



Province of the
EASTERN CAPE
TRANSPORT

SARAH BAARTMAN DISTRICT

Annual **OPERATIONAL PLAN** 2023/2024

Executive Authority Statement



MEC XOLILE NOATHA
TRANSPORT, SAFETY AND LIAISON

The provincial government is hard at work to tackle the challenge of delivering services to a province ranked the lowest of South Africa's nine provinces on social, economic and development indices. The department is charged with the responsibility to contribute to the alleviation of the country's elusive challenges of poverty, inequality, and unemployment. As the Department of Transport, we remain committed to our mandate for enabling a Public Transport System that supports social emancipation. Our medium-term goals to deliver A Safe and Reliable Transport System remains an ideal towards applying state resources for alleviating this triple challenge.

The Department of Transport will take stock from its mid-term progress, and strive for alignment of its plans in order to build the momentum towards achievement of the following strategic focus areas:

Sound risk management and ethical leadership intended to legitimize the organization and ensure that we strengthen good governance as the driver of optimal performance;

Improved financial stewardship by strengthening the control environment of the department and assuring that public power entrusted upon the department through financing is dispensed appropriately;

Optimized investment through integrated planning and coordination through effective coordination of intergovernmental relations and leveraging public and private investment to benefit the provincial transport sector;

Embracing the digital transformation agenda by leveraging innovation around information and communications technology (ICT) systems to enhance service delivery and improve governance;

Human capital management and development to maximize employee retention and driving the agenda of a professional skills-base while harnessing sector knowledge management;

Regulating the transport System by striving for compliance to the rule of law, and driving the capacitation of the traffic safety fraternity

Mastering mobility and infrastructure development by preserving provincial assets, and ensuring their use for the benefit of the broader collective, and in order to sustain development gains over time

As I present to you the Eastern Cape Department of Transport plans for 2023/2024 fiscal year, we will aim to:-



- Ensuring access to social economic activities through upgrading, rehabilitation, and resealing of our provincial roads.
- Providing subsidised bus passenger services for people mainly in rural areas to have access to affordable public transport services.
- Provision of scholar transport services to deserving learners from Grade R to 12, who travel a distance of 5 km or more (single trip) to the near public school.
- Traffic Law enforcement in order to maximise traffic control and law enforcement.

We are extremely excited that the department together with its entities and partners have turned our province into a construction site with Small Micro Medium Enterprise and community members benefiting from these projects.

Noteworthy, is the continuous impact of Global warming and climate change on our efforts of upgrading and maintaining provincial roads. During the 2022/2023 Summer Season, our province was battered by heavy rains and downpours leaving a trail of massive destruction to our roads and bridges across the province. Chris Hani District municipality has been severely affected by the recent floods especially Sakhisizwe Local Municipality.

