•	51,853	38,533	13,320	74.31 %	44,434	42,281
3.5 Scholar Transport									
				2020/2021				2019/	2019/2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Economic classification									
Current payments Compensation of employees									
Salaries and wages Social contributions	22,633	(1,789)	' '	20,844	20,843	1 474	100.00 %	20,599	20,599
	26,198	(1,820)	'		23,903	475	98.05 %		23,577
Goods and services									
Advertising	18	ı	ı	18	ı	18	% -		1
Minor assets	10	~	•	<u>+ </u>	7	' ;	100.00 %		15
Catering: Departmental activities	126	1	1	126	86	28	% 8 <i>1.</i> 77	424	424
Consultants: Business and advisory	7	13,175	' '	13,175	13,175	? '	100.00 %	7,957	7,956
services	•			•		1			
Entertainment	ω (•	•	ω (~	7	12.50 %		4 ,
Consumable: Stationery, printing and	18 657	125		18 782	782	χ. '	% - 100:001	7.056	15 1,653
office supplies									
Operating leases	•	•	•	•		•	% -		51
Property payments	1,175	- (522	55.61 %		840
Transport provided: Departmental	623,231	(11,363)	(104,294)	507,574	493,292	14,282		598,969	593, 163
Travel and subsistence	1,994	(13)	'	1,981	1,759	222	88.79 %	3,574	3,573









Operating payments Venues and facilities	426 39	(20)	1 '	406	306	100	75.37 % - %	581 905	581 905
	628,175	1,900	(104,294)	525,781	510,078	15,703	97.01 %	615,002	609,180
Total current payments	654,373	80	(104,294)	550,159	533,981	16,178	92.06 %	638,579	632,757
Transfers and subsidies Households Social benefits Other transfers to households	100 1,650	82	1 1	182 1,654	182 1,625	- 58	100.00 % 98.25 %	58	28
	1,750	86	•	1,836	1,807	29	98.42 %	59	58
Payments for capital assets Machinery and equipment Other machinery and equipment	,	ı	•	ı	1	1	% -	406	130
Total	656,123	166	(104,294)	551,995	535,788	16,207	% 90'.26	639,044	632,945
4. Programme 4 - Transport Regulations	SI			2020/2021				2019/2020	2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Expenditure Final as % of final Appropriation appropriation	Actual Expenditure
Sub programme Programme Support 4.1	3,108	(5)	•	3,107	2,769	338	89.12 %	6,195	6,186
	12,639	576		13,215	12,164	1,051	92.05 %	14,284	14,212
Operater Licence and Permits 4.3 Law Enforcement 4.4	8,276 295,976	103 (678)		8,379 295,298	7,113 286,872	1,266 8,426	84.89 % 97.15 %	10,615 334,013	10,525 333,605
Subtotal	319,999			319,999	308,918	11,081	96.54 %	365,107	364,528
Economic classification									
Current payments Compensation of employees Salaries and wages	244,892	129	'	245,021	239,304	5,717	% 29.76	236,407	236,407

Social contributions	44,275	(129)		44,146	43,423	723	98.36 %	42,793	42,793
	289,167			289,167	282,727	6,440	% 22.26	279,200	279,200
Goods and services Administrative fees	100	105	,	205	104	101	50.73 %	124	86
Advertising Minor assets	743	213		956	125	831	- % 13.08 %	18 1.136	10 848
Catering: Departmental activities	889	, '	1	688	599	88	87.06 %	1,658	1,645
Communication	476	(470)	٠	9	9	1	100.00 %	17	16
Consultants: Business and advisory	200	(371)	ı	129	•	129	% -	1	
services Contractors	1 204	,	•	1 204	203	501	58.39 %	1 063	1 063
Entertainment	7	_		. 80	2	- m	62.50 %	ο ω	
Fleet services	•	•	•	•	•	•	% -	12,082	12,082
Inventory: Medical supplies	33	(33)	•	•	•	•	% -		
Inventory: Medicine	(33)	33	•	•			% -		•
Consumable supplies	(1,486)	1,737	•	251	250	_	% 09.66	2,780	2,782
Consumable: Stationery, printing and	5,036	(948)	•	4,088	2,863	1,225	70.03 %	4,522	4,522
office supplies									
Operating leases	1,551	318	•	1,869	1,516	353	81.11 %	1,596	1,595
Property payments	8,407	(1,311)	•	2,096	6,883	213	% 00'.26	6,775	6,775
Travel and subsistence	6,041	902	•	6,747	6,421	326	95.17 %	15,604	15,604
Operating payments	371	16	•	387	194	193	50.13 %	398	396
Venues and facilities	1,078		ı	1,078	864	214	80.15 %	1,140	1,140
Rental and hiring	-	-	-	-	-	-	% -	25	25
	24,716	(4)	•	24,712	20,533	4,179	83.09 %	48,946	48,605
Total current payments	313,883	(4)		313,879	303,260	10,619	96.62 %	328,146	327,805
Transfers and subsidies Provinces and municipalities Provinces Provincial Revenue Funds		.	•			7	% -	859	859
Households Social benefits	4 238	27.4		4 512	4 511	_	% 86 66	5 272	5 272
Other transfers to households) '	49	•	49	48	-	% 96:26	100	100
	4,238	323		4,561	4,559	2	% 96.66	5,372	5,372
Total transfers and subsidies	4,238	334		4,572	4,559	13	99.72 %	6,231	6,231
									ĺ









Figures in Rand thousand				2020/2021				2019/	2019/2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Expenditure Final as % of final Appropriation appropriation	Actual Expenditure
Payments for capital assets Buildings and other fixed structures Buildings	,	,	'	'	,	·	% -	626	621
Machinery and equipment Transport equipment Other machinery and equipment	- 478	1,062 (435)		1,062 43	1,062 37	' 9	100.00 % 86.05 %	26,119 3,985	26,015 3,856
	478	627	•	1,105	1,099	9	99.46 %	30,104	29,871
Software and other intangible assets	1,400	(957)	'	443		443	% -		1
Total payments for capital assets	1,878	(330)	•	1,548	1,099	449	% 66.07	30,730	30,492
Total	319,999	•		319,999	308,918	11,081	96.54 %	365,107	364,528
4.1 Programme Support									
				2020/2021				2019/	2019/2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Expenditure Final as % of final Appropriation appropriation	Actual Expenditure
Economic classification									
Current payments Compensation of employees Salaries and wages	1,381	(25)	•	1,356	1,321	35	97.42 %	1,370	1,370
Social contributions	262	1	•		738	/9	% 80.08 %		249
	1,676	(25)	•	1,651	1,559	92	94.43 %	1,619	1,619

Appropriation Statement

Goods and services Minor assets

2

% -

Figures in Rand thousand				2020/2021				2019	2019/2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Expenditure Final as % of final Appropriation appropriation	Actual Expenditure
Catering: Departmental activities	250	(1)		249	246	3	% 08.86	1,068	1,063
Entertainment	2		•		•	2	% -		
Fleet services	•	•	•	•	•	•	% -		
Consumable supplies	30	•	•	30	29	_	% 29.96	_	_
Consumable: Stationery, printing and	35	•	'	35	•	35	% -	19	19
office supplies									
Operating leases	•	20	•	. 20	•	20	•		
Travel and subsistence	1,069	(41)	•	1,028	914	114	88.91 %	2,714	,2
Operating payments	•	16	•	16	16	•	100.00 %		
Venues and facilities	46	•	•	46	2	41	10.87 %	443	
Rental and hiring	•	•	•	'	•	'	% -	25	25
	1,432	24		1,456	1,210	246	83.10 %	4,522	4,514
Total current payments	3,108	(1)	•	3,107	2,769	338	89.12 %	6,141	6,133
Transfers and subsidies Provinces and municipalities Provinces Provincial Revenue Funds	·		'		'	'	% -	9	9
Payments for capital assets Machinery and equipment Transport equipment	'	,	'	'	'	'	% -	48	47
Total	3,108	(1)	•	3,107	2,769	338	89.12 %	6,195	6,186
4.2 TRP Admin and Licencing									
				2020/2021				2019	2019/2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final	Final Appropriation	Expenditure Final Actual as % of final Appropriation Expenditure







Figures in Rand thousand				2020/2021				2019	2019/2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Expenditure Final as % of final Appropriation appropriation	Actual Expenditure
Economic classification									
Current payments Compensation of employees Salaries and wages Social contributions	8,746 1,843	129 (129)		- 8,875 - 1,714	8,874 1,542	172	% 96.98 89.98	9,860	9,860 1,585
	10,589			- 10,589	10,416	173	98.37 %	, 11,445	11,445
Goods and services									
Advertising	•	•	·		•	•	% -		
Minor assets	•	•			•	•	% -		
Catering: Departmental activities	Ī	•		•	•	•	% -		29
Entertainment	2	•	•		2	•	100.00 %	. 2	1
Consumable supplies	• 1	•			• !	•		•	
Consumable: Stationery, printing and office supplies	1,315	•		. 1,315	670	645	50.95 %	229	229
Travel and subsistence	290	ı	•	. 290	210	80		801	801
Operating payments	27	•		. 27	16	11			28
Venues and facilities	416	•	•	. 416	275	141		502	502
	2,050	1		- 2,050	1,173	877	57.22 %	2,139	2,119
Total current payments	12,639			- 12,639	11,589	1,050	91.69 %	13,584	13,564
Transfers and subsidies Households Social benefits		576	·	- 576	575	7	99.83 %	637	637
Payments for capital assets Machinery and equipment Other machinery and equipment	•	1	·		ı	,	% -	63	7
Total	12,639	929		- 13,215	12,164	1,051	92.05 %	14,284	14,212

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4.3 Operater Licence and Permits

				2020/2021				2019/2020	2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Actual Appropriation Expenditure	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Actual Appropriation Expenditure	Actual Expenditure
Economic classification									
Current payments Compensation of employees Salaries and wages	5,199	ı	'	5,199	4,712	487	90.63 %	رَى رى	5,300
Social contributions	788	1		788		48	93.91 %		829
	786'9	•		2,987	5,452	535	91.06 %	6,129	6,129
Goods and services Administrative fees	100	~	'	101	•	101	% -	66	86
Minor assets	•	•	•	•	•	Ī	% -		2
Catering: Departmental activities	06	•	•	06	65	25	72.22 %	212	212
Entertainment	2	•	•	2	_	_	20.00 %	2	2
Consumable supplies	•	•	•	•	•	•	% -	6	•
Consumable: Stationery, printing and	1,475	1	•	1,475	1,013	462	% 89.89	2,552	2,552
office supplies							Č	;	•
Operating leases	•	•	•	•	•	•	% -		10
Travel and subsistence	209	•	•	209	475	132	78.25 %	1,1	1,168
Operating payments	•	•	•	•	•	•	% -	. 64	63
Venues and facilities	15	ı	•	15	2	10	33.33 %		71
	2,289	1	•	2,290	1,559	731	68.08 %	4,191	4,178
Total current payments	8,276	-		8,277	7,011	1,266	84.70 %	10,320	10,307

Transfers and subsidies Households





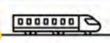


Annual	Report for 2020/21 Financial Year
ince of the Fast	ern Cane Vote 10: Department of Transpo

Figures in Rand thousand				2020/2021				2019/2020	2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Social benefits	1	102		- 102	102	'	100.00 %	, 152	152
Payments for capital assets Machinery and equipment Other machinery and equipment	•	ı	,	,	,	•	% -	143	99
Total	8,276	103		8,379	7,113	1,266	84.89 %	10,615	10,525
4.4 Law Enforcement									
				2020/2021				2019/2020	2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Economic classification									
Current payments Compensation of employees									
Salaries and wages Social contributions	229,566 41,349	25		- 229,591 - 41,349	224,397 40,903	5,194 446	97.74 % 98.92 %	219,877	219,877 40,130
	270,915	25		- 270,940	265,300	5,640	97.92 %	, 260,007	260,007
Goods and services		:			:				
Administrative fees	•	104	•	104	104	'	100.00		' (
Advertising Minor assets	- 743	213	•	- 956 -	125	831	% - % 80 81	1 083	800
Catering: Departmental activities	348	<u>;</u>	'		288	61	82.52 %		303
Communication	476	(470)	•	9	9	•	100.00		16
Consultants: Business and advisory	200	(371)		. 129	•	129		1	•
Services	1 204	,	•	1 204	703	501	58.39 %	1 063	1 063
Entertainment		_	•		2	. '	100.00 %		2,
Fleet services	•	•	•		•	'		, 12,023	12,023





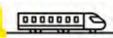




Figures in Rand thousand				2020/2021				2019/2020	2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriatior	Final Actual Appropriation Expenditure	Variance	Expenditure Final Actual as % of final Appropriation	Final Appropriation	Actual Expenditure
Inventory: Medical supplies Inventory: Medicine	33	(33)					% -		' '
Consumable supplies	(1,516)	1,737		. 221	221	•	100.00 %	2,613	2,624
Consumable: Stationery, printing and	2,211	(948)		. 1,263		83	93.43 %	1,274	1,274
Operating leases	1,551	268		. 1,819		303	83.34 %	1,585	1,585
Property payments	8,407	(1,311)		7,096		213	% 00'.26	6,775	6,775
Travel and subsistence	4,075	747	•	4,822	4	' (100.00 %	10,921	10,921
Uperating payments Venues and facilities	344 601			. 344	162 579	182 22	47.09 % 96.34 %	276 124	276 124
	18,945	(29)		. 18,916	16,591	2,325	87.71 %	38,094	37,794
Total current payments	289,860	(4)		. 289,856	281,891	7,965	97.25 %	298,101	297,801
Transfers and subsidies Provinces and municipalities Provinces Provincial Revenue Funds	•	-	·		•	<u>+</u>	%-	853	853
Households Social benefits Other transfers to households	4,238	(404)		3,834	3,834	· -	100.00 %	4,483	4,483
	4,238	(322)		3,883	3,8	-	% 26.66	4,583	4,583
Total transfers and subsidies	4,238	(344)		. 3,894	3,882	12	% 69.66	5,436	5,436
Payments for capital assets Buildings and other fixed structures Buildings		1	·			1	% -	626	621
Machinery and equipment Transport equipment Other machinery and equipment	- 478	1,062 (435)		- 1,062 - 43	1,062	9	100.00 % 86.05 %	26,071 3,779	25,968 3,779





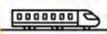




Figures in Rand thousand					2020/2021				2019/2020	2020
		Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
		478	627		- 1,105	1,099	9	99.46 %	29,850	29,747
Software and other intangible assets		1,400	(957)		- 443	1	443	% -	1	'
Total payments for capital assets		1,878	(330)		- 1,548	1,099	449	% 66.07	30,476	30,368
Total		295,976	(828)		- 295,298	286,872	8,426	97.15 %	334,013	333,605
5. Programme 5 - Community Based Programme	3ased Pr	ogramme								
					2020/2021				2019/2020	2020
		Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Actual Appropriation Expenditure	Actual Expenditure
Sub programme										
Programme Support	5.1	3,296	106		3,402	2,387	1,015	70.16 %	11,737	11,735
Community Development	2.5	585,415	2,411	•	587,826	587,434	392	99.93 %	600,194	599,856
Innovation and Empowerment	5.3	41,300	(1,811)	•	39,489	37,628	1,861	95.29 %	39,667	39,269
EPWP Coordination and Monitoring	5.4	6,380	(206)	•	5,674	4,822	852	84.98 %	8,270	7,973
Subtotal		636,391			636,391	632,271	4,120	99.35 %	659,868	658,833
Economic classification										
Current payments Compensation of employees										
Salaries and wages Social contributions		44,856 4,646	(1,076) 1,075		- 43,780 - 5,721	42,265 5,194	1,515 527	96.54 % 90.79 %	36,259 4,573	36,228 4,489
		49,502	(1)		- 49,501	47,459	2,042	% 18:36	40,832	40,717
Goods and services Minor assets		27	(13)		- 14	10	4	71.43 %	111	106
Catering: Departmental activities		752	344		1,096	1,094	. 2	99.82 %	2	2.623







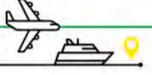
Annua Report for 2020/21 Financial Year
Province of the Eastern Cape Vote 10: Department of Transport

Figures in Rand thousand				2020/2021				2019/2020	2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Communication		11			11	'	100.00 %	'	
Computer services	2,986	(37)	•	- 2,949	2,948	_	% 26.66	2,866	2,866
Consultants: Business and advisory	1,450	(302)	•	- 545		•	100.00 %		1,459
services									
Contractors	541,205	7,103	•	- 548,308	548,308	'	100.00 %	546,488	546,487
Entertainment	9	(2)	•	4	m	_	75.00 %	9	9
Fleet services	•	\	•		•	_	% -	77	51
Inventory: Materials and supplies	556	(226)	•		•	'	% -	502	492
Consumable supplies	6,311	(3,008)	•	3,303	3,302		% 26.66	19,	19,693
Consumable: Stationery, printing and	300	(161)	•	- 139		8	97.84 %	376	296
office supplies									
Operating leases	•	•	•		•	•	% -	9	9
Travel and subsistence	5,312	80	•	- 5,320		_	% 86.66	12,054	12,016
Training and development	4,596	(2,372)	•	2,224	2,224	'	100.00 %		7,286
Operating payments	449	284	•	- 733		•	100.00 %		72
Venues and facilities	825	(538)	•	- 287		_	99.65 %		9//
	564,775	159		- 564,934	. 564,919	15	100.00 %	594,650	594,235
Total current payments	614.277	158		- 614.435	612.378	2.057	% 29.66	635.482	634.952
Transfers and subsidies									
Departmental agencies and									
accounts									
Departmental agencies (non-business entities)	10,471	•		- 10,471	10,458	13	% 88.66	14,721	14,720
Households									
Social benefits	200	(158)	•	- 42	26	16	61.90 %		692
Other transfers to households	•		•	•	•	•	% -	2,063	2,062
	200	(158)		- 42	26	16	61.90 %	2,891	2,831
Total transfers and subsidies	10.671	(158)		- 10,513	10,484	29	99.72 %	17,612	17.551
									,









Payments for capital assets

Figures in Rand thousand				2020/2021				2019	2019/2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Buildings and other fixed structures Buildings Other fixed structures	- 10,940	1 1		- 10,940	9,190	1,750	84.00 %	280	280
	10,940	•		- 10,940	9,190	1,750	84.00 %	5,313	5,246
Machinery and equipment Transport equipment Other machinery and equipment	- 203	2 (2)		- 501	219	282	- % 43.71 %	118	113 971
	503			- 503	219	284	43.54 %	1,461	1,084
Total payments for capital assets	11,443			- 11,443	9,409	2,034	82.22 %	6,774	6,330
Total	636,391			- 636,391	632,271	4,120	99.35 %	659,868	658,833
	Adjusted Appropriation	Shifting of Funds	Virement	2020/2021 Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final	2019// Final Appropriation	2019/2020 Actual ation Expenditure
Economic classification							appropriation		
Current payments Compensation of employees Salaries and wages Social contributions	2,882	(13)		2,869	1,866 169	1,003	65.04 % 100.00 %	8,526	8,526 1,569
	3,038			3,038	2,035	1,003	% 86.99	10,095	10,095
Goods and services Minor assets	80	(1)		7	9		85.71 %		_
Catering: Departmental activities Entertainment Consumable supplies	' <i>O</i> 60	. (2)			· 	· ← ·	50.00 % 100.00 %	64 2 4	4 4 7 4 7

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Annual Report for 2020/21 Financial Year
Province of the Eastern Cape Vote 10: Department of Transport

Figures in Rand thousand				2020/2021				2019/2020	2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Expenditure Final as % of final Appropriation	Actual Expenditure
Consumable: Stationery, printing and office supplies	20	(12)		8	8	'	100.00 %	'	1
Travel and subsistence	215	(3)	·	212	212	•	100.00 %	6)	086
Operating payments Venues and facilities		124		. 124	124		% - % -	918	1/ 60
	248	106		- 354	352	2	99.44 %	1,129	1,128
Total current payments	3,286	106		- 3,392	2,387	1,005	70.37 %	11,224	11,223
Payments for capital assets Machinery and equipment Other machinery and equipment	10	ı	·	- 10	1	10	% -	513	512
Total	3,296	106		- 3,402	2,387	1,015	70.16 %	11,737	11,735
5.2 Community Development				2020/2021				2019/2020	2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Economic classification									
Current payments Compensation of employees Salaries and wades	19,726	(3.038)	·	16.688		237	98.58 %	6.878	6.878
Social contributions	1,689	1,142		2,831	2,831	}	100.00 %		981
	21,415	(1,896)		- 19,519	19,282	237	% 62.86	7,859	7,859
Goods and services Minor assets	10	(9)	•	4	4	•	100.00 %	3	က
Catering: Departmental activities	157	(42)		. 115		1	99.13 %		399
Computer services	2,948	-		- 2,949	2,948	_	% 26.66	γ,	2,566





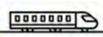




Figures in Rand thousand				2020/2021				2019/2020	2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Expenditure Final as % of final Appropriation	Actual Expenditure
Consultants: Business and advisory	1,450	(306)	'	545	545	'	100.00 %	1,491	1,459
Contractors	541,205	7,103	•	548,308	548,308	•	100.00 %	546,488	546,487
Entertainment	2	1	•	2	2	1	100.00 %		0.
Fleet services Consumable supplies	5 264	(1 972)		3 292	3 292	' '	% - 100 00 %	5 15 821	4 15 801
Consumable: Stationery, printing and	143	(91)	•	52,52		•	100.00 %		103
office supplies	•	ı	•	•	•	•	% -	ď	ď
Operating leases Travel and subsistence Operating payments	1,676 344	(30) 249		1,646 593	1,645 593	· ← ·	99.94 % 100.00 %	2,40	2,404
	553,199	4,307	•	557,506	557,503	3	100.00 %	569,351	569,261
Total current payments	574,614	2,411		577,025	576,785	240	% 96.66	577,210	577,120
Transfers and subsidies Departmental agencies and accounts Departmental agencies (non-business entities)	10,471	ı	1	10,471	10,458		99.88 %	14,721	14,720
Households Social benefits Other transfers to households			1 1			' '	% -	700	689
	•	•					% -	2,762	2,750
Total transfers and subsidies	10,471	•	•	10,471	10,458	13	% 88.66	17,483	17,470
Payments for capital assets Buildings and other fixed structures Other fixed structures	1	1	1	•	1	1	% -	5,033	4,966
Machinery and equipment Other machinery and equipment	330	1	-	330	191	139	57.88 %	468	300







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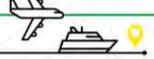
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Figures in Rand thousand				2020/2021				2019/2020	2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Total payments for capital assets	330			- 330	191	139	27.88 %	5,501	5,266
Total	585,415	2,411	'	587,826	587,434	392	99.93 %	600,194	599,856
5.3 Innovation and Empowerment									
				2020/2021				2019/2020	2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Economic classification									
Current payments Compensation of employees	4 8 90 4	1 075				c	% 00 00	9 620	48 500
Social contributions	1,661	(80)		1,581	1,489	92	99.99 % 94.18 %		1,504
	20,052	1,895	•	21,947	21,853	94	% 29 .52 %	5 20,134	20,103
Goods and services	σ	(6)	'	•	•	•	% -	10	ι.
Catering: Departmental activities	508	430	•	938	937	_	99.89 %	1,9	1,948
Communication	' (_ _ (•	1		'	100.00 %	' (' (
Entertainment Consumable supplies	1 025	(2) (1 022)		' ന	' en	' '	% - 100 00 %	2,010	1 939
Consumable: Stationery, printing and	118	(58)	•	09	09	1	100.00 %		176
office supplies	C	c		0.00	0.40		70000		7 226
Training and development	4,596	(2.372)		2,012	2,012		100.00 %	7,329	7,286
Operating payments	105	(88)	•	16	16	•	100.00 %		. 28
Venues and facilities	755	(487)	•	268	268	•	100.00 %	370	368
	10,108	(3,576)	•	6,532	6,531	1	% 86.66	19,176	18,978
Total current payments	30,160	(1,681)		28,479	28,384	95	% 29.65	39,310	39,081









Figures in Rand thousand				2020/2021				2019	2019/2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Actual Appropriation Expenditure	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Actual Appropriation Expenditure	Actual Expenditure
Transfers and subsidies Households Social benefits Other transfers to bouseholds	200	(158)		42	26	16	61.90 %	121	73
	200	(158)	•	42	26	16	61.90 %	122	74
Payments for capital assets Buildings and other fixed structures Other fixed structures	10,940	ı	ı	10,940	9,190	1,750	84.00 %		,
Machinery and equipment Other machinery and equipment	•	28	'	28	28	1	100.00 %	235	114
Total payments for capital assets	10,940	28		10,968	9,218	1,750	84.04 %	235	114
Total	41,300	(1,811)	•	39,489	37,628	1,861	95.29 %	39,667	39,269
5.4 EPWP Coordination and Monitoring									
				2020/2021				2019	2019/2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Economic classification									
Current payments Compensation of employees Salaries and wages Social contributions	3,857			3,857 1,140	3,584 705	273 435	92.92 % 61.84 %	2,225	2,225 435
	4,997		•	4,997	4,289	708	85.83 %	2,744	2,660





Annual	Report for 2020/21 Financial Year
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Appropriation Statement

Figures in Rand thousand				2020/2021				2019	2019/2020
	Adjusted Appropriation	Shifting of Funds	Virement	Final Appropriation	Actual Expenditure	Variance	Expenditure as % of final appropriation	Final Appropriation	Actual Expenditure
Goods and services		,		1		,			
Minor assets	•	က	•	3	•	3	% -		
Catering: Departmental activities	87	(44)	•	43	43	•	100.00 %		212
Computer services	38	(38)	'	•	•	•	% -		
Fleet services	•	· -	•	_	•	_	% -		
Inventory: Materials and supplies	929	(226)	•	•	•	•	% -	502	
Consumable supplies	19	(12)	'	7	9	_	85.71 %		Ť
Consumable: Stationery, printing and	19	•	•	19	16	8	84.21 %		
office supplies					!				
Travel and subsistence	431	19	•	450	450		100.00 %	Ť.	1,406
Venues and facilities	70	(51)	•	19	18	_	94.74 %	380	348
	1,220	(828)	•	542	533	6	98.34 %	4,994	4,868
Total current payments	6,217	(878)		5,539	4,822	717	82.06 %	7,738	7,528
Transfers and subsidies Households Social benefits		'	'	'	'	'	% -		7
Payments for capital assets Buildings and other fixed structures									
Buildings	•	1	•	'	1	•	% -	5 280	280
Machinery and equipment	1	C	'	6	1	C	/0		1,13
Other machinery and equipment	163	(30)		13	1	133	% -	127	45
	163	(28)		135		135	% -	245	158
Total payments for capital assets	163	(28)	•	135	•	135	% -	525	438
Total	6,380	(206)	•	5,674	4,822	852	84.98 %	8,270	7,973







Notes to the Appropriation Statement

1. Detail of transfers and subsidies as per Appropriation Act (after Virement):

Detail of these transactions can be viewed in the note on Transfers and subsidies, disclosure notes and Annexure 1 (A-H) to the financial statements.

2. Detail of specifically and exclusively appropriated amounts voted (after Virement):

Detail of these transactions can be viewed in note 1 Annual appropriation to the financial statements.

3. Detail on payments for financial assets

Details of these transactions per programme can be viewed in the note on Payments for financial assets to the financial statements.

4. Explanations of material variances from Amounts Voted (after Virement):

4.1 Per programme

Figures in Rand thousand	Final Appropriation	Actual Expenditure	Variance	Variance as a % of Final Appropriation
Programme 1 - Administration	462,865	451,671	11,194	2.4 %
Programme 2 - Transport Infrastructure	2,056,806	2,052,571	4,235	0.2 %
Programme 3 - Transport Operations	1,258,341	1,187,426	70,915	5.6 %
Programme 4 - Transport Regulations	319,999	308,918	11,081	3.5 %
Programme 5 - Community Based Programme	636,391	632,271	4,120	0.6 %

Programme 1 - The reason for the underspending is due to a virement that was effected to avert the over expenditure on goods and services emanating from journals processed to reclassify leases and late delivery of equipment.

Programme 3 - The underspending is due to savings realised from the impact of lockdown restrictions which affected public transport services, subsidies busses and scholar transport.

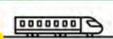
Programme 4 - The programme reflects an underspending mainly on compensation of employees due to the delays in filling of vacant posts and the payment of overtime for traffic officers.

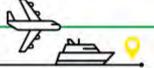
4.2 Per economic classification

Figures in Rand thousand	Final Appropriation	Actual Expenditure	Variance	Variance as a % of Final Appropriation
Current payments Compensation of employees	1,009,159	994.216	14,943	1 %
Goods and services	2.268.074	2.224.530	43.544	2 %
Interest and rent on land	_,	443	(443)	
Transfers and subsidies				
Provinces and municipalities	14,547	14,535	12	- %
Departmental agencies and accounts	15,540	15,527	13	- %
Public corporations and private enterprises	570,647	535,013	35,634	6 %
Households	27,944	25,862	2,082	7 %
Payments for capital assets				
Buildings and other fixed structures	760,856	757,952	2,904	- %
Machinery and equipment	60,687	58,274	2,413	4 %
Intangible assets	6,948	6,505	443	6 %









Figures in Rand thousand	Note(s)	2020/2021	2019/2020
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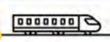
4.3 Per conditional grant

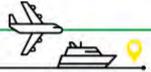
Figures in Rand thousand	Final Appropriation	Actual Expenditure	Variance	Variance as a % of Final Appropriation
Public Transport Operations Grant	269,007	252,368	16,639	6 %
Expanded Public Works Programme	78,469	77,880	589	1 %
Provincial Roads Maintenance Grant	1,503,379	1,500,843	2,536	- %

The underspending is due to savings realised from the impact of lockdown restrictions.





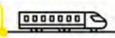


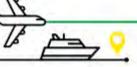


Statement of Financial Performance

Surplus for the year		100,092	93,889
Aid assistance	3	(1,453)	(266
-		101,545	94,155
Conditional grants		19,764	44,906
Annual appropriation		81,781	49,249
Reconciliation of Net Surplus/(Deficit) for the year Voted funds			
Surplus for the year		100,092	93,889
Total expenditure		4,634,310	4,920,881
Payments for financial assets	7	-	2
Total expenditure for capital assets		822,732	661,205
Intangible assets	9	6,505	233
Expenditure for capital assets Tangible assets	9	816,227	660,972
Transfers and subsidies Transfers and subsidies	8	590,937	609,263
Total current expenditure		3,220,641	3,650,411
Aid assistance	3	1,453	266
Interest and rent on land	6	443	196
Goods and services	5	2,224,529	2,651,240
Current expenditure Compensation of employees	4	994,216	998,709
Expenditure			
Revenue Annual appropriation	1	4,734,402	5,014,770
Figures in Rand thousand	Note(s)	2020/2021	2019/2020



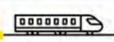


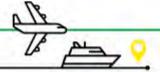


Statement of Financial Position as at 31 March 2021

Figures in Rand thousand	Note(s)	2020/2021	2019/2020
Assets			
Current Assets			
Cash and cash equivalents	10	138,030	132,701
Prepayments and advances	11	-	6,783
Receivables	12	1,150	4,650
		139,180	144,134
Non-Current Assets			
Investments	13	610,358	610,358
Receivables	12	49,515	153,706
		659,873	764,064
Total Assets		799,053	908,198
Liabilities			
Current Liabilities			
Voted funds to be surrendered to the Revenue Fund	14	101,545	94,155
Departmental revenue and NRF Receipts to be surrendered to the Revenue Fund	15	25,706	29,459
Payables	16	11,204	11,103
Aid assistance repayable	3	741	2,194
		139,196	136,911
Non-Current Liabilities			
Payables	17	48,559	152,815
Total Liabilities		187,755	289,726
		611,298	618,472
Represented by:			
Capitalisation reserve		610,358	610,358
Recoverable revenue		940	8,114
Total		611,298	618,472

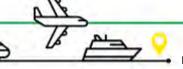






Statement of Changes in Net Assets

Figures in Rand thousand	Note	2020/2021	2019/2020
Capitalisation reserves			
Opening balance		610,358	610,358
Recoverable revenue			
Opening balance		8,114	8,089
Transfers:			
Debts revised		(7,302)	-
Debts recovered (incl in dept receipts)		(13,624)	(582)
Debts raised ,		13,752	`607 <i>´</i>
Closing balance		940	8,114
Total		611,298	618,472

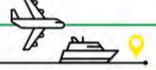


Cash Flow Statement

Figures in Rand thousand	Note(s)	2020/2021	2019/2020
Cash flows from operating activities			
Receipts			
Annual appropriated funds received	1.1	4,734,402	5,014,770
Departmental revenue received	2	696,059	687,485
		5,430,461	5,702,255
Net (increase)/decrease in working capital		10,384	(13,770
Surrendered to Revenue Fund		(793,967)	(777,647
Current payments		(3,220,198)	(3,650,215
Interest paid	6	(443)	(196
Payments for financial assets			(2
Transfers and subsidies paid		(590,937)	(609,263
Net cash flow available from operating activities	18	835,300	651,162
Cash flows from investing activities			
Payments for capital assets	9	(822,732)	(661,205
Proceeds from sale of capital assets	2.3	-	14,034
(Increase)/decrease in non-current receivables	12	104,191	(7,009
Net cash flows from investing activities		(718,541)	(654,180
Cash flows from financing activities			
Increase/(decrease) in net assets		(7,174)	25
Increase/(decrease) in non-current payables		(104,256)	13,958
Net cash flows from financing activities		(111,430)	13,983
Cash and cash equivalents at beginning of period		132,701	121,736
Net increase/(decrease) in cash and cash equivalents		5,329	10,965
Cash and cash equivalents at the end of the year	19	138,030	132,701







Summary of significant accounting policies

The financial statements have been prepared in accordance with the following policies, which have been applied consistently in all material aspects, unless otherwise indicated. Management has concluded that the financial statements present fairly the department's primary and secondary information.

The historical cost convention has been used, except where otherwise indicated. Management has used assessments and estimates in preparing the annual financial statements. These are based on the best information available at the time of preparation.

Where appropriate and meaningful, additional information has been disclosed to enhance the usefulness of the financial statements and to comply with the statutory requirements of the Public Finance Management Act (PFMA), Act 1 of 1999 (as amended by Act 29 of 1999), and the Treasury Regulations issued in terms of the PFMA and the annual Division of Revenue

1. Basis of preparation

The financial statements have been prepared in accordance with the Modified Cash Standard.

2. Going concern

The financial statements have been prepared on a going concern basis.

3. Presentation currency

Amounts have been presented in the currency of the South African Rand (R)which is also the functional currency of the department.

4. Rounding

Unless otherwise stated financial figures have been rounded to the nearest one thousand Rand (R'000).

5. Foreign currency translation

Cash flows arising from foreign currency transactions are translated into South African Rand using the spot exchange rates prevailing at the date of payment / receipt.

6. Comparative information

6.1 Prior period comparative information

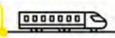
Prior period comparative information has been presented in the current year's financial statements. Where necessary figures included in the prior period financial statements have been reclassified to ensure that the format in which the information is presented is consistent with the format of the current year's financial statements.

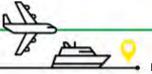
6.2 Current year comparison with budget

A comparison between the approved, final budget and actual amounts for each programme and economic classification is included in the appropriation statement.









Revenue

7.1 Appropriated funds

Appropriated funds comprises of departmental allocations as well as direct charges against the revenue fund (i.e. statutory appropriation).

Appropriated funds are recognised in the statement of financial performance on the date the appropriation becomes effective. Adjustments made in terms of the adjustments budget process are recognised in the statement of financial performance on the date the adjustments become effective.

The net amount of any appropriated funds due to / from the relevant revenue fund at the reporting date is recognised as a payable / receivable in the statement of financial position.

7.2 Departmental revenue

Departmental revenue is recognised in the statement of financial performance when received and is subsequently paid into the relevant revenue fund, unless stated otherwise.

Any amount owing to the relevant revenue fund at the reporting date is recognised as a payable in the statement of financial position.

7.3 Accrued departmental revenue

Accruals in respect of departmental revenue (excluding tax revenue) are recorded in the notes to the financial statements when:

- it is probable that the economic benefits or service potential associated with the transaction will flow to the department; and
- the amount of revenue can be measured reliably.

The accrued revenue is measured at the fair value of the consideration receivable.

Accrued tax revenue (and related interest and / penalties) is measured at amounts receivable from collecting agents.

Write-offs are made according to the department's debt write-off policy.

8. Expenditure

8.1 Compensation of employees

8.1.1 Salaries and wages

Salaries and wages are recognised in the statement of financial performance on the date of payment.

8.1.2 Social contributions

Social contributions made by the department in respect of current employees are recognised in the statement of financial performance on the date of payment.

Social contributions made by the department in respect of ex-employees are classified as transfers to households in the statement of financial performance on the date of payment.

8.2 Other expenditure

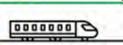
Other expenditure (such as goods and services, transfers and subsidies and payments for capital assets) is recognised in the statement of financial performance on the date of payment. The expense is classified as a capital expense if the total consideration paid is more than the capitalisation threshold.

8.3 Accruals and payables not recognised

Accruals and payables not recognised are recorded in the notes to the financial statements at cost at the reporting date.









8. Expenditure (continued)

8.4 Leases

8.4.1 Operating leases

Operating lease payments made during the reporting date are recognised as current expenditure in the statement of financial performance on the date of payment. Operating lease lease payments received are recognised as departmental revenue.

The operating lease commitments are recorded in the notes to the financial statements.

Operating lease payments received are recognised as departmental revenue

8.4.2 Finance leases

Finance lease payments made during the reporting period are recognised as capital expenditure in the statement of financial performance on the date of payment. Finance lease payments received are recognised as departmental revenue.

The finance lease commitments are recorded in the notes to the financial statements and are not apportioned between the capital and interest portions.

Finance lease assets acquired at the end of the lease term are recorded and measured at the lower of:

- · cost, being the fair value of the asset; or
- the sum of the minimum lease payments made, including any payments made to acquire ownership at the end of the lease term, excluding interest.

9. Aid assistance

9.1 Aid assistance received

Aid assistance received in cash is recognised in the statement of financial performance when received. In-kind aid assistance is recorded in the notes to the financial statements on the date of receipt and is measured at fair value.

Aid assistance not spent for the intended purpose and any unutilised funds from aid assistance that are required to be refunded to the donor are recognised as a payable in the statement of financial position.

9.2 Aid assistance paid

Aid assistance paid is recognised in the statement of financial performance on the date of payment. Aid assistance payments made prior to the receipt of funds are recognised as a receivable in the statement of financial position.

10. Cash and cash equivalents

Cash and cash equivalents are stated at cost in the statement of financial position.

Bank overdrafts are shown separately on the face of the statement of financial position as a current liability.

For the purposes of the cash flow statement, cash and cash equivalents comprise cash on hand, deposits held, other short-term highly liquid investments and bank overdrafts.

11. Prepayments and advances

Prepayments and advances are recognised in the statement of financial position when the department receives or disburses the cash.

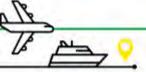
Prepayments and advances are initially and subsequently measured at cost.

MCS also states that a department may recognise a prepayment in the statement of financial performance if the prepayment was budgeted for as an expense in the year in which the actual prepayment was made.









12. Loans and receivables

Loans and receivables are recognised in the statement of financial position at cost plus accrued interest, where interest is charged, less amounts already settled or written-off. Write-offs are made according to the department's write-off policy.

13. Investments

Investments are recognised in the statement of financial position at cost.

14. Financial assets

14.1 Financial assets (not covered elsewhere)

A financial asset is recognised initially at its cost, plus transaction costs that are directly attributable to the acquisition or issue of the financial asset.

At the reporting date, a department shall measure its financial assets at cost, less amounts already settled or written-off, except for recognised loans and receivables, which are measured at cost plus accrued interest, where interest is charged, less amounts already settled or written-off.

14.2 Impairment of financial assets

Where there is an indication of impairment of a financial asset, an estimation of the reduction in the recorded carrying value, to reflect the best estimate of the amount of the future economic benefits expected to be received from that asset, is recorded in the notes to the financial statements.

15. Payables

Payables recognised in the statement of financial position are recognised at cost.

16. Capital assets

16.1 Immovable capital assets

Immovable assets reflected in the asset register of the department are recorded in the notes to the financial statements at cost or fair value where the cost cannot be determined reliably. Immovable assets acquired in a non-exchange transaction are recorded at fair value at the date of acquisition. Immovable assets are subsequently carried in the asset register at cost and are not currently subject to depreciation or impairment.

Subsequent expenditure of a capital nature forms part of the cost of the existing asset when ready for use.

Additional information on immovable assets not reflected in the assets register is provided in the notes to financial statements.

16.2 Movable capital assets

Movable capital assets are initially recorded in the notes to the financial statements at cost. Movable capital assets acquired through a non-exchange transaction is measured at fair value as at the date of acquisition.

Where the cost of movable capital assets cannot be determined reliably, the movable capital assets are measured at fair value and where fair value cannot be determined; the movable assets are measured at R1.

All assets acquired prior to 1 April 2002 (or a later date as approved by the OAG) may be recorded at R1.

Movable capital assets are subsequently carried at cost and are not subject to depreciation or impairment.

Subsequent expenditure that is of a capital nature forms part of the cost of the existing asset when ready for use. Repairs and maintenance is expensed as current "goods and services" in the statement of financial performance.

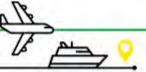
16.3 Intangible assets

Intangible assets are initially recorded in the notes to the financial statements at cost. Intangible assets acquired through a non-exchange transaction are measured at fair value as at the date of acquisition.









16. Capital assets (continued)

Internally generated intangible assets are recorded in the notes to the financial statements when the department commences the development phase of the project.

Where the cost of intangible assets cannot be determined reliably, the intangible capital assets are measured at fair value and where fair value cannot be determined; the intangible assets are measured at R1.

All assets acquired prior to 1 April 2002 (or a later date as approved by the OAG) may be recorded at R1.

Intangible assets are subsequently carried at cost and are not subject to depreciation or impairment.

Subsequent expenditure of a capital nature forms part of the cost of the existing asset when ready for use.

16.4 Project costs: Work-in-progress

Expenditure of a capital nature is initially recognised in the statement of financial performance at cost when paid.

Amounts paid towards capital projects are separated from the amounts recognised and accumulated in work-in-progress until the underlying asset is ready for use. Once ready for use, the total accumulated payments are recorded in an asset register. Subsequent payments to complete the project are added to the capital asset in the asset register.

Where the department is not the custodian of the completed project asset, the asset is transferred to the custodian subsequent to completion.

17. Provisions and contingents

17.1 Provisions

Provisions are recorded in the notes to the financial statements when there is a present legal or constructive obligation to forfeit economic benefits as a result of events in the past and it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation and a reliable estimate of the obligation can be made. The provision is measured as the best estimate of the funds required to settle the present obligation at the reporting date.

17.2 Contingent liabilities

Contingent liabilities are recorded in the notes to the financial statements when there is a possible obligation that arises from past events, and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not within the control of the department or when there is a present obligation that is not recognised because it is not probable that an outflow of resources will be required to settle the obligation or the amount of the obligation cannot be measured reliably.

17.3 Contingent assets

Contingent assets are recorded in the notes to the financial statements when a possible asset arises from past events, and whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events not within the control of the department.

17.4 Capital Commitments

Capital commitments are recorded at cost in the notes to the financial statements.

18. Unauthorised expenditure

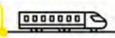
Unauthorised expenditure is recognised in the statement of financial position until such time as the expenditure is either:

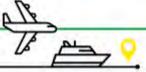
- approved by Provincial Legislature with funding and the related funds are received; or
- approved by Provincial Legislature without funding and is written off against the appropriation in the statement of financial performance; or
- transferred to receivables for recovery.

Unauthorised expenditure is measured at the amount of the confirmed unauthorised expenditure.









19. Fruitless and wasteful expenditure

Fruitless and wasteful expenditure is recorded in the notes to the financial statements when confirmed. The amount recorded is equal to the total value of the fruitless and or wasteful expenditure incurred.

Fruitless and wasteful expenditure is removed from the notes to the financial statements when it is resolved or transferred to receivables or written off.

Fruitless and wasteful expenditure receivables are measured at the amount that is expected to be recoverable and are derecognised when settled or subsequently written-off as irrecoverable.

20. Irregular expenditure

Irregular expenditure is recorded in the notes to the financial statements when confirmed after the assessment. The amount recorded is equal to the value of the irregular expenditure incurred unless it is impracticable to determine, in which case reasons therefor are provided in the note.

Irregular expenditure is reduced from the note when it is either condoned by the relevant authority, transferred to receivables for recovery, not condoned and removed or written-off.

Irregular expenditure receivables are measured at the amount that is expected to be recoverable and are de-recognised when settled or subsequently written-off as irrecoverable.

21. Changes in accounting policies, accounting estimates and errors

Changes in accounting estimates are applied prospectively in accordance with MCS requirements.

Correction of errors is applied retrospectively in the period in which the error has occurred in accordance with MCS requirements, except to the extent that it is impracticable to determine the period-specific effects or the cumulative effect of the error. In such cases the department shall restate the opening balances of assets, liabilities and net assets for the earliest period for which retrospective restatement is practicable.

22. Events after the reporting date

Events after the reporting date that are classified as adjusting events have been accounted for in the financial statements. The events after the reporting date that are classified as non-adjusting events after the reporting date have been disclosed in the notes to the financial statements.

23. Principal-Agent arrangements

The department is party to a principal-agent arrangement. In terms of the arrangement the department is the principle or the agent. All related revenues, expenditures, assets and liabilities have been recognised or recorded in terms of the relevant policies listed herein. Additional disclosures have been provided in the notes to the financial statements where appropriate.

24. Departures from the MCS requirements

Management has concluded that the financial statements present fairly the department's primary and secondary information; that the department complied with the Standard with no exception.

25. Capitalisation reserve

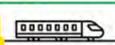
The capitalisation reserve comprises of financial assets and/or liabilities originating in a prior reporting period, but which are recognised in the statement of financial position for the first time in the current reporting period. Amounts are recognised in the capitalisation reserves when identified in the current period and are transferred to the Provincial Revenue Fund when the underlying asset is disposed and the related funds are received.

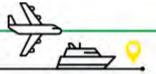
26. Recoverable revenue

Amounts are recognised as recoverable revenue when a payment made in a previous financial year becomes recoverable from a debtor in the current financial year. Amounts are either transferred to the Provincial Revenue Fund when recovered or are transferred to the statement of financial performance when written-off.









27. Related party transactions

Related party transactions within the MEC's portfolio are recorded in the notes to the financial statements when the transaction is not at arm's length.

The number of individuals and the full compensation of key management personnel is recorded in the notes to the financial statements.

28. Inventories

At the date of acquisition, inventories are recognised at cost in the statement of financial performance.

Where inventories are acquired as part of a non-exchange transaction, the inventories are measured at fair value as at the date of acquisition.

Inventories are subsequently measured at the lower of cost and net realisable value or where intended for distribution (or consumed in the production of goods for distribution) at no or a nominal charge, the lower of cost and current replacement value.

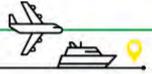
The cost of inventories is assigned by using the FIFO cost formula.

29. Employee benefits

The value of each major class of employee benefit obligation (accruals, payables not recognised and provisions) is disclosed in the Employee benefits note.







Figures in Rand thousand	Note	2020/2021	2019/2020
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1. Annual appropriation

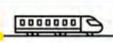
1.1 Annual appropriation

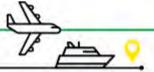
Included are funds appropriated in terms of the Appropriation Act (and the Adjustments Appropriation Act) for National Departments (Voted funds) and Provincial Departments:

Figures in Rand thousand	2020/	/2021	2019	/2020
•	Final	Actual Funds	Final	Appropriation
Programme 1 Administration	Appropriation 462,865	Received	Appropriation	received
Programme 1 - Administration Programme 2 - Transport Infrastructure	2,056,806	462,865 2,056,806	464,442 2,186,893	464,442 2,186,893
Programme 3 - Transport Illiastracture Programme 3 - Transport Operations	1,258,341	1,258,341	1,338,460	1,338,460
Programme 4 - Transport Regulations	319,999	319,999	365,107	365,107
Programme 5 - Community Based Programme	636,391	636,391	659,868	659,868
Total	4,734,402	4,734,402	5,014,770	5,014,770
1.2 Conditional grants				
Total grants received		37	1,850,855	1,878,208
2. Departmental revenue				
Tax revenue			659,833	653,803
Sales of goods and services other than capital assets		2.1	18,026	21,659
Fines, penalties and forfeits		2.2	4,199	11,115
Sales of capital assets		2.3	-	14,034
Transactions in financial assets and liabilities		2.4	14,001	908
Total revenue collected			696,059	701,519
Less: Own revenue included in appropriation		15	696,059	701,519
Departmental revenue collected		,	-	
2.1 Sales of goods and services other than capital asse	ts			
Sales by market establishment			425	914
Administrative fees			17,601	20,745
Sales of goods and services produced by the department			18,026	21,659
2.2 Fines, penalties and forfeits				
Fines			4,199	11,115
2.3 Sales of capital assets				
Tangible assets				
Machinery and equipment		32	_	14,034
2.4 Transactions in financial assets and liabilities				
Receivables			14,001	908









Figures in Rand thousand	Note(s) 2020/2021 2019	/2020
Departmental revenue (continued)		
2. Departmental revenue (continued)		
2.5 Cash received not recognised (not incl	uded in the main note) - 2020/2021	
	1===::== =:= =:=	t paid to venue nd
GFMS	64,740	64,740
Cash received not recognised (not included	in the main note) - 2019/2020	
	received the re	t paid to venue nd
GFMS		11,968
departmental revenue note.	another entity then surrendered to revenue fund does not roll up to the	nain
departmental revenue note. 3. Aid assistance Opening balance	another entity then surrendered to revenue fund does not roll up to the	2,460
departmental revenue note. 3. Aid assistance Opening balance Transferred from statement of financial perform	another entity then surrendered to revenue fund does not roll up to the	2,460 (266)
departmental revenue note. 3. Aid assistance Opening balance Transferred from statement of financial perform. Closing balance	another entity then surrendered to revenue fund does not roll up to the 2,194 ance (1,453)	2,460 (266
departmental revenue note. 3. Aid assistance Opening balance Transferred from statement of financial perform. Closing balance 3.1 Analysis of balance by source	another entity then surrendered to revenue fund does not roll up to the 2,194 ance (1,453)	2,460 (266
departmental revenue note. 3. Aid assistance Opening balance Transferred from statement of financial perform. Closing balance 3.1 Analysis of balance by source Aid assistance from other sources	another entity then surrendered to revenue fund does not roll up to the 2,194 ance (1,453)	2,460 (266 2,194
departmental revenue note. 3. Aid assistance Opening balance Transferred from statement of financial perform. Closing balance 3.1 Analysis of balance by source Aid assistance from other sources 3.2 Analysis of balance	another entity then surrendered to revenue fund does not roll up to the 2,194 ance (1,453)	2,460 (266) 2,194
departmental revenue note. 3. Aid assistance Opening balance Transferred from statement of financial perform. Closing balance 3.1 Analysis of balance by source Aid assistance from other sources	another entity then surrendered to revenue fund does not roll up to the 2,194 ance (1,453) 741 741	2,460 (266 2,194 2,194

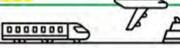






Figu	ures in Rand thousand	Note(s) 2020/2021	2019/2020
4.	Compensation of employees		
4.1	Salaries and wages		
Basi	ic salary	657,663	667,626
	formance award	5,478	5,913
Serv	vice based	2,357	3,446
Com	npensative/circumstantial	63,326	56,864
Othe	er non-pensionable allowances	114,680	120,826
Tota	al	843,504	854,675
	ployer contributions	88,656	85,913
Med	dical	61,427	,
UIF		98	26
Barg	gaining council	258	247
Insu	ırance	273	70
Tota	al	150,712	144,034
Tota	al compensation of employees	994,216	998,709
Aver	erage number of employees	2,382	2,619



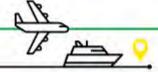




Figures in Rand thousand	Note(s)	2020/2021	2019/2020
5. Goods and services			
Administrative fees		264	335
Advertising		3,420	5,398
Minor assets	5.1	822	3,367
Bursaries (employees)		2,028	2,764
Catering		2,696	13,405
Communication		6,678	8,437
Computer services	5.2	27,369	23,267
Consultants: Business and advisory services		25,457	13,980
nfrastructure and planning services Legal services		46,452 108	72,110 3,854
Contractors		799,816	1,057,045
Agency and support / outsourced services		799,010	1,037,043
Entertainment		55	70
Audit cost - external	5.3	14,633	14,539
Fleet services		105,109	84,672
nventory	5.4	5,581	28,423
Consumables	5.5	33,370	38,148
Operating leases		13,139	12,525
Property payments	5.6	20,865	19,777
Rental and hiring		572,781	532,473
Fransport provided as part of the departmental activities		493,359	605,802
Fravel and subsistence	5.7	40,319	86,598
/enues and facilities		1,978	8,110
Training and development		4,585	12,922
Other operating expenditure	5.8	3,645	3,191
Total		2,224,529	2,651,240
5.1 Minor assetsTangible assetsBuildings and other fixed structures		51	-
Machinery and equipment		771	3,367
		822	3,367
5.2 Computer services			
SITA computer services		27,369	23,267
5.3 Audit cost - external			
Regularity audits		14,633	14,539
5.4 Inventory			
Fuel, oil and gas		<u>-</u>	23,296
Materials and supplies		5,581	5,127
Total	5	5,581	28,423
5.5 Consumables			
Uniform and clothing		2 306	19 558
		2,306 8 489	19,558 1,378
Uniform and clothing Household supplies Building material and supplies		2,306 8,489 2,944	19,558 1,378 6,411







Figures in Rand thousand	Note(s)	2020/2021	2019/2020
5. Goods and services (continued)			
Other consumables		13,393	327
Consumable supplies Stationery, printing and office supplies		27,208 6,162	27,861 10,287
Total	5	33,370	38,148
5.6 Property payments			
Municipal services Other		2,723 18,142	2,499 17,278
Total	5	20,865	19,777
5.7 Travel and subsistence			
Local Foreign		40,318 1	86,566 32
Total	5	40,319	86,598
5.8 Other operating expenditure			
Professional bodies, membership and subscription fees Resettlement costs Other		34 2,286 1,325	57 1,228 1,906
Total	5	3,645	3,191
6. Interest and rent on land			
Interest paid		443	196
7. Payments for financial assets			
Other material losses	7.1	-	2
7.1 Other material losses			
Nature of other material losses Incident Disciplinary steps taken/ Criminal proceedings Staff debt Other losses		-	2
8. Transfers and subsidies			
Provinces and municipalities Departmental agencies and accounts Public corporations and private enterprises Households	Annexure 1B Annexure 1D Annexure 1G	14,536 15,527 535,013 25,861	3,858 19,677 544,864 40,864
Total		590,937	609,263





Figures in Rand thousand	Note(s)	2020/2021	2019/2020
9. Expenditure for capital assets			
Tangible assets			
Buildings and other fixed structures	34	757,952	473,697
Machinery and equipment	32	58,275	187,275
		816,227	660,972
Intangible assets	00	0.505	000
Software	33	6,505	233
Total		822,732	661,205
The following amounts have been included as project costs in Expenditure fo	or		
capital assets			
Compensation of employees		14,247	24,665
Goods and services		143,099	23,066
Total		157,346	47,731
9.1 Analysis of funds utilised to acquire capital assets - 2020/2021			
Figures in Rand thousand		Voted funds	Total
Tangible assets			
Buildings and other fixed structures		757,952	757,952
Machinery and equipment		58,275	58,275
		816,227	816,227
Intangible assets Software		6,505	6,505
Total		822,732	822,732
9.2 Analysis of funds utilised to acquire capital assets - 2019/2020	:	022,: 02	012,:01
Figures in Rand thousand		Voted funds	Total
Tangible assets		472 607	472 607
Buildings and other fixed structures Machinery and equipment		473,697 187,275	473,697 187,275
indominary and equipment		660,972	660,972
		,	
Intangible assets			
Software		233	233
Total		661,205	661,205

Included in tangible assets is advance payments made for the purchase of assets from GFMS in terms of the agreement.

9.3 Finance lease expenditure included in expenditure for capital assets

Tangible assets Machinery and equipment	38,502	44,026
10. Cash and cash equivalents		
Consolidated paymaster general account	138,030	132,701







Figures in Rand thousand	Note(s)	2020/2021	2019/2020
11. Prepayments and advances			
Prepayments (Not expensed)	11.1	-	6,783
11.1 Prepayments (Not expensed)			
Figures in Rand thousand	Note	Balance as at 01 April 2020	Add or Less: Other
Capital assets		6,783	(6,783)
Figures in Rand thousand	Note	Balance as at 01 April 2019	Balance as at 31 March 2020
Capital assets		6,783	6,783
11.2 Prepayments (Expensed)			
Figures in Rand thousand	Amount as at 01 April	,	Amount as at 31 March
Capital assets	2020 -	prepayments 85,238	2021 85,238
A prepayment was made to various municipalities in terms of the agreements.			
11.3 Advances paid (Expensed)			
Figures in Rand thousand	Amount as at 01 April 2020		Amount as at 31 March 2021
Other institution	79,500	current year (69,476)	

Advance payments were made for the purchase of assets from GFMS in terms of the agreement.

12. Receivables

Other institution

Figures in Rand thousand

Figures in Rand		2020/2021				2019/2020	
thousand	Note	Current	Non- current	Total	Current	Non- current	Total
Claims recoverable Staff debt Fruitless and wasteful	12.1 12.2 12.4	20 1,129 -	- 858 98	20 1,987 98	3,855 790 -	8,005 98	3,855 8,795 98
expenditure Other receivables	12.3	1	48,559	48,560	5	145,603	145,608
Total		1,150	49,515	50,665	4,650	153,706	158,356

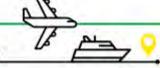
2019

0000000

28,921







Amount Less: Add: Amount as at 01 April Received in the Current year as at 31 March

advances

79,500

2020

79,500

current year

(28,921)

Figures in Rand thousand	Note(s)	2020/2021	2019/2020
12. Receivables (continued)			
12.1 Claims recoverable			
Provincial departments Public entities		20	3,835 20
Total	12	20	3,855
12.2 Staff debt			
Staff debt		1,987	8,795
12.3 Other receivables			
Hlumisa Savings Account - IDT Hlumisa Savings Account - Clark Laing Dishonoured cheque Sal: Tax debt		19,605 28,954 - 1	19,641 125,962 2 3
Total	12	48,560	145,608

The Hlumisa fund was initiated by the Department of Roads and Public Works (DRPW) in 2002/03 financial year for household contractors (household contractor programme). This was to provide an exit strategy for the beneficiaries to start livelihood project so that when they exit the programme they are able to support themselves.

The agreement between the two parties i.e. employer and employee was to deduct R20 per month from the stipend of the beneficiary. The employer contributes the same R20 per month. These monies would be paid to a trust. At the exit stage the R40 (R20 plus R20) would be paid out following a distribution strategy. Interest was earned during the investment period of which a distribution strategy would be implemented to effect the distribution.

The funds were deposited to IDT from August 2011 which were lated deposited to PWC's Clark Laing. PWC was appointed to manage the funds as well to keep a record of the beneficiaries in order to effect payment inclusive of arranging training for cooperatives. To date an amount of R4,613,483 have been paid to PWC. The idea of creating co-operatives at their exit date was changed through an MEC resolution on 11 June 2018 to let the beneficiaries make their own choice in relation to monies due to them.

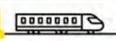
The project is still ongoing.

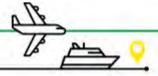
12.4 Fruitless and wasteful expenditure

Opening balance 98 98









Name Part	Figures in Rand thousand	Note(s)	2020/2021	2019/2020	
Shares and other equity 248,356 248, 256 248, 256 248, 256 248, 256 248, 256 248, 256 248, 256 362,002 362,002 362,002 362,002 362,002 362,002 362,002 362,002 362,002 362,002 362,002 3610,0358 610,0059 700,0059 700,0059 700,0059 700,0059 700,0059 90,0059 700,0059 90,0059 700,0059 90,0059 90,0059 90,0059 90,0059 90,0059 90,0059 90,0059 90,0059 90,0059 90,0059 90,0059 90,0059 90,0059	13. Investments				
Maylobye Transport Corporation 248,366 248, 362,002 362,002 362,002 362,002 362,002 362,002 362,002 362,002 362,002 362,002 3610,003 4610,	Non-Current				
Comparison Com	Shares and other equity		040.050	240.250	
				248,356 362,002	
	Total			610,358	
13.1 Impairment of investment 153,194 146,	Analysis of non-current investments				
Sestimate of impairment of investment 153,194 146,	Opening balance		610,358	610,358	
The impairment of R153,194 million is as a result of adjusting the investment to the net asset value of Mayibuye Transport Corporation which led to the net asset value being less than the cost of the investment. 14. Voted funds to be surrendered to the Revenue Fund	13.1 Impairment of investment				
Corporation which led to the net aset value being less than the cost of the investment. Corporation which led to the net aset value being less than the cost of the investment. Corporation which led to the Revenue Fund Corporation	Estimate of impairment of investment		153,194	146,385	
Depending balance	Corporation which led to the net aset value being less than the cost of the in		ue of Mayibuye ⁻	Transport	
Transferred from statement of financial performance (as restated) 101,545 (94,155) 94, (90, 24,155) (90, 24,155) (90, 24,155) (90, 24,155) (90, 24,155) (90, 24,155) 94, (90, 24,155)	14. Voted fullds to be surremaired to the Revenue Fulld				
Paid during the year (94,155) (90, Closing balance 101,545 94, 155. Departmental revenue and NRF Receipts to be surrendered to the Revenue Fund (94,155) (90, 155. Departmental revenue and NRF Receipts to be surrendered to the Revenue Fund (99,459 15, 159, 159, 159, 159, 159, 159, 159	Opening balance		•	90,248	
Closing balance 101,545 94, 15. Departmental revenue and NRF Receipts to be surrendered to the Revenue Fund				94,155 (90,248	
Opening balance 29,459 15, Own revenue included in appropriation 2 696,059 701, Paid during the year (699,812) (687, Closing balance 25,706 29, 16. Payables - current 16.1 1,865 2, Other payables 16.2 9,339 8, Total 11,204 11, 16.1 Clearing accounts 1,865 2, Salary clearing accounts 1,865 2, 16.2 Other payables 6,216 8, Enatis (RTMC) 6,216 8, GFMS 3,123 8,	Closing balance			94,155	
Own revenue included in appropriation Paid during the year 2 696,059 (699,812) (687, 687, 687, 687, 687, 687, 687, 687,	15. Departmental revenue and NRF Receipts to be surrendered to th	e Revenue Fund			
Own revenue included in appropriation Paid during the year 2 696,059 (699,812) (687, 687, 687, 687, 687, 687, 687, 687,	Onening halance		20 450	15,339	
Paid during the year (699,812) (687, Closing balance 25,706 29, Closing balance 16. Payables - current Clearing accounts 16.1 1,865 2, 2, 339 8, 3, 123 Total 11,204 11, 11, 204 1, 205 2, 205 1, 205 2, 205 <td rowspa<="" td=""><td>Own revenue included in appropriation</td><td>2</td><td></td><td>701,519</td></td>	<td>Own revenue included in appropriation</td> <td>2</td> <td></td> <td>701,519</td>	Own revenue included in appropriation	2		701,519
16. Payables - current 16.1 1,865 2, Other payables 16.2 9,339 8, Total 11,204 11, 16.1 Clearing accounts 1,865 2, Salary clearing accounts 1,865 2, 16.2 Other payables 6,216 8, GFMS 3,123 8, Clearing accounts 1,865 2, Contact	Paid during the year		(699,812)	(687,399	
Clearing accounts	Closing balance		25,706	29,459	
Other payables 16.2 9,339 8, Total 11,204 11, I6.1 Clearing accounts Salary clearing accounts 1,865 2, I6.2 Other payables Enatis (RTMC) 6,216 8, GFMS 3,123	16. Payables - current				
Total 11,204 11, 16.1 Clearing accounts 1,865 2, Salary clearing accounts 1,865 2, 16.2 Other payables 6,216 8, Enatis (RTMC) 6,216 8, GFMS 3,123 3,123	Clearing accounts		•	2,434	
16.1 Clearing accounts Salary clearing accounts 1,865 2, 16.2 Other payables Enatis (RTMC) 6,216 8, GFMS 3,123		16.2		8,669	
Salary clearing accounts 1,865 2, 16.2 Other payables Enatis (RTMC) 6,216 8, GFMS 3,123	Total		11,204	11,103	
16.2 Other payables 6,216 8, Enatis (RTMC) 6,216 8, GFMS 3,123	16.1 Clearing accounts				
Enatis (RTMC) 6,216 8, GFMS 3,123	Salary clearing accounts		1,865	2,434	
3,123	16.2 Other payables				
	Enatis (RTMC) GFMS			8,669	
	Total	16	9,339	8,669	









Total		17	48,559	152,815
Hlumisa Savings Account beneficiaries Department of Public Works		_	48,559 -	145,603 7,212
17.1 Other payables				
Other payables	17.1	48,559	48,559	152,815
	Note	Two to three years	Total	Total
Figures in Rand thousand		2020/		2019/2020
17. Payables - non-current				
- Iganoo III / Iana III Iana III I		(0)		
Figures in Rand thousand		Note(s)	2020/2021	2019/2020

The Hlumisa fund was initiated by the Department of Roads and Public Works (DRPW) in 2002/03 financial year for household contractors (household contractor programme). This was to provide an exit strategy for the beneficiaries to start livelihood project so that when they exit the programme they are able to support themselves.

The agreement between the two parties i.e. employer and employee was to deduct R20 per month from the stipend of the beneficiary. The employer contributes the same R20 per month. These monies would be paid to a trust. At the exit stage the R40 (R20 plus R20) would be paid out following a distribution strategy. Interest was earned during the investment period of which a distribution strategy would be implemented to effect the distribution.

The funds were deposited to IDT from August 2011 which were lated deposited to PWC's Clark Laing. PWC was appointed to manage the funds as well to keep a record of the beneficiaries in order to effect payment inclusive of arranging training for cooperatives. To date an amount of R4,613,483 have been paid to PWC. The idea of creating co-operatives at their exit date was changed through an MEC resolution on 11 June 2018 to let the beneficiaries make their own choice in relation to monies due to them.

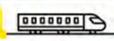
The project is still ongoing.

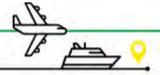
18. Net cash flow available from operating activities

Reconciliation of cash and cash equivalents for cash flow purposes Consolidated paymaster general account	138.030	132.701
Net cash flow generated by operating activities	835,300	651,162
Own revenue included in appropriation	696,059	`701,519 [°]
Surrenders to Revenue Fund	(793,967)	(777,647)
Expenditure on capital assets	822,732	661,205
Proceeds from sale of capital assets	-	(14,034)
Increase/(decrease) in payables – current	101	(12,627)
(Increase)/decrease in prepayments and advances	6,783	-
(Increase)/decrease in receivables	3,500	(1,143)
Add back non cash/cash movements not deemed operating activities	100,002	00,000
Net surplus as per Statement of Financial Performance	100.092	93.889









Figures in Rand thousand	Note(s)	2020/2021	2019/2020
gai. ee tanta tire aeanta	(5)		

20. Contingent liabilities and contingent assets

20.1 Contingent liabilities

Liable to	Nature			
Claims against the department		Annex 3B	175,783	203,500
Other		Annex 3B	564	2,215
Total	'		176,347	205,715

Other consists of:

1. Camping allowances - This relates to amounts possibly owed to employees for camping allowances. Currently the amount is disputed and has been disclosed as contingent.

The matters is still pending at reporting period.

The Labour Appeal Court (LAC) declared the salary increases for the 2020/2021 financial year unlawful and invalid. The LAC ruling has been appealed and referred to the Constitutional Court. The ruling by the Constitutional Court will confirm if the department will be obligated to pay the salary increases in dispute

20.2 Contingent assets

Nature of contingent asset

Industrial strike	-	391
HROPT	4,420	4,420
Supplier under business rescue	2,417	-
Total	6,837	4,811

- 1. Industrial strike The matter has prescribed and was written off.
- 2. HROPT This relates to a dispute for employees overpaid and those who did not qualify for rank promotion.
- 3. Supplier under business rescue The contract with the supplier was terminated based on the company being in financial distress.

21. Capital commitments

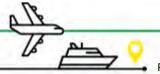
Building and other fixed structures	1.474.967	1.176.114
building and other fixed structures	1,474,307	1,170,114

Total commitments exceeding one year amounts to R1,474,967 billion relates to roads infrastructure.









Figures in Rand thousand	Note(s)	2020/2021	2019/2020
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22. Accruals and payables not recognised

22.1 Accruals

Figures in Rand thousand		2020/2021		2019/2020
Listed by economic classification	30 Days	30+ Days	Total	Total
Goods and services	117,365	6,116	123,481	31,440
Transfers and subsidies	1,405	442	1,847	12,326
Capital assets	2,503	-	2,503	10,181
Total	121,273	6,558	127,831	53,947
Listed by programme level				
Programme 1 - Administration			9,316	3,055
Programme 2 - Transport Infrastructure			2,811	19,642
Programme 3 - Transport Operations			114,209	25,541
Programme 4 - Transport Regulations			1,173	4,635
Programme 5 - Community Based Programme			322	1,074
Total			127,831	53,947

Included in the R127,831 million is accruals for Scholar Transport amounting to R113,538 million approximately.

22.2 Payables not recognised

Figures in Rand thousand		2020/2021		2019/2020
Listed by economic classification	30 Days	30+ Days	Total	Total
Goods and services	34,146	1,557	35,703	12,486
Transfers and subsidies	19	26	45	238
Capital assets	1,117	-	1,117	1,731
Total	35,282	1,583	36,865	14,455
Listed by programme level Programme 1 - Administration Programme 2 - Transport Infrastructure Programme 3 - Transport Operations Programme 4 - Transport Regulations Programme 5 - Community Based Programme			1,178 8,114 5,936 137 21,500	438 1,731 9,822 117 2,347
Total			36,865	14,455

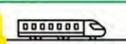
Included in the R36,865 million is payables for EPWP programme amounting to R21,433 million approximately.

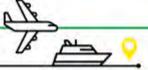
23. Employee benefits

Total	206,916	199,005
Other	7,287	7,921
Capped leave commitments	81,221	95,853
Performance awards	5,447	5,040
Service bonus	27,471	28,176
Leave entitlement	85,490	62,015









Figures in Rand thousand	Note(s)	2020/2021	2019/2020
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23. Employee benefits (continued)

Included in the leave entitlement amount of R85,490 million is negative leave days amounting R67,976 thousand affecting 18 employees. The figure has not been adjusted for cut off leave as the impact of such is immaterial. The value of negative capped leave commitment was R170,064 thousand and 145 days.

The performance bonus is estimated based on 0.5% of the budgeted cost of employment. This is an allowed alternative per the National reporting guidelines.

Included in Other is long service award. It is based on the encashment as per the 2020/21 financial year as this is the most reliable estimate that is available to the department as at year end. The estimates is based on the DPSA Circular 04 of 2020 The 2021/22 encashment is not yet available.

24. Lease commitments

24.1 Operating leases

2020/2021

Figures in Rand thousand Not later than 1 year	Buildings and other fixed structures 1,076	Total 1,076
2019/2020		
Figures in Dand the resent	Duildings and	Tatal

Figures in Rand thousand	Buildings and other fixed structures	Total
Not later than 1 year	1,268	1,268
Later than 1 year and not later than 5 years	635	635
Total lease commitments	1,903	1,903

24.2 Finance leases **

2020/2021

Figures in Rand thousand	Machinery and equipment	Total
Not later than 1 year Later than 1 year and not later than 5 years	27,583 30,257	27,583 30,257
Total lease commitments	57,840	57,840

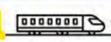
2019/2020

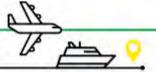
Figures in Rand thousand	Machinery and equipment	Total
Not later than 1 year Later than 1 year and not later than 5 years	21,311 18,593	21,311 18.593
Total lease commitments	39,904	39,904

The R57,840 million in the current year relates to the leasing of cellphone lines, photocopiers and motor vehicles. GFMS undertakes to maintain the vehicles in accordance with the manufacturer's specifications.









Buildings and other fixed	Total
298	298
_	other fixed structures

The department has a princial agent arrangement with the municipalities and SAPO to collect revenue on behalf of the department. The agent retains 19% of the collected fees as agency fees and pay over the balance by the end of the following month. Included in accrued departmental revenue is tax revenue not received at year end from the agents of R76,495 million (2019/20: R59,039 million)

25.1 Analysis of accrued departmental revenue

Opening balance Less: Amounts received Add: Amounts recognised	60,232 (660,259) 678,759	87,756 (652,893) 625,369
Total	78,732	60,232
25.2 Impairment of accrued departmental revenue		
Estimate of impairment of accrued departmental revenue	10,125	1,034

26. Irregular expenditure

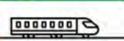
Total

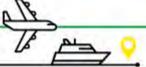
26.1 Reconciliation of irregular expenditure

Opening balance		2,474,384	264.000
Prior period errors	26.4	_, ,	1,868,916
As restated		2,474,384	2,132,916
Add: Irregular expenditure - relating to prior year	26.2	11,468	84,694
Add: Irregular expenditure - relating to current year	26.2	302,348	256,774
Less: Current year amounts condoned	26.3	(149)	-
Closing balance		2,788,051	2,474,384
Closing balance Analysis of closing balance		2,788,051	2,474,384
		2,788,051 302,348	2,474,384 256,774
Analysis of closing balance		, ,	









78,732

60,232

Figures in Rand thousand	Note(s)	2020/2021	2019/2020
rigares in rana areasana	11010(0)	2020/2021	2010/2020

26. Irregular expenditure (continued)

26.2 Details of current and prior year irregular expenditure – added current year (under determination and investigation)

Figures in Rand thousand	Disciplinant stone taken/ Original proceedings	2020/2021
Incident	Disciplinary steps taken/ Criminal proceedings	
Sole sourcing Baley Bridges	Disciplinary steps in progress	1,380
Upgrade of traffic officers	With the condoning authority	10,088
AB350 - expired contract	Under assessment	60,310
Algoa Bus Company - contravention of NLTA	Under assessment	242,038
Total	-	313,816

26.3 Details of irregular expenditure condoned

Figures in Rand thousand		2020/2021
Incident	Condoned by (condoning authority)	
3 Quotations not attached	Provincial Treasury	28
Splitting of procurement processes	Provincial Treasury	121
Total		149

26.4 Prior period error

Figures in Rand thousand	Note	2019/2020
Nature of prior period error		
Relating to 2018/2019 (affecting the opening balance)		
Prior period error 1		1,868,916

27. Fruitless and wasteful expenditure

27.1 Reconciliation of fruitless and wasteful expenditure

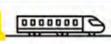
Fruitless and wasteful expenditure - relating to prior year Fruitless and wasteful expenditure - relating to current year	27.2 27.2	4,493 509	196
Closing balance		11.551	6.549

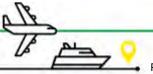
27.2 Details of current and prior year fruitless and wasteful expenditure – added current year (under determination and investigation)

Figures in Rand thousand		2020/2021
Incident	Disciplinary steps taken/ Criminal proceedings	
Interest on late payment		509
Payment in vain for fire engine		4,493
Total		5,002









Figures in Rand thousand	Note(s)	2020/2021	2019/2020
28. Related party transactions			
Revenue received			
Sales of goods and services other than capital assets		36,792	36,319
Payments made			
Compensation of employees Goods and services Expenditure for capital assets Transfers		35,937 37,755 21,278 150,383	- 61,801 30,832 152,402
Total		245,353	245,035
Receivables from related parties Payables to related parties		- (9,267)	70 (576)
Total		(9,267)	(506)
In kind goods and services provided/received List in kind goods and services between the department and the related party Rental Municipal services		27,085 1,926	34,326 4,338
Total		29,011	38,664
entity Eastern Cape Government Fleet Under the dir	ect control	0% share invest of the department ployees as part	ent and
		MECs portfolio	

The department occupies Stellenbosch Park and other buildings free of charge. These properties are leased by the Department of Public Works (DPW) and they also pay municipal services. The municipal services incurred by DPW can be identified and have been disclosed as related party transactions.

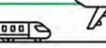
29. Key management personnel

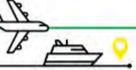
	No. of Individuals		
Political office bearers (provide detail below)	1	1,983	1,978
Officials:			
Level 15 to 16	2	3,714	3,144
Level 14 (incl. CFO if at a lower level)	7	6,760	6,705
Acting Chief Directors and District Managers	10	11,379	13,615
Family members of key management personnel	1	418	-
Total	·	24,254	25,442

There were managers acting at key management level in the 2020/21 financial year.









Figures in Rand thousand	Note(s)	2020/2021	2019/2020
30. Provisions			
Retentions		21,366	31,439
Provision for other payables		25,187	23,938
Other Provision - Africa Best 350 (AB350)		27,842	27,842
Total		74,395	83,219

30.1 Reconciliation of movement in provisions - 2020/2021

Figures in Rand thousand	Retentions	Other payables C	ther provision	Total
			- AB350	provisions
Opening balance	31,439	23,938	27,842	83,219
Increase in provision	2,092	3,922	-	6,014
Settlement of provision	(6,626) -	-	(6,626)
Change in provision due to change in estimation of inputs	(5,539	(2,673)	-	(8,212)
Closing balance	21,366	25,187	27,842	74,395

30.2 Reconciliation of movement in provisions - 2019/2020

Figures in Rand thousand	Retentions	Other payables C	ther provision - AB350	Total provisions
Opening balance	22,633	58,434	27,842	108,909
Increase in provision	3,565	-	-	3,565
Settlement of provision	(6,310) -	-	(6,310)
Change in provision due to change in estimation of inputs	11,551	(34,496)	-	(22,945)
Closing balance	31,439	23,938	27,842	83,219

- 1. Retentions are amounts withheld for work done and not paid until satisfaction of conditions specified in the awarded contracts. Once all conditions specified in the contract have been met and the retention amount is paid, the department will record the payment as capital expenditure and add it to the cost of the asset
- 2. Provision for other payables relates to the following:
- (a) The Hlumisa fund beneficiaries = R25,187 million;

The timing of the settlement of the provision is not certain because the cash is not readily available to the department. The department would need to undergo a process of requesting and motivating for funding from the Provincial Treasury. The period between the request and actual settlement of the provision cannot be determined reliably, furthermore the provision excludes an amount R19,604 million that has not been paid over by IDT as disclosed in the payables.

3. Other provision - Africa Best 350 (AB350)

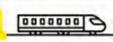
The department entered into a negotiated contract with AB350 and a rate was revised in terms of the addendum to the contract. The timing of the settlement of the provision is not certain because the cash is not readily available to the department.

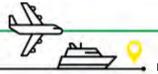
31. Non-adjusting events after reporting date

The banking contract with Standard Bank has ended on 31 March 2021. The contract for the provision of banking services has been awarded to ABSA bank. The migration of the Provincial banking account from Standard Bank to ABSA bank has started on the 03 May 2021.









Figures in Rand thousand	Note(s)	2020/2021	2019/2020
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32. Movable Tangible Capital Assets

Movement in movable tangible capital assets per asset register for the year ended 31 March 2021

Figures in Rand thousand	Opening balance	Additions 28,261 9,251	Disposals - 180	Closing balance 237,222 40,763
Machinery and equipment				
Transport assets Computer equipment	208,961 31,692			
Other machinery and equipment	588,172	54,224	18	642,378
	847,493	92,769	198	940,064
Total movable tangible capital assets	847,493	92,769	198	940,064

Movable tangible capital assets under investigation

Figures in Rand thousand	Number	Value
Included in the above total of the movable tangible capital assets per the asset		
register are assets that are under investigation:		
Machinery and equipment	43	8,672

The above assets were stolen or lost and reported to the lost control unit which is undertaking the investigation process.

32.1 Additions

Additions to movable tangible capital assets per asset register for the year ended 31 March 2021

Figures in Rand thousand	Cash	Non- cash	(Capital Work in Progress current costs and finance lease payments)	Received current, not paid (Paid current year, received prior year)	Total
Machinery and equipment					
Transport assets	22,339	26,512	(20,590)	-	28,261
Computer equipment	8,456	556	-	239	9,251
Furniture and office equipment	616	417	-	-	1,033
Other machinery and equipment	26,862	45,460	(18,079)	(19)	54,224
Total additions to movable tangible capital assets	58,273	72,945	(38,669)	220	92,769

32.2 Disposals

Disposals of movable tangible capital assets per asset register for the year ended 31 March 2021

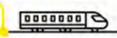
Figures in Rand thousand	Non-cash disposal	Total disposals
Machinery and equipment Computer equipment Other machinery and equipment	180 18	180 18
Total disposals of movable tangible capital assets	198	198

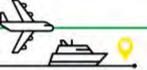
32.3 Movement for 2019/2020

Movement in movable tangible capital assets per asset register for the year ended 31 March 2020









Figures in Rand thousand		Note(s)	2020/2021	2019/2020
32. Movable Tangible Capital Assets (continued)				
Figures in Rand thousand	Opening balance	Additions	Disposals	Closing balance
Machinery and equipment				
Transport assets	195,235	13,726	-	208,961
Computer equipment	26,721	5,069	(98)	31,692
Furniture and office equipment	14,958	3,710	`	18,668
Other machinery and equipment	519,498	68,681	(7)	588,172
Total movable tangible capital assets	756,412	91,186	(105)	847,493

32.4 Minor assets

Movement in minor assets per the asset register for the year ended as at 31 March 2021

Figures in Rand thousand	Machinery and equipment	Total
Opening balance	21,769	21,769
Additions	1,258	1,258
Disposals	(19)	(19)
Total minor assets	23,008	23,008
Figures in Rand thousand	Machinery and equipment	Total
Number of R1 minor assets	15.600	15,600
Number of minor assets at cost	13,089	13,089
Total number of minor assets		

Movable tangible capital assets under investigation

Figures in Rand thousand	Number	Value
Machinery and equipment	10	42

Movement in minor assets per the asset register for the year ended as at 31 March 2020

Figures in Rand thousand	Machinery and equipment	Total
Opening balance	18.401	18,401
Additions	3,368	3,368
Total minor assets	21,769	21,769
Figures in Rand thousand	Machinery and	Total
	equipment	
Number of R1 minor assets	15,496	15,496
Number of minor assets at cost	12,353	12,353

32.5 Movable assets written off

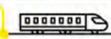
Total number of minor assets

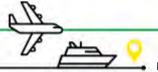
Movable assets written off for the year ended as at 31 March 2021

Figures in Rand thousand	Machinery and equipment	Total
Assets written off	19	19









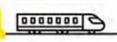
27,849

27,849

Figures in Rand thousand		•	Note(s)	2020/2021	2019/2020
			·		
33. Intangible Capital Assets					
Movement in intangible capital assets per as	set register for	the year ended	31 March 2021		
Figures in Rand thousand		Opening	Value	Additions	Closing
Software		balance 231	adjustments 76	492	balance 79
33.1 Additions					
Additions to intangible capital assets per ass	set register for	the year ended	31 March 2021		
Figures in Rand thousand				Cash	Total
Software				492	492
33.2 Movement for 31 March 2020					
Movement in intangible capital assets per as	set register for	the year ended	31 March 2020		
	out register for	the year chaca			
Figures in Rand thousand			Opening balance	Additions	Closing balance
Software			73	158	23
34. Immovable Tangible Capital Assets					
Movement in immovable tangible capital ass	ote nor accet re	aiotor for the w	or andod 21 M	arah 2021	
Movement in ininiovable tangible capital ass	ets per asset re	egister for the ye		aicii 202 i	
Figures in Rand thousand		Opening balance	Additions	Disposals	Closing balance
Buildings and other fixed structures					
Non-residential buildings Other fixed structures		4,249 1,251,964	3,531 96,831	(410,118)	7,780 938,67
Total immovable tangible capital assets		1,256,213	100,362	(410,118)	946,45
34.1 Additions					
Additions to immovable tangible capital asse	ets per asset re	gister for the ye	ar ended 31 Ma	arch 2021	
Figures in Rand thousand	Cash	Non-cash	(Capital Work	Received	Total
			in Progress	current, not	
			current costs and finance	paid (Paid current	
			lease	year, received	
			naymanta)	nrior voor)	







payments)

(3,771)

(653,394)

(657,165)

2,883

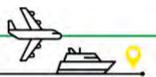
82,762

85,645

4,419

669,032

673,451



prior year)

(1,569)

(1,569)

Buildings and other fixed structures

Total additions to immovable tangible capital

Non-residential buildings

Other fixed structures

assets

3,531 96,831

100,362

Figures in Rand thousand	Note(s)	2020/2021	2019/2020
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34. Immovable Tangible Capital Assets (continued)

34.2 Disposals

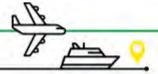
Disposals of immovable tangible capital assets per asset register for the year ended 31 March 2021

Figures in Rand thousand	Non-cash disposal	Total disposals
Buildings and other fixed structures	440.440	440.440
Other fixed structures	410,118	410,118

34.3 Movement for 2019/2020

Movement in immovable tangible capital assets per asset register for the year ended 31 March 2020

Figures in Rand thousand	Opening balance	Additions	Closing balance
Buildings and other fixed structures			
Non-residential buildings	1,043	3,206	4,249
Other fixed structures	300,322	951,642	1,251,964
Total immovable tangible capital assets	301,365	954,848	1,256,213



Figures in Rand thousand	Note(s)	2020/2021	2019/2020
rigares in rana measana	14010(0)	2020/2021	2010/2020

34. Immovable Tangible Capital Assets (continued)

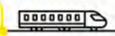
34.4 Capital Work-in-progress

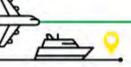
Capital Work-in-progress as at 31 March 2021

Figures in Rand thousand	Note Annexure	Opening balance 01 April 2020	Current Year WIP	Ready for use (Assets to the AR) / Contracts terminated	Closing balance 31 March 2021
D 111	Annexure		074 000	(400.000)	4 040 500
Buildings and other fixed structures		1,341,949	671,882	(100,323)	1,913,508
Machinery and equipment		1,536	1,062	(2,598)	-
Intangible assets		-	6,013	· -	6,013
Total		1,343,485	678,957	(102,921)	1,919,521
Figures in Rand thousand			Number of projects		2020/2021
Age analysis on ongoing projects			Planned,	Planned,	Total

Total	6	24	1,919,521
Longer than 5 Years	-	4	1,050,405
3 to 5 Years	-	3	246,574
1 to 3 Year(s)	4	12	591,562
0 to 1 Year	2	5	30,980
	Construction not started	Construction started	
Figures in Rand thousand Age analysis on ongoing projects	Planned,	,	







Figures in Rand thousand Note(s) 2020/2021 2019/2020

34. Immovable Tangible Capital Assets (continued)

- 1. **DIV RD 08041: COFIMVABA-ASKETON** • Initially this was to be a low volume road as the strategy then was to use alternative stabilisation methods and thereafter blacktop (surface). This strategy was based on the traffic volumes on that stretch of a gravel road (Low traffic volumes). A distance of 3km was surfaced using this strategy during the 2012/13 financial year. During the 2012/13 financial year, a decision was taken (after observing an increase in traffic volumes when this 3km was opened) to properly design the road for increased traffic volumes The road was designed in phases (5km phases) by the In-House Design team up to km 15 and thereafter BVI Consulting assisted the In-House design technicians to design the remainder of 50.2km (35.2km). This process contributed to the delays Whilst the In House designers were finishing designs (2015/16FY), a Regraveling of the entire 50.2km took place to make the road accessible The road will be completed after 2023/24 financial year.
- 2. WCM:COFFEE BAY TO ZITHULELE-INH WCM:ZITHULELE/COFFEE BAY PH1 CAP ZITHULELE
 HOSP ROAD PH 1&2 CAP • Financial Year 2011/12 was dedicated to site establishment and also moved
 into 2013/14 FY During 2013/14, maintenance of the road between Mqanduli and Coffeebay was resealed to
 create access for communities along the route to Coffeebay before commencement of the Coffeebay to Zithulele
 project Three major bridges were rehabilitated and completed between 2014/15 and 2015/16 Financial years
 Budget allocations for the In House Construction Unit for the actual upgrade of this road are not sufficient •
 The road will be completed by In House Construction in 202/23 financial Year.
- 3. WCM:MADWALENI HOSP RD(PH2)IN-HOU

 2011/12 was for site establishment and 2012/13

 Regraveling of the entire 17km to make it accessible for communities along the road and the hospital •
 The first 8km of the 17km was completed by a private contractor and the remaining 9km will be completed in March 2021 by the In-House Construction Unit The delays are attributed to procurement a bid was advertised for a private contractor to complete the last 9km in 2016 but was cancelled due to administrative reasons (Expiry of validity) and In-House Construction was instructed in 2018 to commence with completion of this 9km section.
- 4. **SLA ENOCH MGIJI(ZOLA-T/HILL)PH4** This Service Level Agreement [SLA] is between the Department of Transport [DoT] and the erstwhile Tsolwana Local Municipality [TLM] which has been incorporated into the Enoch Mgijima Local Municipality [EMLM]. The contract has been divided into 5 separate phases i.e.

Phase 1_Upgrading of DR12732 from Thornhill en route to Tsolwana Nature Reserve [+/- 12.4 km]

Phase 2 Upgrading of internal streets in Tarkastad [8.5 km]

Phase 3_Upgrading of internal streets in Hofmeyer [4.5 km]

Phase 4_Upgrading of DR12732 and DR12733 from Phase 1 en route to Tsolwana Nature Reserve [8.0 km]

Phase 5_Upgrading of DR 02541 from end Phase 4 to past Tsolwana nature Reserve

The initial period of the SLA was until the 31st March 2018 which was also the period when the Roads Infrastructure Branch relocated from the Department of Roads and Public Works [DRPW] to the Department of Transport [DoT]. Currently three phases of the 5 phased project have been completed.

The DoT in discussion with the EMLM agreed to continue with the SLA and due to the length of the contract the EMLM approach the courts who issued a court order for the project to be continued until the year 2021.

The DoT subsequently signed a new SLA with EMLM extending the contract until the completion of Phases 4 and 5.

Currently Phase 4 is in progress. The extension of this SLA is thus based on a court order.

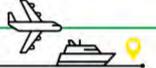
Capital Work-in-progress as at 31 March 2020

Figures in Rand thousand	Note	Opening balance 01 April 2019	Current Year WIP	Ready for use (Assets to the AR) / Contracts terminated	Closing balance 31 March 2020
	Annexure 7	7			
Buildings and other fixed structures Machinery and equipment		1,173,298 4,493	1,122,828 4,133	(954,177) (7,090)	
Total		1,177,791	1,126,961	(961,267)	1,343,485









Figures in Rand thousand	Note(s)	2020/2021	2019/2020
34. Immovable Tangible Capital Assets (continued)			
Figures in Rand thousand	Number of	fprojects	2019/2020
Age analysis on ongoing projects	Planned.	Planned.	Total
3 3 31 3	Construction	Construction	
	not started	started	
0 to 1 Year	-	6	51,667
1 to 3 Year(s)	4	7	388,036
3 to 5 Years	-	2	28,857
Longer than 5 Years	-	6	874,925
Total	4	21	1,343,485

34.5 S42 Immovable assets

Assets to be transferred in terms of S42 of the PFMA - 31 March 2021

Figures in Rand thousand	Number of assets	Value of assets
Buildings and other fixed structures		
Other fixed structures	3	410,118





Figures in Rand thousand	Note(s)	2020/2021	2019/2020
35. Principal-agent arrangements			
35.1 Department acting as the principal			
Municipalities		73,391	73,697
South African Post Office		82,001	74,111
Hlumisa Development Fund - PWC / Clark Laing		545	1,449
Municipality relating to construction		4,102	1,552
South African Post Office - EPWP		24,462	22,970
Total		184,501	173,779

- 1. The Department uses SANRAL and National Department of Public Works as implementing agents for:
- (a) Faciliation of the delivery of infrastructure through the provision of expertise and specialist competencies, and
- (b) Provision of contract development programmes and providing support and guidance to emerging contractors

On the date of termination, all amounts not contractually committed or paid out to the Programme from the Agent's bank account, on demand, be reimbursed to the department, net of normal banking costs and rights and obligation in terms of any agreement entered into by the Agent, shall revert to the Department.

- 2. The Department uses SAPO as an implementing agent for: Facilitation of the payment of the EPWP beneficiaries
- The Department uses IDT as an implementing agent for:
 Administration of the savings of the Hlumisa EPWP beneficiaries
 The SLA expired on the 31 March 2014, however IDT has not completed its obligation by paying over all monies due to the department on behalf of the Hlumisa EPWP beneficiaries
- The Department uses Pricewaterhouse Coopers and Clark Laing as implementing agents:
 The nature of the activities included the administration of the savings of the EPWP beneficiaries
- 5. Various municipalities are used as implementing agents for maintaining, resurfacing and ancilliary work on the Departments behalf. The municipalities claim monies back from the department on an invoice basis.

Apart from the expertise provided, the Department has entered into these agreements to ensure that service delivery does does take place and to circumvent capacity constraints.

- 6. Various municipalities and the South African Post Office are used as implementing agents to collect revenue on behalf of the department. The agent retains 19% of the collected fees as agency fees and pay over the balance by the end of the following month.
- 7. Resources that are under the custondianship of the agents:

Some of the agents have receivable balances at year end which are detailed in the payables and receivables reconciliation below.

IDT Savings and Pricewaterhouse Coopers have a receivable balances of R19,604 million and R28,954 million (2019/20: R19,640,594 million and R125,962,052 million) respectively, as the amounts are due to the department from the implementing agents, however there is also a payable balance of R19,604 million and R28,954 million(2019/20: R19,640,594 million and R125,962,052 million) as the department is liable to the contract workers for the same amounts. This is reflected on the Statement of Financial Position.

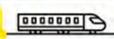
Nature of the activities by principals:

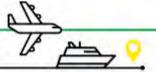
Road Traffic Management Corporation (RTMC) - The eNatis system used by the department and registration authorities is the property of RTMC. Administration fees are charged on each transaction which is paid by the registration authorities to the department.

RTMC appointed the department to collect these administration fees and pay them over to RTMC monthly. Funds due to RTMC for fees collected in March 2021 is held in the books of the department.









Figures in Rand thousand	Note(s)	2020/2021	2019/2020
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35. Principal-agent arrangements (continued)

35.2 Department acting as the agent

35.2.1 Revenue received for agency activities

Road Traffic Management Corporation (RTMC)

56,924

59,610

35.2.2 Reconciliation of carrying amount of receivables and payables - 2020/2021

Receivables

Figures in Rand thousand Name of principal entity	Opening balance 01 April 2020	Less: Write- offs/ settlements/ waivers	Closing balance 31 March 2021
SANRAL IDT Hlumisa Development Fund - PWC / Clark Laing Hlumisa Development fund - IDT	13,360 6,783 125,962 19,640	(13,360) (6,783) (97,008) (19,640)	- 28,954
Total	165,745	(136,791)	28,954

Payables

Figures in Rand thousand Name of principal entity	Opening balance	Expenses incurred on	Cash paid on behalf of the	Closing balance
	01 April 2020	behalf of the	principal	31 March 2021
	01 April 2020	principal	principal	31 March 2021
Road Traffic Management Corporation (RTMC)	8,668	56,924	59,378	6,214

Reconciliation of carrying amount of receivables and payables - 2019/2020

Receivables

Total	158,999	6,746	165,745
Hlumisa Development Fund - IDT	19,638	2	19,640
Hlumisa Development Fund - PWC / Clark Laing	119,218	6,744	125,962
IDT	6,783	-	6,783
Sanral	13,360	-	13,360
	01 April 2019	entitled to	31 March 2020
	balance	principal is	balance
Name of principal entity	Opening	Revenue	Closing
Figures in Rand thousand			

Payables

Figures in Rand thousand				
Name of principal entity	Opening	Expenses	Cash paid on	Closing
	balance	incurred on	behalf of the	balance
	01 April 2019	behalf of the	principal	31 March 2020
		principal		
Road Traffic Management Corporation (RTMC)	12,624	59,610	63,566	8,668









Figures in Rand thousand	Note(s)	2020/2021	2019/2020

36. Prior period errors

36.1 Correction of prior period errors

Assets: (E.g. Receivables, Investments, Accrued departmental revenue, Movable tangible capital assets, etc.)	Note	Amount bef error correction	2019/2020 Prior period error	Restated amount
Accrued revenue		60,130	102	60,232

In the prior financial year the department misstated the accrued revenue for Mthatha airport rentals. The necessary adjustments has been made.

Figures in Rand thousand Liabilities: (E.g. Payables current, Voted funds to be surrendered,	Note	Amount bef error correction	2019/2020 Prior period error	Restated amount
Commitments, Provisions, etc.) Provision		55,377	27,842	83,219

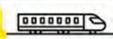
The department entered into a negotiated contract with AB350 and a rate was revised in terms of the addendum to the contract, however provision were understated with the effect of the revised rate.

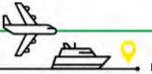
Figures in Rand thousand	Note	Amount bef error correction	2019/2020 Prior period error	Restated amount
Other: (E.g. Irregular expenditure, Fruitless and wasteful expenditure, etc.)				
Agent principal arrangement		150,809	22,970	173,779
Irregular expenditure		353,353	2,121,031	2,474,384
Net effect	_	504,162	2,144,001	2,648,163

- 1. In the prior financial year, the department omitted the commission paid to SAPO for EPWP beneficiaries. The necessary adjustments has been made.]
- 2. In the prior years, the department made payments for transfers and subsidies that were in contravention with the NLTA. The necessary adjustments has been made.









Figures in Rand thousand

Statement of Conditional grants received 37.

Figures in Rand thousand	Grant allocation	ocation		Spent	nt		2019/2020	2020
Name of grant	Division of Revenue Act/ Provincial Grants	Total Available	Amount received by department	Amount sp by departme	oent Under/ % (Overspen- f ent ding)	% of available Division of Amount spen funds spent Revenue Act by by department	Division of A	Amount spent by department
Public Transport Expanded Public Works Program Provincial Roads Maintenance	269,007 78,469 1,503,379	269,007 78,469 1,503,379	269,007 78,469 1,503,379	252,368 77,880 1,500,843	16,639 589 2,536	94 % 99 % 100 %	252,115 81,821 1,544,272	252,115 81,019 1,509,668
	1.850.855	1.850.855	1.850.855	1.831.091	19.764		1.878.208	1.842.802

All transfers in terms of this Act were deposited into the primary bank account of the province.

Broad based black economic empowerment performance 38.

Information on compliance with the B-BBEE Act is included in the annual report under the section titled B-BBEE Compliance Performance Information.

COVID 19 Response Expenditure 39.

00000000

Expenditure per economic classification Goods services

21,752

Annexure 11





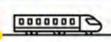
Annexure 1B

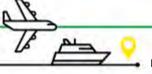
Statement of transfers to Departmental Agencies and Accounts

Figures in Rand thousand	Transfer allocation	location	Transfer	sfer	2019/2020
	Adjusted Appropriation	Total Available	Actual Transfer	% of Available funds	Final Appropriation
Departmental agency / Account				Transferred	
Provincial Department Agency - Tax Council (SANTACO)	5,069	5,069	5,069	100 %	
Unemployment Insurance Fund	10,471	10,471	10,458	100 %	14,927
Total	15,540	15,540	15,527		19,679









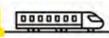
Annexure 1D

Statement of transfers/subsidies to Public Corporations and Private Enterprises

Figures in Rand thousand	Tr	Transfer allocation			Expenditure		2019/2020
	Adjusted Appropriation Act	Adjustments	Total Available	Actual Transfer	% of Available funds	Current	Final Appropriation
Name of Public Corporations/ Private Enterprise					Transferred		
Public corporations							
rransrers Mayibuye Transport Corporation	130,657	19,000	149,657	149,657	100 %	149,657	152,402
	130,657	19,000	149,657	149,657	100 %	149,657	152,402
Subsidies	00000		0000	000	ò	0.00	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Algoa Bus Company (Pty) Ltd	700,269,007	-	700,692	242,038	% 06	242,038	252,115
	269,007	•	269,007	242,038	% 06	242,038	252,115
Subtotal	399,664	19,000	418,664	391,695	% 46	391,695	404,517
Private enterprises Transfers							
Africa Best 350 Ltd	151,983	ı	151,983	143,318	94.3 %	143,318	159,753
Total	551,647	19,000	570,647	535,013	93.8 %	535,013	564,270





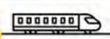


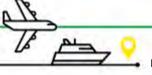
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Figures in Rand thousand	Transfer Allocation	ocation	Expenditure	2019/2020
	Adjusted	otal Available Actual	Adjusted Total Available Actual Transfer % of Available Final	le Final
	Appropriation		funds Ap	Appropriation
Households	Act		Transferred	•
Transfers				
Social benefits	27,937	27,937	25,861 93 %	% 42,072









Annexure 1G

Figures in Rand thousand 2020/2021 2019/2020

Annexure 1H

Statement of gifts, donations and sponsorships received

Name of organisation **Received in kind**

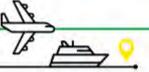
Nature of gifts, donations and sponsorships

Old Mutual Vari

Various - 66







406 1 43 291 **741**

Closing Balance

Annexures to the Financial Statements

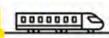
Annexure 11

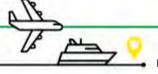
Statement of aid assistance received

Name of donor	Purpose	Opening	Expenditure
Figures in Rand thousand		balance	
Received in cash			
Transport Education & Training (TETA)		1,122	716
Transport Education & Training (TETA) Flagship Programme			•
Public Sector Education Training Authority (PSETA)		43	•
Road Traffic Management Corporation (RTMC)		1,028	737
Total		2.194	1.453









Annexure 1J

Statement of gifts, donations and sponsorships made

Figures in Rand thousand		
Nature of gifts, donations and sponsorships made		
Made in kind Cash	-	1



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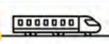
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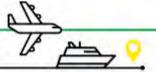
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Grant Type Figures in Rand thousand	Apr 2020	May 2020	Jun 2020	Jul 2020	Aug 2020	Sep 2020	Oct 2020	Nov 2020	Dec 2020	Jan 2021	Feb 2021	Mar 2021	TOTAL
Algoa Bus			,	20,813	32,623	35,432	23,022	23,524	23,475	20,606	21,286	51,587	252,368
EPWP	•	4,592	4,748	4,824	12,296	12,060	281	274	11,565	9	5,710	21,524	77,88(
PRMG	332	49,540	71,755	115,861	131,486	151,908	153,733	88,846	236,021	22,696	124,366	354,299	1,500,843
Total	332	54,132	76,503	141,498	176,405	199,400	177,036	112,644	271,061	43,308	151,362	427,410	1,831,09









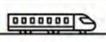
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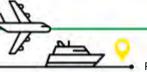
Statement of investments in and amounts owing by/to national/provincial public entities

Name of Public Entity	State Entity's PFMA Schedule type (state year end if not 31 March)	% Held	Held %	Number of s	% Held Number of shares held	Cost of investment	vestment	Net Asset value of investment
Figures in Rand thousand		2020/2021	2019/2020	2020/2021	2019/2020	2020/2021	2020/2021 2019/2020 2020/2021 2019/2020 2020/2021 2019/2020 2019/2020	2019/2020
National/Provincial Public Entity Mayibuye Transport Corporation EC Government Fleet Management Service (GFMS)	Schedule 3D Treasury Regulations	100 % - %	100 % -	248,356	248,356	248,356 362,002	248,356 362,002	101,971
Total				248,356	248,356	610,358	610,358	101,971









Province of the Eastern Cape Vote 10: Department of Transport

Annexures to the Financial Statements

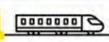
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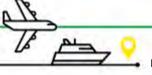
Statement of investments in and amounts owing by/to entities (continued)

Name of Public Entity	Nature of business	Cost of investment	estment
Figures in Rand thousand		2020/2021 2019/2020	2019/2020
Controlled entities			
Mayibuye Transport Corporation	Publiv Bus Transport Service	248,356	248,356
EC Government Fleet Management Service (GFMS)	Provincial Government Fleet	362,002	362,002
Total		610,358	610,358









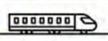
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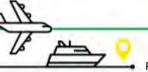
Statement of contingent liabilities as at 31 March 2021

Nature of Liability	Opening Balance	Liabilities incurred	Liabilities Liabilities paid/ Closing incurred cancelled/ Balance	Closing Balance
	01 April 202	:0 during the yea	01 April 2020 during the year reduced 31 March 2021 during the year	March 2021
Figures in Rand thousand				
Claims against the department				
Claims agains the state 203,500	,500 26,972	72 54,689	-	175,783
HROPT		1,65	1,651	'
Camping allowance		564	,	564
Subtotal		2,21	5 1,651	564
Total	205,715	15 26,972	2 56,340	176,347









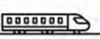
Annexure 3B (continued)

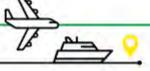
Statement of contingent liabilities as at 31 March 2021

Nature of Liability	Opening Liabilities Liabilities paid/ Balance incurred cancelled/		Closing Balance
	0 during the year	31	arch 2021
	during t	during the year	
Figures in Rand thousand			
Annexure 4			
Claims recoverable			
Government Entity	Uncon	ō	Total
	bala	balance	
	outsta	outstanding	
Figures in Rand thousand	2019/	2019/2020 20	2019/2020
Department Department of Public Works - Limpopo		20	20
Other Government Entities EC Government Fleet Management Services (GFMS)		20	20
Total		06	06









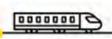
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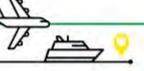
Statement of contingent liabilities as at 31 March 2021

01 April 2020 during the year reduced 31 March 2021 during the year	ring the year	reduced 3	
	ס		1 March 2021
		during the year	
Unconfirmed b	valance	Tota	
odisiaildii	5		
2020/2021 20	019/2020	2020/2021	2019/2020
3,123	575	3,123	575
	Unconfirmed boutstandi	Unconfirmed balance outstanding 2020/2021 2019/2020 3,123 575	20 2020/2









Annexure 7

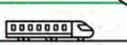
Movement in capital work-in-progress

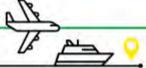
Movement in capital-work-in progress for the year ended 31 March 2021

Figures in Rand thousand	Opening balance	Current year Capital WIP	Ready for use (Asset register)	Closing balance
	balance	Ο αριιαί ν νιί	/ Contract terminated	balarice
Machinery and equipment				
Transport assets	1,536	1,062	(2,598)	-
	1,536	1,062	(2,598)	-
Buildings and other fixed structures				
Non-residential buildings	8,504	4,419	(3,531)	9,392
Other fixed structures	1,333,445	667,463	(96,792)	1,904,116
	1,341,949	671,882	(100,323)	1,913,508
Software				
Software	-	6,013	-	6,013
	-	6,013	-	6,013
Total	1,343,485	678,957	(102,921)	1,919,521

Figures in Rand thousand	Number o	f projects	2020/2021
Age analysis on ongoing projects	Planned, Construction not started	Planned, Construction started	Total
0 to 1 Year	2	5	30,980
1 to 3 Year(s)	4	12	591,562
3 to 5 Years	-	3	246,574
Longer than 5 Years	-	4	1,050,405
Total	6	24	1,919,521







Annexure 7 (continued)

Movement in capital work-in-progress

Movement in capital work-in-progress for the year ended 31 March 2020

Figures in Rand thousand	Opening balance	Current year Capital WIP	Ready for use (Asset register) / Contract terminated	Closing balance
Machinery and equipment				
Transport assets	4,493	4,133	(7,090)	1,536
	4,493	4,133	(7,090)	1,536
Buildings and other fixed structures				
Non-residential buildings	5,248	5,791	(2,535)	8,504
Other fixed structures	1,168,050	1,117,037	(951,642)	1,333,445
	1,173,298	1,122,828	(954,177)	1,341,949
Total	1,177,791	1,126,961	(961,267)	1,343,485

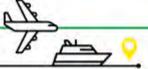
Annexure 11

COVID 19 Response Expenditure Per quarter and in total

Expenditure per economic classification	2020/2021					
	Q1	Q2	Q3	Q4	TOTAL	
Figures in Rand thousand						
Goods services	3,640	2,122	951	15,039	21,752	
Contractors	2	-	-	-	2	
Consumable supplies	3,587	1,474	939	14,531	20,531	
Travel and subsistence	-	503	-	-	503	
Venue and facilities	51	145	12	508	716	









PART F

FINANCIAL INFORMATION
Government Fleet Management Services

Report of the auditor-general to the Eastern Cape Provincial Legislature on Eastern Cape Government Fleet Management Services

Report on the audit of the financial statements

Opinion

- 1. I have audited the financial statements of Eastern Cape Government Fleet Management Services (ECGFMS) set out on pages 247 to 291 which comprise the statement of financial position as at 31 March 2021, statement of financial performance, statement of changes in net assets, cash flow statement and statement of comparison of budget and actual amounts for the year then ended 31 March 2021, as well as notes to the financial statements, including a summary of significant accounting policies.
- 2. In my opinion, the financial statements present fairly, in all material respects, the financial position of the ECGFMS as at 31 March 2021, and financial performance and cash flows for the year then ended in accordance with the South African Standards of Generally Recognised Accounting Practice (GRAP) and the requirements of the Public Finance Management Act 1 of 1999 (PFMA).

Basis for opinion

- I conducted my audit in accordance with the International Standards on Auditing (ISAs). My
 responsibilities under those standards are further described in the auditor-general's
 responsibilities for the audit of the financial statements section of my report.
- 4. I am independent of the trading entity in accordance with the International Ethics Standards Board for Accountants' *International code of ethics for professional accountants (including International Independence Standards)* (IESBA code) as well as other ethical requirements that are relevant to my audit in South Africa. I have fulfilled my other ethical responsibilities in accordance with these requirements and the IESBA code
- 5. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Emphasis of matter

6. I draw attention to the matter below. My opinion is not modified in respect of this matter.

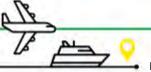
Restatement of corresponding figures

7. As disclosed in note 25 to the financial statements, the corresponding figures for 31 March 2020 have been restated as a result of errors identified in the financial statements of the entity at, and for the year ended, 31 March 2021.









Responsibilities of the accounting officer for the financial statements

- 8. The accounting officer is responsible for the preparation and fair presentation of the financial statements in accordance with the Standards of GRAP and the requirements of the Public Finance Management Act 1 of 1999 (PFMA) and for such internal control as the accounting officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.
- 9. In preparing the financial statements, the accounting officer is responsible for assessing the ECGFMS's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless the appropriate governance structure either intends to liquidate the or to cease operations, or has no realistic alternative but to do so.

Auditor-general's responsibilities for the audit of the financial statements

- 10. My objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with the ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.
- 11. A further description of my responsibilities for the audit of the financial statements is included in the annexure to this auditor's report.

Report on the audit of the annual performance report

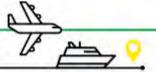
Introduction and scope

- 12. In accordance with the Public Audit Act 25 of 2004 (PAA) and the general notice issued in terms thereof, I have a responsibility to report on the usefulness and reliability of the reported performance information against predetermined objectives for selected programmes presented in the annual performance report. I performed procedures to identify material findings but not to gather evidence to express assurance.
- 13. My procedures address the usefulness and reliability of the reported performance information, which must be based on the ECGFMS's approved performance planning documents. I have not evaluated the completeness and appropriateness of the performance indicators included in the planning documents. My procedures do not examine whether the actions taken by the enabled service delivery. My procedures do not extend to any disclosures or assertions relating to the extent of achievements in the current year or planned performance strategies and information in respect of future periods that may be included as part of the reported performance information. Accordingly, my findings do not extend to these matters.









14. I evaluated the usefulness and reliability of the reported performance information in accordance with the criteria developed from the performance management and reporting framework, as defined in the general notice, for the following selected programme presented in the 's annual performance report for the year ended 31 March 2021:

Programmes	Pages in the annual performance report			
Government Fleet Management Services	58 to 58			

- 15. I performed procedures to determine whether the reported performance information was properly presented and whether performance was consistent with the approved performance planning documents. I performed further procedures to determine whether the indicators and related targets were measurable and relevant, and assessed the reliability of the reported performance information to determine whether it was valid, accurate and complete.
- 16. The material finding on the usefulness and reliability of the performance information of the selected programme is as follows:

Government Fleet Management Services

Percentage of vehicles that are compliant

17. The evidence and method of calculation for achieving the planned indicator were not clearly defined so that data will be collected consistently for reporting.

Other matters

18. I draw attention to the matters below.

Achievement of planned targets

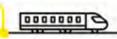
19. Refer to the annual performance report on pages 58 to 58 for information on the achievement of planned targets for the year and management's explanations provided for the under-/overachievement of targets. This information should be considered in the context of the material findings on the usefulness and reliability of the reported performance information in paragraph 17 of this report.

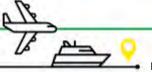
Adjustment of material misstatements

20. I identified material misstatements in the annual performance report submitted for auditing. These material misstatements were in the reported performance information of Government Fleet Management Services. As management subsequently corrected only some of the misstatements, I raised material findings on the usefulness and reliability of the reported performance information. Those that were not corrected are reported above.









Report on the audit of compliance with legislation

Introduction and scope

- 21. In accordance with the PAA and the general notice issued in terms thereof, I have a responsibility to report material findings on the ECGFMS's compliance with specific matters in key legislation. I performed procedures to identify findings but not to gather evidence to express assurance.
- 22. The material findings on compliance with specific matters in key legislation are as follows:

Annual financial statements, performance and annual reports

- 23. The financial statements submitted for auditing were not prepared in accordance with the prescribed financial reporting framework, as required by section 40(1) (b) of the PFMA.
 - Material misstatements of expenditure, current assets and some disclosure notes identified by the auditors in the submitted financial statements were corrected which resulted in the financial statements receiving an unqualified opinion.

Revenue management

- 24. Appropriate processes were not implemented to provide for the collection, recording and reconciliation of revenue, as required by treasury regulation 7.2.1.
- 25. Effective and appropriate steps were not taken to collect all money due, as required by section 38(1)(c)(i) of the PFMA.

Procurement and Contract management

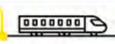
26. Some of the goods and services with a transaction value below R500 000 were procured without obtaining the required price quotations, as required by treasury regulation 16A6.1 and paragraph 3.3.1 of Practice Note 8 of 2007/08.

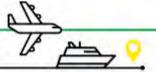
Other information

- 27. The accounting officer is responsible for the other information. The other information comprises the information included in the annual report. The other information does not include the financial statements, the auditor's report and those selected programmes presented in the annual performance report that have been specifically reported in this auditor's report.
- 28. My opinion on the financial statements and findings on the reported performance information and compliance with legislation do not cover the other information and I do not express an audit opinion or any form of assurance conclusion on it.
- 29. In connection with my audit, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements and the selected programmes presented in the annual performance report, or my knowledge obtained in the audit, or otherwise appears to be materially misstated.









30. I did not receive the other information prior to the date of this auditor's report. When I do receive and read this information, if I conclude that there is a material misstatement therein, I am required to communicate the matter to those charged with governance and request that the other information be corrected. If the other information is not corrected, I may have to retract this auditor's report and re-issue an amended report as appropriate. However, if it is corrected this will not be necessary.

Internal control deficiencies

- 31. I considered internal control relevant to my audit of the financial statements, reported performance information and compliance with applicable legislation; however, my objective was not to express any form of assurance on it. The matters reported below are limited to the significant internal control deficiencies that resulted in the basis of qualified opinion, the findings on the annual performance report and the findings on compliance with legislation included in this report.
 - The leadership did not adequately review the monthly reports and the financial statements before submitting them for auditing, which resulted in material misstatements identified by the external auditors.
 - The controls over daily and monthly processing and reconciling of transactions did not always operate effectively, as material misstatements were identified.
 - The entity had capacity issues as there was one key vacant position (chief audit executive) during the year and more than 50% of staff members that are mainly responsible for the execution of the day-to-day activities that are on a one-year contract, which resulted in a slow response to audit findings.
 - Although internal audit and the audit committee executed their legislative mandate during the financial year under review, the trading entity had material findings on their annual financial statements, annual performance report and compliance areas that were reviewed by the internal audit and audit committee.

East London

31 August 2021



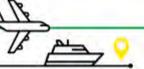
Auditor-General

Auditing to build public confidence









Annexure - Auditor-general's responsibility for the audit

As part of an audit in accordance with the ISAs, I exercise professional judgement and
maintain professional scepticism throughout my audit of the financial statements and the
procedures performed on reported performance information for selected programmes and on
the trading entity's compliance with respect to the selected subject matters.

Financial statements

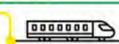
- 2. In addition to my responsibility for the audit of the financial statements as described in this auditor's report, I also:
 - identify and assess the risks of material misstatement of the financial statements, whether
 due to fraud or error; design and perform audit procedures responsive to those risks; and
 obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion.
 The risk of not detecting a material misstatement resulting from fraud is higher than for one
 resulting from error, as fraud may involve collusion, forgery, intentional omissions,
 misrepresentations or the override of internal control
 - obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing
 an opinion on the effectiveness of the entity's internal control
 - evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the constitutes the accounting officer
 - conclude on the appropriateness of the accounting officer's use of the going concern basis of accounting in the preparation of the financial statements. I also conclude, based on the audit evidence obtained, whether a material uncertainty exists relating to events or conditions that may cast significant doubt on the ability of the ECGFMS to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial statements about the material uncertainty or, if such disclosures are inadequate, to modify my opinion on the financial statements. My conclusions are based on the information available to me at the date of this auditor's report. However, future events or conditions may cause a trading entity to cease operating as a going concern
 - evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and determine whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

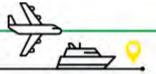
Communication with those charged with governance

 I communicate with the accounting officer regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.









4. I also provide the accounting officer with a statement that I have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on my independence and, where applicable, actions taken to eliminate threats or safeguards applied.



Accounting Officer's Report

The Accounting Officer submits his report for the period ended 31 March 2021.

Review of activities

Main business and operations

To provide vehicles on a full maintenance lease (FML) to the Eastern Cape provincial departments. In addition provide managed maintenance services to vehicles owned by provincial departments.

2. Going concern

The annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business. The Accounting Officer is not aware of any new material changes that may adversely impact the entity. The Accounting Officer is also not aware of any material non compliance with statutory or regulatory requirements or of any pending changes to legislation which may affect the entity.

3. Subsequent events

The accounting officer is not aware of any matter or circumstance arising since the end of the financial year.

4. Accounting Officer

The Accounting Officer of the entity during the year and to the date of this report is as follows:

Name Nationality
Mr M Mafani South African

5. Establishment of the entity

The entity is established by Treasury Regulation No.19 of the Public Finance Management Act, 1 of 1999 (as amended) The Executive Committee of the Province of the Eastern Cape resolved at its 26th Executive Council meeting held on 30 June 2010 (minute no.26, item 2.2.2) that the Department of Transport (DoT) establish a Trading Entity in line with Treasury Regulation No.19

6. State of affairs

The entity was established in February 2012, with the sole purpose to ensure that fleet provision in the province is done economically. For this purpose, it continues to invest in improving its systems for efficient provision of its services to the provincial departments.

6.1 Surrender of funds to Provincial Treasury

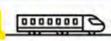
The entity was established in accordance with Regulation 19 of the PFMA Treasury Regulation. Consequently, it was allocated an initial capital amount to finance its establishment by the Eastern Cape Provincial Treasury. The intention was that it would sustain itself going forward.

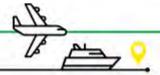
In order to sustain itself, the entity charges rentals to provincial departments. The rental (lease) fee is determined through a rate card approved by the Treasury and comprises among other things, a fee for replacement cost of the vehicles leased. The vehicles have to be replaced at various stages when they reach their useful lives e.g. 4 years or 150 000 km, consequently, the replacement funds accumulate between 1 and 4 years whilst the vehicle is leased. These funds are kept as reserves to be utilised when vehicles are due for replacement.

Treasury Regulation 19.7.1 requires that an Accounting Officer of a department operating a Trading entity, must at the end of each financial year and after books of account have been closed, declare any surplus or deficit to the relevant treasury. In compliance with this requirement, the Trading entity has determined that, after the books were closed, it did not have any surplus to declare to the Provincial Treasury for the financial year ended 31 March 2021.









Accounting Officer's Report

The Provincial Treasury has unfortunately, in previous years misconstrued the accumulated funds at the end of each financial year as a surplus and forced the Trading Entity to surrender a substantial amount of funds. This poses a major risk to the operations of the entity, as the accumulated funds are specifically for the replacement of vehicles leased by the entity to provincial departments as agreed in an agreement signed with them.

6.2 Effect of COVID 19 pandemic

During the financial year the entity was subjected to the circumstances of 2019 COVID pandemic and a National State of Disaster as declared by the South African Government. The stakeholders attention is drawn to the fact that the future impact on the economy in the short term is uncertain and thus an estimate of the financial impact on the business cannot be determined at this point in time.



Accounting Officer's Responsibilities and Approval

The Accounting Officer is required by the Public Finance Management Act (Act 1 of 1999), to maintain adequate accounting records and is responsible for the content and integrity of the annual financial statements and related financial information included in this report. It is the responsibility of the Accounting Officer to ensure that the annual financial statements fairly present the state of affairs of the entity as at the end of the financial year and the results of its operations and cash flows for the period then ended. The external auditors are engaged to express an independent opinion on the annual financial statements and were given unrestricted access to all financial records and related data.

The annual financial statements have been prepared in accordance with Standards of Generally Recognised Accounting Practice (GRAP) including any interpretations, guidelines and directives issued by the Accounting Standards Board.

The annual financial statements are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgements and estimates.

The Accounting Officer acknowledges that he is ultimately responsible for the system of internal financial control established by the entity and places considerable importance on maintaining a strong control environment. To enable the Accounting Officer to meet these responsibilities, the Accounting Officer sets standards for internal control aimed at reducing the risk of error or deficit in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the entity and all employees are required to maintain the highest ethical standards in ensuring the entity's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the entity is on identifying, assessing, managing and monitoring all known forms of risk across the entity. While operating risk cannot be fully eliminated, the entity endeavours to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behaviour are applied and managed within predetermined procedures and constraints.

The Accounting Officer is of the opinion, based on the information and explanations given by management, that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or deficit.

The Accounting Officer has reviewed the entity's cash flow forecast for the year to 31 March 2022 and, in the light of this review and the current financial position, he is satisfied that the entity has or has access to adequate resources to continue in operational existence for the foreseeable future.

The entity has surrendered R64,7 million in the current financial year which then reduced the entity's surplus for the year. The surrender of funds to Provincial Treasury is depleting the entity's reserves that should be kept for replacement of lease vehicles and as a result, there is a possibility that the entity will not have sustainable cash reserves to cover its capital commitments in the future. The annual financial statements are prepared on the basis that the entity is a going concern and that the entity has neither the intention nor the need to liquidate or curtail materially the scale of its operations.

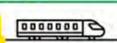
The annual financial statements set out on pages 5 to 51, which have been prepared on the going concern basis, were approved b ccounting Officer on 31 May 2021 and were signed by:

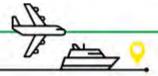
Mr M Mafani

Head of Department





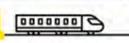


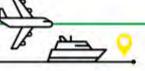


Statement of Financial Position as at 31 March 2021

Figures in Rand	Note(s)	2021	2020 Restated*
Assets			
Current Assets			
Inventories	4	175,150,941	110,632,179
Finance lease receivables	3	169,491,864	161,339,792
Receivables from exchange transactions	5	427,350,320	376,405,158
Cash and cash equivalents	6	58,740,190	269,721,219
		830,733,315	918,098,348
Non-Current Assets			
Property, plant and equipment	7	146,567,989	133,992,020
Intangible assets	8	602,129	602,129
Finance lease receivables	3	576,868,096	495,124,077
		724,038,214	629,718,226
Total Assets		1,554,771,529	1,547,816,574
Liabilities			
Current Liabilities	_		
Payables from exchange transactions	9	172,960,999	
Provisions	10	26,635,607	
		199,596,606	226,968,199
Total Liabilities		199,596,606	226,968,199
Net Assets		1,355,174,923	1,320,848,375
Reserves			
Capital contribution		362,001,648	
Accumulated surplus		993,173,275	958,846,727
Total Net Assets		1,355,174,923	1,320,848,375







Statement of Financial Performance

Figures in Rand	Note(s)	2021	2020 Restated*
Revenue			
Revenue from exchange transactions			
Rendering of services	11	433,175,234	483,661,451
Interest earned	12	70,678,492	81,093,471
Other income	13	7,650,076	5,378,118
Derecognition of assets		51,157,810	24,143,401
Total revenue from exchange transactions		562,661,612	594,276,441
Expenditure			
Personnel costs	14	(35,485,855)	(36,495,162)
Fleet running costs	15	(313,386,866)	(354,885,125)
Depreciation on property, plant and equipment		(28,500,067)	(24,468,047)
Inventory write down	16	(6,353,314)	(1,245,301)
Debt Impairment and bad debts written off	17	(44,969,719)	(9,000)
Movements in provisions		(531,344)	1,703,010
Loss on disposal of asset		(10,080,527)	(5,628,180)
Administration costs	18	(24,287,373)	
Total expenditure		(463,595,065)	(439,343,129)
Surplus for the year		99,066,547	154,933,312



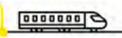


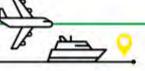


Statement of Changes in Net Assets

Figures in Rand	Capital Contribution	Accumulated surplus	Total net assets
Opening balance as previously reported Adjustments	362,001,648	803,947,979	1,165,949,627
Correction of errors (note 25)		5,464,761	-1 1
Change in accounting policy (note 25)		(5,499,325)	(5,499,325)
Balance at 01 April 2019 as restated Changes in net assets	362,001,648	803,913,415	1,165,915,063
Restated surplus for the year	-	154,933,312	154,933,312
Total changes		154,933,312	154,933,312
Balance as at 01 April 2020 as previously reported Adjustments	362,001,648	959,675,222	1,321,676,870
Prior year adjustments - refer to note 25	-	(828,494)	(828,494)
Balance at 01 April 2020 as restated* Changes in net assets	362,001,648	958,846,728	1,320,848,376
Surrender of surplus fund	-	(64,740,000)	(64,740,000)
Net income (losses) recognised directly in net assets		(64,740,000)	(64,740,000)
Surplus for the current year		99,066,547	99,066,547
Total recognised income and expenses for the year	-	34,326,547	34,326,547
Total changes		34,326,547	34,326,547
Balance at 31 March 2021	362,001,648	993,173,275	1,355,174,923







Figures in Rand	Note(s)	2021	2020
Cash flows from operating activities			
Receipts			
Sale of goods and services		337,260,352	363,704,470
Interest income		70,678,492	81,093,471
Other receipts		8,760,387	5,378,118
		416,699,231	450,176,059
Payments			
Employee costs		(35,485,855)	(36,495,162)
Suppliers		(698,780,460)	(699,960,008)
		(734,266,315)	(736,455,170)
Net cash flows from operating activities	20	(317,567,084)	(286,279,111
Cash flows from investing activities			
Purchase of property, plant and equipment	7	(15,091,710)	(21,042,206)
Purchase of other intangible assets	8	(13,031,710)	(597,539)
Net cash flows from investing activities		(15,091,710)	(21,639,745)
Cash flows from financing activities			
Finance lease receipts		186,417,765	201,292,535
Surrender of surplus		(64,740,000)	
Net cash flows from financing activities		121,677,765	201,292,535
Net increase/(decrease) in cash and cash equivalents		(210,981,029)	(106,626,321)
Cash and cash equivalents at the beginning of the year		269,721,219	376,347,540
Cash and cash equivalents at the end of the year	6	58,740,190	269,721,219







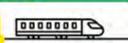


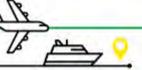
Statement of Comparison of Budget and Actual Amounts

Budget on Cash Basis						
	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	budget and	Reference
Figures in Rand					actual	
Statement of Financial Perform	ance					
Revenue						
Revenue from exchange transactions						
Rendering of services	799,046,552	-	799,046,552	433,175,234	(365,871,318)	29
Interest received	4,542,659	-	4,542,659	70,678,492	66,135,833	29
Other income	169,116,129	-	169,116,129	7,650,076	(161,466,053)	29
Total revenue from exchange transactions	972,705,340		972,705,340	511,503,802	(461,201,538)	
Expenditure						
Personnel costs	(71,697,462)	-	(71,697,462)	(00,100,000)		29
Fleet running costs	(453,243,820)	156,000,000	(297,243,820)	(,,		29
Depreciation and amortisation	1.5	÷	-	(28,500,067)		29
Inventory write down	19	-	•	(6,353,314)		29
Debt Impairment		791		(44,969,719)		29
Movements in provisions			(50,000,040)	(531,344)		29
Administration costs	(99,323,943)	46,500,000	(52,823,943)	(24,287,373)	28,536,570	29
Total expenditure	(624,265,225)	202,500,000	(421,765,225)	(453,514,538)	(31,749,313)	
Operating surplus	348,440,115	202,500,000	550,940,115	57,989,264	(492,950,851)	
Gain/Loss on sale of inventory held for sale	7	7		(10,080,527)	(10,080,527)	
Derecognition of assets	-			51,157,810	51,157,810	29
		-	1 04	41,077,283	41,077,283	
Surplus for the year	348,440,115	202,500,000	550,940,115	99,066,547	(451,873,568)	
Actual Amount on Comparable Basis as Presented in the Budget and Actual Comparative Statement	348,440,115	202,500,000	550,940,115	99,066,547	(451,873,568)	









Figures in Rand Note(s) 2021 2020

1. Presentation of Annual Financial Statements

The annual financial statements have been prepared in accordance with the Standards of Generally Recognised Accounting Practice (GRAP), issued by the Accounting Standards Board in accordance with Section 91(1) of the Public Finance Management Act (Act 1 of 1999).

These annual financial statements have been prepared on an accrual basis of accounting and are in accordance with historical cost convention as the basis of measurement, unless specified otherwise. They are presented in South African Rand.

A summary of the significant accounting policies, which have been consistently applied in the preparation of these annual financial statements, are disclosed below.

These accounting policies are consistent with the previous period.

1.1 Presentation currency

These annual financial statements are presented in South African Rand, which is the functional currency of the entity.

1.2 Going concern assumption

These annual financial statements have been prepared based on the expectation that the entity will continue to operate as a going concern for at least the next 12 months.

1.3 Significant judgements and sources of estimation uncertainty

In preparing the annual financial statements, management is required to make estimates and assumptions that affect the amounts represented in the annual financial statements and related disclosures. Use of available information and the application of judgement is inherent in the formation of estimates. Actual results in the future could differ from these estimates which may be material to the annual financial statements. Significant judgements include:

Other significant judgements, sources of estimation uncertainty and/or relating information, have been disclosed in the relating notes.

Trade receivables

The entity assesses its trade receivables for impairment at the end of each reporting period. In determining whether an impairment loss should be recorded in surplus or deficit, the surplus makes judgements as to whether there is observable data indicating a measurable decrease in the estimated future cash flows from a financial asset.

Impairment testing

The recoverable amounts of cash-generating units and individual assets have been determined based on the lower of carrying amount calculations and fair values less costs to sell. These calculations require the use of estimates and assumptions.

Provisions

Provisions were raised and management determined an estimate based on the information available. Additional disclosure of these estimates of provisions are included in note 10 - Provisions.

Gross investment in lease - residual value

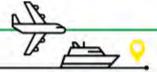
Residual values used in the calculation of the gross investment in lease are based on management's estimation, vehicle condition and expected use of the leased vehicles.

These residuals are calculated using a rate determined with reference to the potential decline in the value of fleet vehicles over the lease period as per trade value data. As the entity does not trade in the open market, the outcome as per the trade value data is reduced further by taking into account our operational environment. The residual values are aligned to those used for pricing as per approved rate card which are based on regression analysis of vehicle's market value, age and kilometres.









1.3 Significant judgements and sources of estimation uncertainty (continued)

Depreciation and amortisation

Depreciation and amortisation recognised on property, plant and equipment and intangible assets is determined based on the useful lives and residual values of the underlying items. The residual values and useful lives are based on managements' estimation of the asset condition, its current use and expected future use of the asset.

1.4 Property, plant and equipment

Property, plant and equipment are tangible non-current assets (including infrastructure assets) that are held for use in the production or supply of goods or services, rental to others, or for administrative purposes, and are expected to be used during more than one period.

Initial recognition

The cost of an item of property, plant and equipment is recognised as an asset when:

- · it is probable that future economic benefits or service potential associated with the item will flow to the entity; and
- the cost of the item can be measured reliably.

Property, plant and equipment is initially measured at cost.

The cost of an item of property, plant and equipment is the purchase price and other costs attributable to bring the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Trade discounts and rebates are deducted in arriving at the cost.

Where an asset is acquired through a non-exchange transaction, its cost is its fair value as at date of acquisition.

Where an item of property, plant and equipment is acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and non-monetary assets, the asset acquired is initially measured at fair value (the cost). If the acquired item's fair value was not determinable, it's deemed cost is the carrying amount of the asset(s) given up.

When significant components of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Costs include costs incurred initially to acquire or construct an item of property, plant and equipment and costs incurred subsequently to add to, replace part of, or service it. If a replacement cost is recognised in the carrying amount of an item of property, plant and equipment, the carrying amount of the replaced part is derecognised.

The initial estimate of the costs of dismantling and removing the item and restoring the site on which it is located is also included in the cost of property, plant and equipment, where the entity is obligated to incur such expenditure, and where the obligation arises as a result of acquiring the asset or using it for purposes other than the production of inventories.

Recognition of costs in the carrying amount of an item of property, plant and equipment ceases when the item is in the location and condition necessary for it to be capable of operating in the manner intended by management.

Items such as spare parts, standby equipment and servicing equipment are recognised when they meet the definition of property, plant and equipment.

Major inspection costs which are a condition of continuing use of an item of property, plant and equipment and which meet the recognition criteria above are included as a replacement in the cost of the item of property, plant and equipment. Any remaining inspection costs from the previous inspection are derecognised.

Operating lease are vehicle that exceeded the lease period per the rate card but are still being used by the User departments and are transferred to property, plant and equipment at deemed cost.

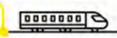
The cost of a tracker and installation cost is recognised when a tracker device has been fitted in the vehicle.

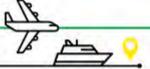
Subsequent measurement

Property, plant and equipment is carried at cost less accumulated depreciation and any impairment losses.









1.4 Property, plant and equipment (continued)

Operating lease vehicles are subsequently measured at the deemed cost less accumulated depreciation and impairment over the remaining useful life.

Property, plant and equipment are depreciated on the straight-line basis over their expected useful lives to their estimated residual value.

The useful lives of items of property, plant and equipment have been assessed as follows:

Item	Depreciation method	Average useful life
Furniture and fixtures	Straight-line	4-7 years
Motor vehicles/Leased vehicles/Relief vehicles	Straight-line	5 years
Office equipment	Straight-line	4-7 years
Computer equipment	Straight-line	3 years
Fleet Tracker	Straight-line	3 years

The depreciable amount of an asset is allocated on a systematic basis over its useful life.

Each part of an item of property, plant and equipment with a cost that is significant in relation to the total cost of the item is depreciated separately.

The depreciation method used reflects the pattern in which the asset's future economic benefits or service potential are expected to be consumed by the entity. The depreciation method applied to an asset is reviewed at least at each reporting date and, if there has been a significant change in the expected pattern of consumption of the future economic benefits or service potential embodied in the asset, the method is changed to reflect the changed pattern. Such a change is accounted for as a change in an accounting estimate.

The entity assesses at each reporting date whether there is any indication that the entity expectations about the residual value and the useful life of an asset have changed since the preceding reporting date. If any such indication exists, the entity revises the expected useful life and/or residual value accordingly. The change is accounted for as a change in an accounting estimate.

The depreciation charge for each period is recognised in surplus or deficit unless it is included in the carrying amount of another asset.

Derecognition

Items of property, plant and equipment are derecognised when the asset is disposed of or when there are no further economic benefits or service potential expected from the use of the asset.

The gain or loss arising from the derecognition of an item of property, plant and equipment is included in surplus or deficit when the item is derecognised. The gain or loss arising from the derecognition of an item of property, plant and equipment is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the item.

Operating lease vehicles returned by user departments are derecognised from property, plant and equipment and transferred at their carrying amount when they cease to be rented and become held for sale.

1.5 Intangible assets

An intangible asset is recognised when:

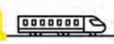
- it is probable that the expected future economic benefits or service potential that are attributable to the asset will flow to the entity; and
- the cost or fair value of the asset can be measured reliably.

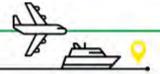
The entity assesses the probability of expected future economic benefits or service potential using reasonable and supportable assumptions that represent management's best estimate of the set of economic conditions that will exist over the useful life of the asset.

Where an intangible asset is acquired through a non-exchange transaction, its initial cost at the date of acquisition is measured at its fair value as at that date.









1.5 Intangible assets (continued)

An intangible asset is regarded as having an indefinite useful life when, based on all relevant factors, there is no foreseeable limit to the period over which the asset is expected to generate net cash inflows or service potential. Amortisation is not provided for these intangible assets, but they are tested for impairment annually and whenever there is an indication that the asset may be impaired. For all other intangible assets amortisation is provided on a straight-line basis over their useful life.

The amortisation period and the amortisation method for intangible assets are reviewed at each reporting date.

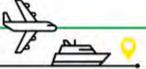
Reassessing the useful life of an intangible asset with a finite useful life after it was classified as indefinite is an indicator that the asset may be impaired. As a result the asset is tested for impairment and the remaining carrying amount is amortised over its useful life.

Amortisation is provided to write down the intangible assets, on a straight-line basis, to their residual values as follows:

Item	Depreciation method	Average useful life
Computer software	Straight-line	Indefinite







1.6 Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or a residual interest of another entity.

The amortised cost of a financial asset or financial liability is the amount at which the financial asset or financial liability is measured at initial recognition minus principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount, and minus any reduction (directly or through the use of an allowance account) for impairment or uncollectibility.

A derivative is a financial instrument or other contract with all three of the following characteristics:

- Its value changes in response to the change in a specified interest rate, financial instrument price, commodity price, foreign exchange rate, index of prices or rates, credit rating or credit index, or other variable, provided in the case of a non-financial variable that the variable is not specific to a party to the contract (sometimes called the 'underlying').
- It requires no initial net investment or an initial net investment that is smaller than would be required for other types
 of contracts that would be expected to have a similar response to changes in market factors.
- It is settled at a future date.

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable willing parties in an arm's length transaction.

A financial asset is:

- cash;
- · a residual interest of another entity; or
- a contractual right to:
 - receive cash or another financial asset from another entity; or
 - exchange financial assets or financial liabilities with another entity under conditions that are potentially favourable to the entity.

A financial liability is any liability that is a contractual obligation to:

- · deliver cash or another financial asset to another entity; or
- exchange financial assets or financial liabilities under conditions that are potentially unfavourable to the entity.

Financial instruments at amortised cost are non-derivative financial assets or non-derivative financial liabilities that have fixed or determinable payments, excluding those instruments that:

- the entity designates at fair value at initial recognition; or
- are held for trading.

Financial instruments at cost are investments in residual interests that do not have a quoted market price in an active market, and whose fair value cannot be reliably measured.

Financial instruments at fair value comprise financial assets or financial liabilities that are:

- derivatives;
- · combined instruments that are designated at fair value;
- · instruments held for trading. A financial instrument is held for trading if:
 - it is acquired or incurred principally for the purpose of selling or repurchasing it in the near-term; or
 - on initial recognition it is part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent actual pattern of short term profit-taking;
 - non-derivative financial assets or financial liabilities with fixed or determinable payments that are designated at fair value at initial recognition; and
 - financial instruments that do not meet the definition of financial instruments at amortised cost or financial instruments at cost.

Classification

The entity has the following types of financial assets (classes and category) as reflected on the face of the statement of financial position or in the notes thereto:

Class

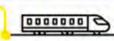
Cash and Cash equivalents Receivables from exchange transactions Finance lease receivables

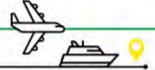
Category

Financial asset measured at amortised cost Financial asset measured at amortised cost Financial asset measured at amortised cost









1.6 Financial instruments (continued)

The entity has the following types of financial liabilities (classes and category) as reflected on the face of the statement of financial position or in the notes thereto:

Class

Payables from exchange transactions

Category

Financial liability measured at amortised cost

Initial recognition

The entity recognises a financial asset or a financial liability in its statement of financial position when the entity becomes a party to the contractual provisions of the instrument.

Initial measurement of financial assets and financial liabilities

The entity measures a financial asset and financial liability initially at its fair value plus transaction costs that are directly attributable to the acquisition or issue of the financial asset or financial liability.

Subsequent measurement of financial assets and financial liabilities

The entity measures all financial assets and financial liabilities after initial recognition at amortised cost.

Trade and other receivables from exchange transactions - are measured at amortised cost less provision for impairment. Trade and other receivables are impaired where objective evidence of impairment exists, either individually or collectively for receivables that are not individually significant. If there is such evidence the recoverable amount is estimated and an impairment loss is recognised in accordance with GRAP104.Trade and other receivables comprise provincial departments and are considered for impairment to the extent that they are irrecoverable.

Derecognition

Financial assets

The entity derecognises a financial asset only when:

- the contractual rights to the cash flows from the financial asset expire, are settled or waived;
- the entity transfers to another party substantially all of the risks and rewards of ownership of the financial asset; or
- the entity, despite having retained some significant risks and rewards of ownership of the financial asset, has transferred control of the asset to another party and the other party has the practical ability to sell the asset in its entirety to an unrelated third party, and is able to exercise that ability unilaterally and without needing to impose additional restrictions on the transfer. In this case, the entity
- derecognise the asset: and
- recognise separately any rights and obligations created or retained in the transfer.

Derecognition thus occurs when receivables from exchange transactions are settled by the client, and when cash balances are withdrawn from the bank or disbursed. Finance lease receivables are derecognised when the leased vehicles reach their end of lease period.

Financial liabilities

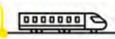
The entity derecognised financial liabilities when the obligation under the liability is discharged or cancelled or expires. Derecognition thus occurs when the liability has been paid.

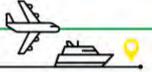
1.7 Leases

A lease is classified as a finance lease if it transfers substantially all the risks and rewards incidental to ownership. A lease is classified as an operating lease if it does not transfer substantially all the risks and rewards incidental to ownership.









1.7 Leases (continued)

Finance leases - lessor

The entity recognises finance lease receivables as assets on the statement of financial position. Such assets are presented as a receivable at an amount equal to the net investment in the lease.

Finance lease revenue is recognised based on a pattern reflecting a constant periodic rate of return on the entity's net investment in the finance lease.

The finance lease receivable is derecognised when the vehicles reach their economic life/ lease period.

Operating leases - lessor

Operating lease revenue is recognised as revenue on a straight-line basis over the lease term.

Initial direct costs incurred in negotiating and arranging operating leases are added to the carrying amount of the leased asset and recognised as an expense over the lease term on the same basis as the lease revenue.

Income for leases is disclosed under revenue in statement of financial performance.

Operating leases - lessee

Operating lease payments are recognised as an expense on a straight-line basis over the lease term. The difference between the amounts recognised as an expense and the contractual payments are recognised as an operating lease asset or liability.

1.8 Inventories

Initial measurement

Inventories are initially measured at cost except where inventories are acquired through a non-exchange transaction, then their costs are their fair value as at the date of acquisition.

Vehicles returned by user departments to the entity at the end of the lease arrangement are transferred from property, plant and equipment and recognised separately as inventory held for sale.

Inventory held for sale are recognised in inventory at carrying value when they cease to be rented and become held for sale.

Subsequent measurement

Subsequently inventories are measured at the lower of carrying value and net realisable value. Vehicles that are being made ready for leasing to departments are classified as inventory. This category of inventory is not subsequent measured at lower of cost or net realisable value, this is because the economic benefits will be fully realised once they are leased.

Net realisable value is the estimated selling price in the ordinary course of operations less the estimated costs of completion and the estimated costs necessary to make the sale, exchange or distribution.

The cost of inventories comprises of all costs of purchase, costs of conversion and other costs incurred in bringing the inventories to their present location and condition. Each inventory item is measured at its actual costs. Inventory held for sale is subsequently measured at the lower of carrying value or net realisable value.

Derecognition

Vehicles (new) inventory are derecognised when they are issued to user departments or written off.

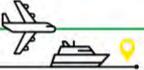
Vehicles issued to user departments are recognised as finance leases and derecognised as inventory at their carrying amounts.

The amount of any inventory write off is recognised as deficit in the Statement of Financial Performance.









1.8 Inventories (continued)

Inventory held for sale are derecognised on disposal or when they are written off.

The amount of any write-down of inventories to net realisable value or current replacement cost and all losses of inventories are recognised as an expense in the period the write-down or loss occurs. The amount of any reversal of any write-down of inventories, arising from an increase in net realisable value or current replacement cost, are recognised as a reduction in the amount of inventories recognised as an expense in the period in which the reversal occurs.

1.9 Impairment of cash-generating assets

Cash-generating assets are assets used with the objective of generating a commercial return. Commercial return means that positive cash flows are expected to be significantly higher than the cost of the asset.

Impairment is a loss in the future economic benefits or service potential of an asset, over and above the systematic recognition of the loss of the asset's future economic benefits or service potential through depreciation (amortisation).

Carrying amount is the amount at which an asset is recognised in the statement of financial position after deducting any accumulated depreciation and accumulated impairment losses thereon.

A cash-generating unit is the smallest identifiable group of assets used with the objective of generating a commercial return that generates cash inflows from continuing use that are largely independent of the cash inflows from other assets or groups of assets.

Costs of disposal are incremental costs directly attributable to the disposal of an asset, excluding finance costs and income tax expense.

Depreciation (Amortisation) is the systematic allocation of the depreciable amount of an asset over its useful life.

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Recoverable amount of an asset or a cash-generating unit is the higher its fair value less costs to sell and its value in use.

Useful life is either

- the period of time over which an asset is expected to be used by the entity; or
- . the number of production or similar units expected to be obtained from the asset by the entity.

Identification

When the carrying amount of a cash-generating asset exceeds its recoverable amount, it is impaired.

The entity assesses at each reporting date whether there is any indication that a cash-generating asset may be impaired. If any such indication exists, the entity estimates the recoverable amount of the asset.

1.10 Contributed capital

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities.

Consideration paid or received for the establishment of the entity shall be recognised directly in equity.

1.11 Employee benefits

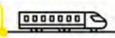
Employee benefits are all forms of consideration given by an entity in exchange for service rendered by employees.

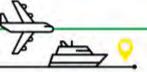
Termination benefits are employee benefits payable as a result of either:

- an entity's decision to terminate an employee's employment before the normal retirement date; or
- an employee's decision to accept voluntary redundancy in exchange for those benefits.









1.11 Employee benefits (continued)

Short-term employee benefits

Short-term employee benefits are employee benefits (other than termination benefits) that are due to be settled within twelve months after the end of the period in which the employees render the related service.

Short-term employee benefits include items such as:

- wages, salaries and social security contributions;
- short-term compensated absences (such as paid annual leave and paid sick leave) where the compensation for the
 absences is due to be settled within twelve months after the end of the reporting period in which the employees
 render the related employee service;
- bonus, incentive and performance related payments payable within twelve months after the end of the reporting
 period in which the employees render the related service; and
- non-monetary benefits (for example, medical care, and free or subsidised goods or services such as housing, cars and cellphones) for current employees.

When an employee has rendered service to the entity during a reporting period, the entity recognises the undiscounted amount of short-term employee benefits expected to be paid in exchange for that service:

- as a liability (accrued expense), after deducting any amount already paid. If the amount already paid exceeds the
 undiscounted amount of the benefits, the entity recognises that excess as an asset (prepaid expense) to the extent
 that the prepayment will lead to, for example, a reduction in future payments or a cash refund; and
- · as an expense, unless another Standard requires or permits the inclusion of the benefits in the cost of an asset.

The expected cost of compensated absences is recognised as an expense as the employees render services that increase their entitlement or, in the case of non-accumulating absences, when the absence occurs. The entity measures the expected cost of accumulating compensated absences as the additional amount that the entity expects to pay as a result of the unused entitlement that has accumulated at the reporting date.

The entity recognises the expected cost of bonus, incentive and performance related payments when the entity has a present legal or constructive obligation to make such payments as a result of past events and a reliable estimate of the obligation can be made. A present obligation exists when the entity has no realistic alternative but to make the payments.

Post-employment benefits

Post-employment benefits are employee benefits (other than termination benefits) which are payable after the completion of employment.

Post-employment benefit plans are formal or informal arrangements under which an entity provides post-employment benefits for one or more employees.

1.12 Provisions and contingencies

Provisions are recognised when:

- the entity has a present obligation as a result of a past event;
- it is probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation; and
- a reliable estimate can be made of the obligation,

The amount of a provision is the best estimate of the expenditure expected to be required to settle the present obligation at the reporting date.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. Provisions are reversed if it is no longer probable that an outflow of resources embodying economic benefits or service potential will be required, to settle the obligation.

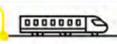
A provision is used only for expenditures for which the provision was originally recognised.

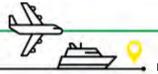
Provisions are not recognised for future operating surplus (deficit).

If an entity has a contract that is onerous, the present obligation (net of recoveries) under the contract is recognised and measured as a provision.









1.12 Provisions and contingencies (continued)

No obligation arises as a consequence of the sale or transfer of an operation until the entity is committed to the sale or transfer, that is, there is a binding arrangement.

After their initial recognition contingent liabilities recognised in entity combinations that are recognised separately are subsequently measured at the higher of:

- the amount that would be recognised as a provision; and
- · the amount initially recognised less cumulative amortisation.

Contingent assets and contingent liabilities are not recognised. Contingencies are disclosed in note 23.

1.13 Commitments

Items are classified as commitments when an entity has committed itself to future transactions that will normally result in the outflow of cash.

Disclosures are required in respect of unrecognised contractual commitments.

Commitments for which disclosure is necessary to achieve a fair presentation should be disclosed in a note to the financial statements, if both the following criteria are met:

- Contracts should be non-cancelable or only cancelable at significant cost (for example, contracts for computer or building maintenance services); and
- Contracts should relate to something other than the routine, steady, state business of the entity therefore salary
 commitments relating to employment contracts or social security benefit commitments are excluded.

1.14 Revenue from exchange transactions

Revenue is the gross inflow of economic benefits or service potential during the reporting period when those inflows result in an increase in net assets, other than increases relating to contributions from owners.

An exchange transaction is one in which the entity receives assets or services, or has liabilities extinguished, and directly gives approximately equal value (primarily in the form of goods, services or use of assets) to the other party in exchange.

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction.

Measurement

Revenue is measured at the fair value of the consideration received or receivable, net of trade discounts and volume rebates. Revenue for utilization charge is recognised as kilometers travelled by user departments.

Revenue is billed at estimated kilometers travelled throughout the year. The entity bills actual kilometers when the vehicle has been returned back by the user department,

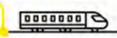
Fuel revenue is billed as the actual cost incurred by user departments.

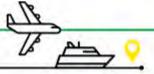
Revenue for fixed rental charges is measured at the rate determined with reference to the approved rate card.

Revenue for managed maintenance vehicles is billed at a fixed rate as per the approved rate card. Expenditure relating to the running of these vehicles is recovered in full from the user department.









1.14 Revenue from exchange transactions (continued)

Rendering of services

When the outcome of a transaction involving the rendering of services can be estimated reliably, revenue associated with the transaction is recognised by reference to the stage of completion of the transaction at the reporting date. The outcome of a transaction can be estimated reliably when all the following conditions are satisfied:

- the amount of revenue can be measured reliably;
- it is probable that the economic benefits or service potential associated with the transaction will flow to the entity;
- the stage of completion of the transaction at the reporting date can be measured reliably; and
- the costs incurred for the transaction and the costs to complete the transaction can be measured reliably.

When the outcome of the transaction involving the rendering of services cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that are recoverable.

Interest

Revenue arising from the use by others of entity assets yielding interest recognised when:

- It is probable that the economic benefits or service potential associated with the transaction will flow to the entity,
 and
- The amount of the revenue can be measured reliably.

Measurement

Interest on outstanding debtors - It is measured as a percentage of long outstanding debtors using the effective interest rate at the reporting period.

Interest earned on current and call account - It is recognised on a time -proportion basis using the effective interest method.

Interest on leases - Finance revenue is recognised based on a pattern reflecting a constant periodic rate of return on the entity's net investment in the finance leases.

1.15 Investment income

Investment income is recognised on a time-proportion basis using the effective interest method.

1.16 Accounting by principals and agents

Identification

An agent is an entity that has been directed by another entity (a principal), through a binding arrangement, to undertake transactions with third parties on behalf of the principal and for the benefit of the principal.

A principal is an entity that directs another entity (an agent), through a binding arrangement, to undertake transactions with third parties on its behalf and for its own benefit.

A principal-agent arrangement results from a binding arrangement in which one entity (an agent), undertakes transactions with third parties on behalf, and for the benefit of, another entity (the principal).

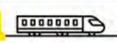
Identifying whether an entity is a principal or an agent

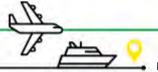
When the entity is party to a principal-agent arrangement, it assesses whether it is the principal or the agent in accounting for revenue, expenses, assets and/or liabilities that result from transactions with third parties undertaken in terms of the arrangement.

The assessment of whether an entity is a principal or an agent requires the entity to assess whether the transactions it undertakes with third parties are for the benefit of another entity or for its own benefit.









1.16 Accounting by principals and agents (continued)

Binding arrangement

The entity assesses whether it is an agent or a principal by assessing the rights and obligations of the various parties established in the binding arrangement.

Where the terms of a binding arrangement are modified, the parties to the arrangement re-assess whether they act as a principal or an agent.

Assessing which entity benefits from the transactions with third parties

When the entity in a principal-agent arrangement concludes that it undertakes transactions with third parties for the benefit of another entity, then it is the agent. If the entity concludes that it is not the agent, then it is the principal in the transactions.

The entity is an agent when, in relation to transactions with third parties, all three of the following criteria are present:

- It does not have the power to determine the significant terms and conditions of the transaction.
- It does not have the ability to use all, or substantially all, of the resources that result from the transaction for its
 own benefit.
- It is not exposed to variability in the results of the transaction.

Where the entity has been granted specific powers in terms of legislation to direct the terms and conditions of particular transactions, it is not required to consider the criteria of whether it does not have the power to determine the significant terms and conditions of the transaction, to conclude that is an agent. The entity applies judgement in determining whether such powers exist and whether they are relevant in assessing whether the entity is an agent.

Recognition

The entity, as an agent, recognises only that portion of the revenue and expenses it receives or incurs in executing the transactions on behalf of the principal in accordance with the requirements of the relevant Standards of GRAP.

The entity recognises the administration fee charged to the Departments as per the rate card as revenue.

The entity recognises assets and liabilities arising from principal-agent arrangements in accordance with the requirements of the relevant Standards of GRAP.

1.17 Comparative figures

Where necessary, comparative figures have been reclassified to conform to changes in presentation in the current year.

1.18 Unauthorised expenditure

Unauthorised expenditure means:

- overspending of a vote or a main division within a vote; and
- expenditure not in accordance with the purpose of a vote or, in the case of a main division, not in accordance with the purpose of the main division.

Unauthorised expenditure is accounted for in line with all relating requirements, including, but not limited to, ruling Legislation, Regulations, Frameworks, Circulars, Instruction Notes, Practice Notes, Guidelines etc (as applicable).

All expenditure relating to unauthorised expenditure is recognised as an expense in the statement of financial performance in the year that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense, and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.

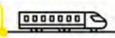
1.19 Fruitless and wasteful expenditure

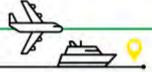
Fruitless expenditure means expenditure which was made in vain and would have been avoided had reasonable care been exercised.

Fruitless and wasteful expenditure is accounted for in line with all relating requirements, including, but not limited to, ruling Legislation, Regulations, Frameworks, Circulars, Instruction Notes, Practice Notes, Guidelines etc (as applicable).









1.19 Fruitless and wasteful expenditure (continued)

All expenditure relating to fruitless and wasteful expenditure is recognised as an expense in the statement of financial performance in the year that the expenditure was incurred. The expenditure is classified in accordance with the nature of the expense, and where recovered, it is subsequently accounted for as revenue in the statement of financial performance.

1.20 Irregular expenditure

Irregular expenditure as defined in section 1 of the PFMA is expenditure other than unauthorised expenditure, incurred in contravention of or that is not in accordance with a requirement of any applicable legislation, including -

- (a) this Act; or
- (b) any provincial legislation providing for procurement procedures in that provincial government.

Irregular expenditure that was incurred and identified during the current financial and which was condoned before year end and/or before finalisation of the financial statements must also be recorded appropriately in the irregular expenditure register. In such an instance, no further action is also required with the exception of updating the note to the financial statements.

Irregular expenditure that was incurred and identified during the current financial year and for which condonement is being awaited at year end must be recorded in the irregular expenditure register. No further action is required with the exception of updating the note to the financial statements.

Where irregular expenditure was incurred in the previous financial year and is only condoned in the following financial year, the register and the disclosure note to the financial statements must be updated with the amount condoned.

Irregular expenditure that was incurred and identified during the current financial year and which was not condoned by the National Treasury or the relevant authority must be recorded appropriately in the irregular expenditure register. If liability for the irregular expenditure can be attributed to a person, a debt account must be created if such a person is liable in law. Immediate steps must thereafter be taken to recover the amount from the person concerned. If recovery is not possible, the accounting officer or accounting authority may write off the amount as debt impairment and disclose such in the relevant note to the financial statements. The irregular expenditure register must also be updated accordingly. If the irregular expenditure has not been condoned and no person is liable in law, the expenditure related thereto must remain against the relevant programme/expenditure item, be disclosed as such in the note to the financial statements and updated accordingly in the irregular expenditure register.

1.21 Budget information

Entities are typically subject to budgetary limits in the form of appropriations or budget authorisations (or equivalent), which is given effect through authorising legislation, appropriation or similar.

General purpose financial reporting by entity shall provide information on whether resources were obtained and used in accordance with the legally adopted budget.

The approved budget is prepared on a accrual basis and presented by economic classification linked to performance outcome objectives.

The approved budget covers the fiscal period from 2020/04/01 to 2021/03/31.

The annual financial statements and the budget are on the same basis of accounting therefore a comparison with the budgeted amounts for the reporting period have been included in the Statement of Comparison of Budget and Actual amounts.

The Statement of Comparative and Actual information has been included in the annual financial statements as the recommended disclosure when the annual financial statements and the budget are on the same basis of accounting as determined by National Treasury.

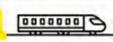
1.22 Related parties

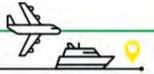
A related party is a person or an entity with the ability to control or jointly control the other party, or exercise significant influence over the other party, or vice versa, or an entity that is subject to common control, or joint control.

Control is the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.









1.22 Related parties (continued)

Joint control is the agreed sharing of control over an activity by a binding arrangement, and exists only when the strategic financial and operating decisions relating to the activity require the unanimous consent of the parties sharing control (the ventures).

Related party transaction is a transfer of resources, services or obligations between the reporting entity and a related party, regardless of whether a price is charged.

Significant influence is the power to participate in the financial and operating policy decisions of an entity, but is not control over those policies.

Management are those persons responsible for planning, directing and controlling the activities of the entity, including those charged with the governance of the entity in accordance with legislation, in instances where they are required to perform such functions.

Close members of the family of a person are those family members who may be expected to influence, or be influenced by that person in their dealings with the entity.

The entity is exempt from disclosure requirements in relation to related party transactions if that transaction occurs within normal supplier and/or client/recipient relationships on terms and conditions no more or less favourable than those which it is reasonable to expect the entity to have adopted if dealing with that individual entity or person in the same circumstances and terms and conditions are within the normal operating parameters established by that reporting entity's legal mandate.

The entity operates in an economic sector currently dominated by entity's directly or indirectly owned by the South African government. As a consequence of the constitutional independence of the three spheres of government in South Africa, only entities which are members of the same economic entity are considered to be related parties.

Where the entity is exempt from the disclosures in accordance with the above, the entity discloses narrative information about the nature of the transactions and the related outstanding balances, to enable users of the entity's financial statements to understand the effect of related party transactions on its annual financial statements.

1.23 Events after reporting date

Events after reporting date are those events, both favourable and unfavourable, that occur between the reporting date and the date when the financial statements are authorised for issue. Two types of events can be identified:

- those that provide evidence of conditions that existed at the reporting date (adjusting events after the reporting date);
- those that are indicative of conditions that arose after the reporting date (non-adjusting events after the reporting date).

The entity will adjust the amount recognised in the financial statements to reflect adjusting events after the reporting date once the event occurred.

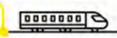
The entity will disclose the nature of the event and an estimate of its financial effect or a statement that such estimate cannot be made in respect of all material non-adjusting events, where non-disclosure could influence the economic decisions of users taken on the basis of the financial statements.

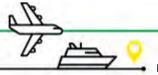
1.24 Cash and cash equivalents

Cash and cash equivalents comprise of cash on hand and demand deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of changes in value. These are initially and subsequently recorded at fair value.









1.25 Surrender of funds to Provincial Treasury

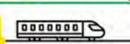
The entity was established in accordance with Regulation 19 of the PFMA Treasury Regulation. Consequently, it was allocated an initial capital amount to finance its establishment by the Eastern Cape Provincial Treasury. The intention was that it would sustain itself going forward.

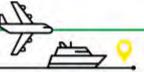
Treasury Regulation 19.7.1 requires that an Accounting Officer of a department operating a Trading entity, must at the end of each financial year and after books of account have been closed, declare any surplus or deficit to the relevant treasury.

The entity determines at the end of each financial year, whether or not there are any funds to surrender after considering its liabilities and commitments for the ensuing year.

The entity recognises the surrender of surplus funds to the Provincial Treasury directly against accumulated surplus.







2. New standards and interpretations

Standard/Interpretation:

2.1 Standards and interpretations issued, but not yet effective

The entity has not applied the following standards and interpretations, which have been published and are mandatory for the entity's accounting periods beginning on or after 01 April 2021 or later periods:

Effective date:

Expected impact:

		Years beginning on o after	r	
•	GRAP 25: Employee Benefits	01 April 2021	Unlikely ther material impa	
•	GRAP 104 (amended): Financial Instruments	01 April 2021	Unlikely ther material imp	e will be a
•	GRAP 20: Related parties	01 April 2021	Unlikely ther material imp	e will be a
3. Fin	ance lease receivables			
	nvestment in the lease due			
	one year ond to fifth year inclusive		219,213,584 637,180,170	206,887,304 541,903,993
less: Un	earned finance revenue		856,393,754 (110,033,794)	748,791,297 (92,327,428)
			746,359,960	656,463,869
Present	value of minimum lease payments due			
	one year ond to fifth year inclusive		169,491,864 576.868.096	161,339,792 495,124,077
- 111 5600	ond to man year inclusive		746,359,960	656,463,869
Non-curr	rent assets		576,868,096	495,124,077
Current	assets		169,491,864	161,339,792
			746,359,960	656,463,869

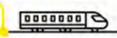
The entity entered into material finance leasing arrangements with provincial departments. The agreement between the entity and the user departments requires the entity to maintain the vehicles during the lease period and to replace these as directed by the rate card and the service level agreement when they reach the lease term.

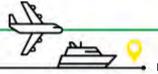
Unguaranteed residual values used in the calculation of the gross investment in lease are based on management's estimation, vehicle condition and expected use of the leased vehicles.

These residual values are calculated using a rate determined with reference to the potential decline in the value of fleet vehicles over the lease period as per trade value data. As the entity does not trade in the open market, the outcome as per the trade value data is reduced further by taking into account our operational environment. The residual values are aligned to those used for pricing as per approved rate card which are based on regression analysis of vehicle's market value and age.









Figures in Rand	2021	2020
4. Inventories		
New motor vehicles	154,520,840	25,566,763
Vehicles held for sale	20,630,101	85,065,416
	175,150,941	110,632,179
Reconciliation of new motor vehicles - 31 March 2021		
Opening Balance	25,566,763	46,520,219
Additions	426,664,450	278,000,586
Transfer to finance lease receivable	(297,324,557)	(298,954,042)
Transfer to own vehicles	(385,816)	-
	154,520,840	25,566,763

The inventory balance for the year relates to 442(PY:108) motor vehicles acquired by the Entity not yet distributed to the provincial departments which were still stationed at the entity's premises as at 31 March 2021.

Reconciliation of vehicles held for sale - 31 March 2021		
Opening Balance	85,065,416	42,122,596
Transfer from leases	45,073,876	60,126,566
Less: Disposals	(103, 155, 877)	(15,219,680)
Less: write offs	1.0	(718,765)
Inventory write down	(6,353,314)	(1,245,301)
	20,630,101	85.065.416

The inventory held for sale relates to vehicles which have reached the end of the leasing period in terms of the lease agreement between the user department and the trading entity and have been returned to the entity for disposal

Government Fleet Management Services has loaned 28 vehicles to the Department of Health to assist in transportation of patients to the relevant healthcare facilities, as there was a drastic increase in patients, due to the Covid-19 pandemic.

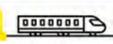
The agreement between the Entity and Department of Health was that the Department of Health would be billed for fuel, repairs and maintenance on a monthly basis.

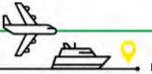
5. Receivables from exchange transactions

Trade receivables	460,278,660	368,069,711
Provision for impairment of trade receivables	(44,969,719)	134
Mayibuye Transport Corporation	2,340,553	1,012,465
Accrued Revenue	2,720,973	5,161,949
Prepaid expenses	9	196,187
Go industry Dovebid SA	356,047	
Department of Transport	3,273,858	311,736
Staff debtors	53,499	75,771
Volkwagen of SA	827,235	
Department of Education	428,640	428,640
Department of Home Affairs	12,547	12,547
Department of Co-Op Gov & Trad Aff	366,600	366,600
Tshomose Trading	4	1,380
Human Settlements	-	148,520
MM Motor vehicles	1,661,427	619,652
	427,350,320	376,405,158









Figures in Rand 2021 2020

5. Receivables from exchange transactions (continued)

These balances are not encumbered and are not secured by any collateral.

Trade receivables comprise debts owed by provincial departments and are subject to a 30 day payment term. The Entity has considered debt past due for impairment as detailed below.

Trade and other receivables past due but not impaired

Trade and other receivables which are 90 days and less past due are not considered to be impaired. At 31 March 2021 R118,539,296 (2020: R306,925,163) were past due but not impaired.

The ageing of amounts past due but not impaired is as follows:

30 days past due	45,140,494	43.609.051
30 days past due	45,140,454	43,609,051
60 days past due	40,071,372	31,454,809
90 days past due	33,327,430	29,420,948
120 days past due	i di	202,440,355

Trade Debtors past due and impaired

As of 31 March 2021, trade and other receivables of R252 026 466 were impaired and provided for.

The amount of the provision was R 44,969,719 as of 31 March 2021 (2020: R0).

The ageing of these trade debtors are as follows:

120 days and more 252,026,466

Reconciliation of provision for impairment of trade receivables

Provision for impairment 44,969,717

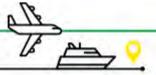
No provision was made in the previous year.

In determining the amount of trade receivable impairment, debtors were assessed individually and collectively. Certain debtors were considered significant and assessed individually for impairment. Debtors that were considered low risk due to their past payment behaviour were impaired collectively. An impairment percentage was determined and applied to all debts owing 120 days and more as these are considered highly likely to be irrecoverable.









Figures in Rand 2021 2020

6. Cash and cash equivalents

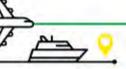
Cash and cash equivalents consist of:

Current account
Call account - Reserve Bank

33,270,942 148,480,911 25,469,248 121,240,308 **58,740,190 269,721,219**







Figures in Rand

7. Property, plant and equipment

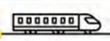
	2021			2020	
Cost / Valuation	Accumulated depreciation and accumulated impairment	Carrying value	Cost / Valuation	Accumulated depreciation and accumulated impairment	Carrying value
2,250,665	(1,645,633)	605,032	2,252,432	(1,394,245)	858,187
2,826,484	(1,987,843)	838,641	2,440,669	(1,496,184)	944,485
333,060	(295,490)	37,570	330,547	(264,419)	66,128
7,655,850	(2,576,091)	5,079,759	1,583,741	(1,430,031)	153,710
33,737,749	(11,414,954)	22,322,795	33,873,142	(6,828,329)	27,044,813
139,471,850	(31,207,106)	_	129,566,489	(28,412,663)	101,153,826
12,704,765	(3,285,317)	9,419,448	4,073,491	(302,620)	3,770,871
198,980,423	(52,412,434)	(52,412,434) 146,567,989	174,120,511	(40,128,491)	133,992,020

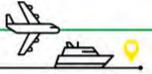
Furniture and fixtures
Motor vehicles
Office equipment
Computer equipment
Relief vehicles
Leased Motor Vehicles- Operating Leases
Fleet Tracker

Lotol









Figures in Rand

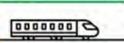
7. Property, plant and equipment (continued)

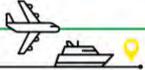
Reconciliation of property, plant and equipment - March 2021

Furniture and extures Motor vehicles Office equipment Computer Equipment Relief vehicles Laesed Motor Vehicles - Operating Leases

Total	605,032	838,641	37,570	5,079,759	22,322,795	108,264,744	9,419,448	146,567,989
Depreciation	(252,608)	(491,659)	(31,071)	(1,146,060)	(4,586,624)	(19,009,349)	(2,982,696)	(28,500,067) 146,567,989
Disposal/Write Transfers In Transfers out Depreciation	•				*	(45,073,876)	1	(45,073,876)
Transfers In	-3		1	1	ř	72,168,511		72,168,511
Disposal/Write	(547)	4	,	9	(135,394)	(974,368)	1	(1,110,309)
Additions	4	385,815	2,513	6,072,109	1		8,631,273	15,091,710
Opening	858,187	944,485	66,128	153,710	27,044,813	101,153,826	3,770,871	133,992,020







Figures in Rand

Property, plant and equipment (continued)

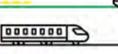
Reconciliation of property, plant and equipment -March 2020

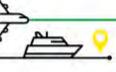
	Opening	Additions	write offs	Transfers In	Transfers In Transfers out Depreciation	Depreciation	Total
	balance						
Furniture and fixtures	1,164,921	i	(2,667)	•	i	(304,067)	858,187
Motor vehicles	1,047,799	463,002			(20,552)	(545,764)	944,485
Office equipment	103,797	1	ı	4		(37,669)	66,128
Computer Equipment	167,460	117,417	(4,737)	1	•	(126,430)	153,710
Relief Vehicles	13,671,671	16,388,295	(132,097)	9	•	(2,883,056)	27,044,813
Leased Motor Vehicles - Operating Laeses	103,377,645	Ā	(3,545,358)	81,699,791	(60,109,812)	(20,268,440)	101,153,826
Fleet Tracker		4,073,492		•		(302,621)	3,770,871
	119,533,293	21,042,206	(3,684,859)	81,699,791	(60,130,364)	(24,468,047)	133,992,020

Leased Motor vehicles(Operating Leases) relates to those motor vehicles currently being used by the user departments for service delivery which have exceeded lease term per the rate card and thus are beyond the lease term. These have been dassified as operating leases on a month to month basis.









Total

Opening balance

Total 602,129

597,539

Additions

Opening balance 4,590

Notes to the Annual Financial Statements

Figures in Rand

8. Intangible assets

Cost / Accumulated Carrying value Cost / Accumulated Carrying value Valuation amortisation and accumulated accumulated impairment impairment 602,129 602,129 - 602,129	
impairment 602,129 602,125	Cost / /
602,129	
	602,129

Reconciliation of intangible assets - March 2021

Computer software

Computer software

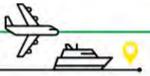
Reconciliation of intangible assets - March 2020

Computer software

During the year an entity has upgraded the financial system from Sage Partner to Sage Evolution. The addition is the total cost of the upgrade:







Figures in Rand	2021	2020
9. Payables from exchange transactions		
Trade payables	64,913,236	86,931,298
Payments received in advanced	719,494	175,304
Auction Proceeds Payable to User Departments	11,886,907	7,685,524
Other payables	7,275,456	97,860,816
Accrued leave pay	1,483,082	1,280,464
Bonus Accrual	604,993	527,609
Accrued expense	86,077,831	6,391,760
	172,960,999	200,852,775
Trade Payables comprise of the following:		
Ford	10,858,514	217,771
Mercedes Benz	-	1,622,748
Volkswagen	19,149,915	4,244,023
Isuzu Trucks	629,088	4,368,984
Absa Bank	31,887,161	34,725,345
Barloworld Equipment	-	22,882,155
Toyota		2,487,881
Isipho Capital Motors	2,103,025	9,778,653
UD Truck- Volvo Group	-	1,433,986
Vodacom	13	4,721,247
Other Trade Payable	285,534	448,504
	64,913,237	86,931,297

Bonus accrual - relates to the portion of the annual service bonus payable which would have accrued to employees as at 31 March 2021.

Leave pay accrual - relates to the liability which would arise when the employee exit the employment of the Trading Entity and the related charge will need to be paid out at reporting date, due to past event of the rendering services as an employee of the Entity and based on the monthly salary of each employee.

Below is the list of Other Payables, and included in the list are the following payables to Department of Transport:

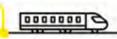
Other Payables

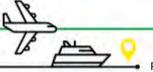
	7,275,456	97,860,816
Department of Transport- Construction vehicles (yellow fleet)	7,019,132	90,560,229
Other creditors	256,324	210,423
Department of Transport - Salaries, Wages and Licensing fees	-	6,253,867
Other Payables - Accrued Revenue	-	836,297

Construction Vehicles (Yellow Fleet) - Department of Transport has requested Government Fleet Management Services to procure yellow fleet on their behalf since GFMS is participating on the RT57 contract, under condition that DOT will transfer the money to GFMS's bank account upon receipt of invoice from GFMS. Department of Transport transferred the money as agreed to GFMS but, as at end of March 2021 not all vehicles ordered were delivered, hence we have a liability to Department of Transport,









Figures in Rand	2021	2020

10. Provisions

Reconciliation of provisions - March 2021

	Opening Balance	Additions	Utilised during the year	Reversed during the year	Total
Provision of insurance claim	10,144,756	O-	-	(38,363)	10,106,393
Provision for performance bonus	493,310		-	(11,161)	482,149
Provision for maintanance of vehicles	14,187,753	715,046	1.6	- 4	14,902,799
Provision for capped leave	1,289,605	- 4	(145,339)	1/4	1,144,266
	26,115,424	715,046	(145,339)	(49,524)	26,635,607

Reconciliation of provisions - March 2020

	Opening Balance	Additions	Reversed during the	Total
			year	
Provision of insurance claim	10,184,137	1.0	(39,381)	10,144,756
Provision for performance bonus	497,291	-	(3,981)	493,310
Provision for maintanance of vehicles	14,565,568	-	(377,815)	14,187,753
Provision for capped leave	1,285,814	3,791	· ·	1,289,605
	26,532,810	3,791	(421,177)	26,115,424

Provision for Insurance claim and maintenance of vehicles

The provision for the maintenance of motor vehicles relates to the estimated costs associated with the maintenance of vehicles based on usage of vehicles during the time which has elapsed from the previous service interval to financial year end.

The provision for insurance claims relates to claims incurred prior to year end that have not yet been settled and have be actuarially valued.

The valuation as at 31 March 2021 was performed by True South Actuaries and Consultants. The consultants are affiliated with Actuarial Society of South Africa and have the required qualifications and expertise to performing this valuation.

Provision for capped leave

The provision for capped leave relates to leave accumulated by employees before 1st July 2000, the leave was then set aside and will only be payable to the employees at retirement

Employee benefit cost provision

Government Fleet Management Services has an employee benefit of a long service award. Long service award is awarded to employees on completion of uninterrupted 10 years of service where employees qualify for 30 working days annual leave and a sevice certificate, and thereafter every 10 years of uninterrupted service a cash award plus a service certificated.

No provision was raised in the current year for 2022 financial year as no employees will qualify for this benefit.

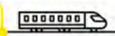
11. Revenue

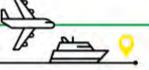
Rendering of services

433,175,234 483,661,451









Figures in Rand	2021	2020
11. Revenue (continued)		
The amount included in revenue arising from exchanges of goods or services		
are as follows:		
Rendering of services	433,175,234	483,661,451
Revenue from rendering of services comprises of the following:		
Full maintenance lease charge - fixed charge	164,311,842	151,518,791
Full maintenance lease charge - utilization charge	268,863,392	332,142,660
	433,175,234	483,661,451
12. Interest earned		
Interest on outstanding debtors	10,216,269	11,384,359
Interest portion on finance lease receivables	53,997,807	54,985,690
Interest earned on current and call account	6,464,416	14,723,422
	70,678,492	81,093,471
13. Other income		
Other income	7,650,076	5,378,118
14. Personnel costs		
Basic salaries	25,755,446	24,864,701
Service bonus	1,201,163	1,118,639
Medical aid - company contributions Bargaining Council Levies	877,679 6,854	803,762 6,554
Leave pay provision charge	202,618	1,738,360
Performance bonus	(11,162)	6,719
Pension contributions	1,792,319	1,876,387
Fuel claim and subsistence & travel allowances Overtime payments	43,854 94,721	99,632 247,822
Long-service awards	21,797	241,022
Acting allowances		74,468
Car allowance	191,237	221,418
Housing benefits and allowances Non pensionable cash allowance	556,180 3,806,258	565,219 4,401,296
Resettlement allowance	239,674	26,193
Leave gratuity	707,217	443,992
	35,485,855	36,495,162
15. Fleet running costs		
Fleet running costs comprises of the following:	447.070.055	004 040 555
Motor vehicle - fuel and oil Motor vehicle - repairs & maintanance	147,370,650 100,320,781	201,812,568 108,441,208
Motor vehicle - repairs a maintanance Motor vehicle - other vehicle expenses	65,695,435	44,631,349
	313,386,866	354,885,125
16. Inventory write down		
Write down adjustment		
Inventory held for sale	6,353,314	1,245,301
This relates to inventory held for sale that was reassessed to lower of cost and net realisable value at year end. The assessment is done at the end of the financial year.	_	









Figures in Rand	2021	2020
17. Debt impairment and bad debts written off		
Debt impairment	44,969,719	
Bad debts written off	11,000,110	9.000
	44,969,719	9,000
18. Administration costs		
Advertising	513,113	118,197
Auditors fees	2,633,391	2,535,346
Bank charges	28,743	41,416
Cleaning	1,590,861	536,228
Commission paid	5,001,228	499,973
Consulting and professional fees	1,835,677	1,175,291
Consumables	9,687	39,044
Entertainment	0,007	6,434
Licensing fees	75,462	68,886
Rental of office equipment and building	2,914,932	1,987,285
Hiring of venues and equipment	58,800	26,850
Third party claims - accidents FML	462,767	1,081,937
Repairs and maintenance - motor vehicles	837,491	1,546,995
Fuel and oil	306,881	452,031
Employee wellness	96,443	101,099
Courier & postage	2,752	2,536
Printing and stationery	118,790	114,337
Repairs and maintenance- Office building	194,263	907.676
Security (Guarding of entity's property)	4,036,249	3,204,805
Subscriptions and membership fees	407,616	197,522
Telephone, fax and data	1,013,627	705,043
Training	21,896	42,715
Electricity and water	1,553,034	1,495,664
Uniforms	21,294	1,100,001
Audit Committee Fees	217,516	244.089
Catering	1,740	119,307
Accommodation and travel	290,890	854,653
General repairs	36,550	192
Qualification verification	_	(90
Recruitment expenses	5,680	210,055
	24,287,373	18,315,324
19. Auditors' fees		
Fees	2,633,391	2,535,346

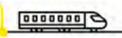


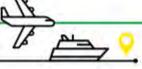




Figures in Rand	2021	2020
20. Cash generated from/ (used in) operations		
Surplus	99,066,547	154,933,312
Adjustments for:		
Depreciation and amortisation	28,500,067	24,468,047
Gain/Loss on disposal of assets	10,080,527	5,628,180
Derecognition of assets	(51,157,810)	(24,143,401)
Inventory write down	6,353,314	1,245,301
Debt written off	44,969,719	9,000
Movements in provisions	520,183	(417,385)
Write offs	1,110,309	
Changes in working capital:	, .	
Inventories	(333,203,286)	(266,440,772)
Receivables from exchange transactions	, , ,	(119,956,981)
Payables from exchange transactions	· · · · · ·	(61,604,412)
	(317,567,084)	(286,279,111)







Figures in Rand	2021	2020

21. Financial instruments disclosure

Categories of financial instruments

March 2021

Financial assets

	1,232,450,470	1,232,450,470
Finance lease receivable	746,359,960	746,359,960
Cash and cash equivalents	58,740,190	58,740,190
Trade and other receivables from exchange transactions	427,350,320	427,350,320
	cost	
	At amortised	lotal

Financial liabilities

	At amortised cost	Total
Trade and other payables from exchange transactions	64,913,236	64,913,236
Accrued expense	86,077,831	86,077,831
Other payables	7,275,456	7,275,456
Non fleet vehicle auctioned	11,886,907	11,886,907
	170,153,430	170,153,430

March 2020

Financial assets

	1 302 590 246	1 302 590 246
Finance lease receivable	656,463,869	656,463,869
Cash and cash equivalents	269,721,219	269,721,219
Trade and other receivables from exchange transactions	376,405,158	376,405,158
	cost	
	At amortised	ıotai

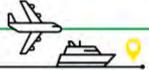
Financial liabilities

	At amortised cost	Total
Trade and other payables from exchange transactions	86.931.297	86.931.297
Accrued expense	6,391,760	6,391,760
Other payables	97,860,816	97,860,816
Non fleet vehicle auctioned	7,685,524	7,685,524
	198.869.397	198.869.397









Figures in Rand	2021	2020

22. Commitments

Authorised capital expenditure

Contracted for but not yet commenced Motor Vehicles	128,752,170	459,223,563
Contracted for but not yet completed Motor Vehicles Tracker	48,256,085 6,565,589	12,323,476 22,438,197
	54,821,674	34,761,673
Not yet contracted for Authorised operational expenditure	323,558,390	199,965,894
Already contracted for but not yet commenced Goods and services	1,027,026	8,405,962
Already contracted for and not yet complete Goods and Services	64,789,032	83,440,410
Total operational commitments Already contracted for but not provided for Not yet contracted for and authorised by member	1,027,026 64,789,032	8,405,962 83,440,410
	65,816,058	91.846.372

The entity has a commitment with the auctioneer to pay 4% of the proceeds on disposal of assets and the amount cannot be quantified.

Operating leases as lessee- Office building rental

Minimum lease payments due

	9,667,722	12,104,366
- in second to fifth year inclusive	7,060,513	9,667,722
- within one year	2,607,209	2,436,644

The entity has entered into an Operating Lease arrangement with ESDA Properties for rental of an office space for a period of 5 years which ends 31 August 2024.

The lease is payable in advance every 1st of the month starting from 01 September 2019. Escalation clause is 7% every 1st October of each year.

The Property is in no ERF 18933, East London 25 Castellano Building, Woodbrook.

Rental expenses relating to operating leases

Minimum lease payments 2,692,968 1,570,898

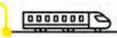
Operating leases as lessee - Photocopy machines

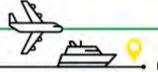
Minimum lease payments due

- within one year	380,663	299,987
- in second to fifth year inclusive	329,029	450,425









Figures in Rand	2021	2020
22. Commitments (continued)		
	709,692	750,412
Rental expenses relating to operating leases		
Minimum lease payments	432,387	416.387

Operating lease payments represent rentals payable by the entity for printing and photocopy machines. The entity is participating in a transversal contract (RT3), for the supply, delivery, installation, commissioning and maintenance of office automation solutions. The contract is for a 36 month period with a manditory extension for multifunctional printers up to 24 months at a zero percent (0%) rental. No contingent rent is payable.

23. Contingencies

Contingent liabilities

Case 1

Third Party Claims - Government owned vehicles are not insured by insurance companies. The State carries its own accident risk and accepts liability for any expenditure arising from claims instituted by third parties that would ordinarily be payable by an insurer, including damages to State owned vehicles. As at end of the financial year the Entity has a possible obligation/ contingent liability arising from third party claims amounting to R1 108 042.74.

Case 2

Included in the figure above is the case relating to Ndamase who was awarded a contract to render security services at the Mthatha government garage. Various vehicle parts were stolen during the subsistence of the contract as a result the GFMS withheld payment to Ndamase. Ndamase has now issued summons for the release of the payment amounting to R253 000. The GFMS is defending the matter and a counterclaim has been filed to the value of the parts stolen.

Contingent assets

Case 1

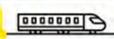
These are claim against third parties submitted to the office of the state attorney. The outcome of these cases is still pending. These claim amounts to R8 350 134.83.

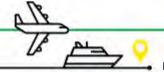
Case 2

Emanating from an accident that occured at Mthatha Government Garage, ten motor vehicles were stripped off items from tyres, seats, lights, canopy, dashboard, gearbox and engines. GFMS Loss Control Unit conducted an investigation and recommended that the security company that was employed to guard the garage is held accountable. The matter has been handed over to the State Attorney and the outcome is not yet known. GFMS has determined an estimated amount of R583 285.85 for replacement of the stolen parts.









Figures in Rand 2021 2020

24. Related parties

Relationships Controlling entity Members of key management

Eastern Cape Department of Transport Mr. K Gazi (Head of Entity) Mr. M Mboya (Acting Head of Entity)

Mr. F Narkadien (Senior Manager:Fleet Maintenance

& SMME Development)

Ms. N Mafumbu (Senior Manager: Finance)

Mr. B Chirimuta (Senior Manager: Fleet Development

& Vehicle Provisioning)

Services provided by Department of Transport:

The Trading Entity enjoys the benefit of free services being delivered by the Department of Transport in respect of its Human Resources. The costs relating to these functions cannot be reliably measured and is therefore not disclosed.

Head of Entity Mr K Gazi was seconded to Mayibuye Transport Corporation effective 01 July 2019 and Mr Mboya has been acting as Head of Entity since then.

Related party balances

Amounts included in Trade receivable regarding related parties Eastern Cape Department of Transport Mayibuye Transport

7,154,454 5,615,245 2,340,553 1,012,465

Amounts included in Trade Payable regarding related parties Eastern Cape Department of Transport

7,019,132 96,814,096

Related party transactions

Salaries paid to employees by related parties on behalf of the trading entity of the Human Resources function -reimbursement

Eastern Cape Department of Transport 35,485,855 36,495,162

Revenue received from related parties in terms of lease agreements

Eastern Cape Department of Transport 29,990,364 30,953,760

Key management information

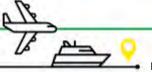
ClassDescriptionNumberExecutive managementHead of Entity and Senior Managers4

Remuneration of management









24. Related parties (continued)

Management class: Executive management

2021

	Basic salary	Bonuses and performance related payments	Other short- term employee benefits	Total
Name				
K. Gazi	929,582	-	398,506	1,328,088
Seconded to Mayibuye	(929,582)		(398,506)	(1,328,088)
M. Mboya	830,764	79,568	385,070	1,295,402
F. Narkadien	683,435	56,953	400,752	1,141,140
N. Mafumbu	740,128	61,677	255,625	1,057,430
B. Chirimuta	370,064	+	158,651	528,715
	2,624,391	198,198	1,200,098	4,022,687

2020

Name	Basic salary	Bonuses and performance related payments	Other short- term employee benefits	Total
K. Gazi	929.581		404,404	1.333.985
Seconded to Mayibuye	(708,673)		(303,792)	(1,012,465)
M. Mboya	954,815	79,567	359,562	1,393,944
F. Narkadien	683,434	56,952	424,844	1,165,230
N.Mafumbu	740,128	15,039	265,483	1,020,650
	2,599,285	151,558	1,150,501	3,901,344

Other short term employee benefits comprise of medical aid, pension fund, motor car allowance , non pensionable cash allowance, housing allowance and bargaining council.

25. Prior-year adjustments

The prior year adjustments resulted from prior period errors and change in accounting policy.

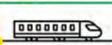
Statement of financial position

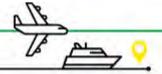
March 2020

	As previously reported	Correction of error	Change in accounting policy	Restated balances
Inventories	100,804,820	9,827,358		110,632,178
Trade debtors	366,894,415	1,175,296	-	368,069,711
Property, plant and equipment	149,633,599	(9,852,279)	(5,789,298)	133,992,022
Finance leases	651,792,186	(902,832)	5,574,515	656,463,869
Payment recieved in advance		(175,304)	-	(175,304)
Accrued revenue	1,761,858	3,400,091	9.	5,161,949
Accrued expense	(2,196,422)	(4,195,338)	2.1	(6,391,760)
Non fleet vehicles auctioned	(7,794,820)	109,296	-	(7,685,524)
		(613,712)	(214,783)	









Figures in Rand	2021	2020

25. Prior-year adjustments (continued)

Statement of financial performance

March 2020

	As previously reported	Correction of error	Change in accounting policy	Restated balances
Revenue from exchange transactions	488,263,971	(1,487,450)	(3,115,070)	483,661,451
Other Income	5,652,614	(274,496)		5,378,118
Interest received - Finance leases	53,922,635	(10,397)	1,073,452	54,985,690
Derecognition of assets	21,846,090	217,993	2,079,319	24,143,402
Expenditure - Fleet running costs	(353,926,465)	(958,660)	-	(354,885,125)
Depreciation	(28,816,341)	(898,546)	5,246,841	(24,468,046)
Loss on disposal of asset	(2,652,279)	(2,975,901)	-	(5,628,180)
Personnel costs	(36,326,621)	(168,540)	-	(36,495,161)
Administrative costs	(18,792,849)	477,525		(18,315,324)
Impact on surplus	1.00	(6,078,472)	5,284,542	

Prior year adjustment summary

Total changes in Retained Earnings as at 01 April 2019	(5,464,760)	5,499,325	34,565
Impact on the Balance Sheet	613,712	214,783	828,495
Impact on the Income Statement	(6,078,472)	5,284,542	(793,930)
	error	accounting policy	
	Correction of	Change in	i otal impact

Cash flow statement

March 2020

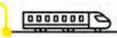
	As previously reported	Correction of error	Restated balances
Cash flow from operating activities			
Sale of goods and services	372.332.624	(8.628,154)	363,704,470
Other receipts	5,652,614	(274,496)	5.378,118
Interest earned	80,030,416	1,073,453	81,103,869
Employee costs	(36,326,621)	(168,541)	(36,495,162)
Payment to suppliers	(657,661,957)	(42,298,051)	(699,960,008)
	(235,972,924)	(50,295,789)	(286,268,713)
Cash flow from investing activities Purchase of property, plant and equipment	(17,941,962)	(3,100,244)	(21,042,206)
Cash flow from financing activities Finance lease receipts	147.886.104	53,406,431	201,292,535

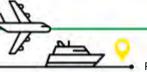
1. Correction of Errors

The following prior period errors adjustments occurred:









Figures in Rand 2021 2020

25. Prior-year adjustments (continued)

Receivable from exchange transactions

Trade debtors

The entity did not bill some user departments for rental and fuel in the prior year, also there were vehicles that were charged utilization using incorrect categories and that resulted in understatement of revenue and trade receivable balance.

Prepaid expense

The invoice was erroneously raised in the prior year as reducing a debtor instead of raising a prepaid expense.

Accrued revenue

The accrued revenue relating to fleet running costs was understated in the prior year.

Inventory held for sale and Property, plant and equipment

The entity has incorrectly calculated the depreciation on operating lease vehicles in the 2018/19 and 19/20 financial year. The new carrying amount of vehicles classified as operating leases was not reduced by the residual value when calculating depreciation. This had an effect of overstating depreciation expense and understating the operating lease balance and understating the carrying amount of vehicles transferred to inventory held for sale.

Trade Payables from exchange transactions

Accrued expense

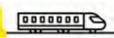
The accrued expense adjustment relating to fleet running costs that were not raised in the prior year.

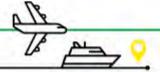
Non fleet vehicle auctioned

The adjustment relates to commision, licencing fees and other auction expenses that were paid on behalf of departments in order to auction their MM vehicles. These expenses were never deducted from auction proceeds payable to user departments in the prior year.









Figures in Rand 2021 2020

25. Prior-year adjustments (continued)

2. Change in accounting policy

The following change in accounting policies occurred:

Change to accounting policy relation to leases (GRAP 13)

Nature of the change in accounting policy:

GRAP 3.16 states that a change in the accounting treatment, recognition or measurement of a transaction, event or condition within a basis of accounting is regarded as a change in accounting policy. The entity has reported a change in accounting policy due to the change in treatment of leased vehicles from Finance leases to Operating leases. GRAP 3.13(b) states that an entity shall change an accounting policy only if the change results in the financial statements providing reliable and more relevant information about the effects of transactions, other events or conditions on the entity's financial position, financial performance or cash flows. Vehicles that are leased by the entity to its client departments shall be treated as Operating leases only when they reach end of lease term rather that when they reach pre-determined kilometres. This will result in reliable and constistent information about the effects of transactions.

Circumstances that resulted to the change:

GFMS recognises all vehicles leased to departments as finance leases and recognises them as lease receivables on the Balance sheet. When the vehicles reach end of lease or reach pre-determined kilometres, the lease term ends and the department are required to return the vehicles to get new replacement vehicles. Most departments do not return the vehicles and for these we continue to lease them on an operating lease basis and are reclassified from Finance to Operating leases i.e. GFMS then derecognised the finance lease receivable and recognises PPE in the Balance Sheet as is the practice for all assets leased on operating leases. To determine vehicles that reach end of lease by kilometres, the entity uses odometer readings from a service provider responsible for maintaining vehicles. This data has become unreliable over the years and results in unreliable and inconsistent financial information, meaning that reclassification from finance to operating lease will only be based on vehicles reaching lease term not kilometres.

The effect of the change will be that:

The Entity will no longer treat leased vehicles as operating leases based on them reaching kilometres due to unreliable kilometre data, the entity will only treat lease vehicles as Operating leases when they have reached lease term as per the approved GFMS rate card as this is more reliable.

Refer to above tables for the effect of change due to accounting policy on the affected balances and transactions.

26. Risk management

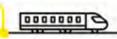
Financial risk management

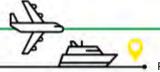
The entity's activities expose it to a variety of financial risks: liquidity risk, credit risk and market risk (including currency risk, fair value interest rate risk, cash flow interest rate risk and price risk)

The entity's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the entity's financial performance. The accounting authority provide principles for overall risk management, as well as written policies covering specific areas, such as interest rate risk, credit risk, and investment of excess liquidity.









Figures in Rand	2021	2020

26. Risk management (continued)

Liquidity risk

The entity's risk to liquidity is a result of the funds available to cover future commitments. The entity manages liquidity risk by continuously monitoring forecasts and actual cash flows. Liquidity risk is the risk that the entity may fail to meet its payment obligations as they fall due, the consequences of which may be the failure to meet the obligations to creditors.

Current assets

Finance lease receivable	169,491,864	161,339,792
Inventories	175,150,941	110,632,179
Receivable from exchange transactions	427,350,320	376,405,158
Cash and cash equivalents	58,740,190	269,721,219
	830,733,315	918,098,348
Current Liabilities Payables from exchange transactions	172,960,999	200,852,775

Credit risk

Credit risk consists mainly of cash equivalents and trade debtors. The entity manages the liquidity risk relating to cash and cash equivalents by placing Entity funds with high credit quality institutions.

Government debt is considered recoverable. All debtors that are past due and not impaired are thus considered to be recoverable, although recovery may not be within the contractually agreed timeframes. The entity continues to render services to its defaulting customers so as to ensure government service delivery is not impeded by its clients.

Credit loss allowances for expected credit losses are recognised for trade debtors that show risk of irrecoverability.

Market risk

Interest rate risk

The Entity's interest risk arises from finance leases, short-term deposits and investment, issued at variable rates expose the entity to cash flow interest rate risk.

As the entity has no significant interest-bearing assets, the entity's income and operating cash flows are substantially independent of changes in market interest rates.

Price risk

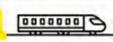
The Entity is not exposed to significant price risk

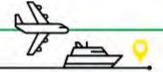
27. Fruitless and wasteful expenditure

Opening balance as previously reported	165,995	166,872
Opening balance as restated	165,995	166,872
Less:Expenditure incorrectly classified - prior period error	-	(877)
Closing balance	165,995	165,995









Figures in Rand	2021	2020

27. Fruitless and wasteful expenditure (continued)

Comment:

Included in the opening balance of Fruitless and Expenditure is an amount of R157 715 which relates to cost of fitting and removing decals on 17 vehicles due to wrong branding used. This case is still under investigation and there are no disciplinary action taken yet.

Staff training - R8 280 Two officials did not attend training that was confirmed due to reasons communicated to their respective supervisors. The training fees was based on a confirmed number of attendees. The matter is still not yet resolved.

Leasing charges - R877 A payment was made in respect of utilization of a photocopy machine with expired contract. Disciplinary action to be taken by a supervision

28. Irregular expenditure

Closing balance	5,149,672	3,901,164
Add: Irregular Expenditure - prior period		877
Add: Irregular Expenditure - current	1,248,508	
Opening balance as restated	3,901,164	3,900,287
Opening balance as previously reported	3,901,164	3,900,287

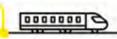
Incidents/cases identified in the current year in	nclude those listed below:		
This irregular relates to a contract between		3,901,164	3,900,287
approval from Provincial Treasury to deviate from normal procurement processes. Quotes were awarded even though written price quotations were not obtained from at least three different prospective suppliers an no approval by delegated authority		596,174	
Leasing charges - R877 A payment was made in respect of utilization of a photocopy machine with expired contract. Disciplinary action to be taken by a supervisor.		•	877
•	To be investigated	652,334	٠
		5,149,672	3,901,164

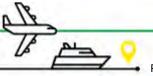
29. Budget differences

Material differences between budget and actual amounts









Figures in Rand 2021 2020

29. Budget differences (continued)

1. Revenue

1.1 Rendering of services

As per projections the entity estimated that additional vehicles to the current fleet would be purchased and vehicles written off would be replaced and released to clients for lease by the 4th quarter of the financial year, however the delays in procurement of replacement vehicles during the year affected the projected revenue.

1.2 Other Income

Auctioneering of vehicles started in quarter 3 due to delays in appointment of auctioneer earlier in the financial year. The proceeds received are not what was anticipated during budget process

2. Compensation of employees

Most positions were still on contract during the financial year and were not always filled immediately after the contracts ended. Certain senior posts were vacant, e.g. CAE, Director Fleet Development.

The projection was based on the new structure which is not yet implemented, hence we have a savings on compensation of employees. With the entity now fully implementing the 2014 structure the projections will be reviewed. Also the Entity has vacant posts and some were only advertised during April 2021.

3.Goods and Services

RT 15 Tracker project 2082 out of 2 882 vehicles were fitted and the delay was due to vehicles which were still with merchants for repairs during fitments. Also the entity had savings in vehicle repairs and maintenance, fuel costs due to less activity caused by lockdown.

4. Depreciation , Debt impairment, Invemtory write dow & Derecognition of Asset

No budget made for the above mentioned as these are non cash items.

30. Accounting by principals and agents

The Entity is a party to a principal-agent arrangement.

Details of the arrangement are as follows

Government Fleet Management Services entered into an agreement with the Provincial Departments to provide fleet services for managed maintanance vehicles. A fixed monthly administration fee of R926.50 per vehicle is charged to Provincial Departments as per approved rate card.

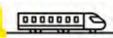
Managed maintanance vehicles are owned by the departments however the entity maintains these on their behalf and they are charged an administration fee as per the rate card. This administration fee is recognised as revenue as managed maintanance fee.

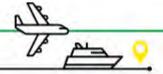
The Entity as the only fleet management entity in the Province, participates in the National transversal contract(RT46) for the supply of repairs and maintenance of state vehicles (including fuel). The managed maintanance vehicles owned by Departments are serviced and mantained through this RT46 contract. This means that all the repairs , maintanance and fueling of these vehicles are done through this contract by the Entity on behalf of the client departments.

All costs incurred relating to managed maintenance vehicles are fully recovered from the Departments.









Figures in Rand 2021 2020

30. Accounting by principals and agents (continued)

Entity as agent

Resources held on behalf of the principals, but recognised in the entity's own financial statements

There are no resources held by the Entity on behalf of Provincial Departments.

Revenue recognised

The aggregate amount of revenue that the entity recognised as compensation for the transactions carried out on behalf of the principal is R10 252 625 (2020: R9 746 692), This relates to the administration fee charged for the management of departmental vehicles.

Additional information

Revenue and expenses that relate to transactions with third parties undertaken in terms of the principal-agent arrangement

Category of expenses paid or accrued on behalf of the principal, are:

Categories

Fleet running costs

Additional details

This relates to fleet running costs expenditure paid by GFMS to a service provider (ABSA) on behalf of the principal Departments

Amount of expenses and accrued paid on behalf of the principal during the reporting period

Fleet running costs 51,729,659 54,266,275

Receivables and/or payables recognised based on the rights and obligations established in the binding arrangement

Carrying amount of receivables relating to the arrangement

Amounts included in Trade receivables relating to the arrangement

Trade and other receivable 47,890,966 41,562,598

Carrying amount of payables relating to the arrangement

Amounts included in Trade payables relating to the arrangement

Trade and other payable 9,267,022 7,092,476





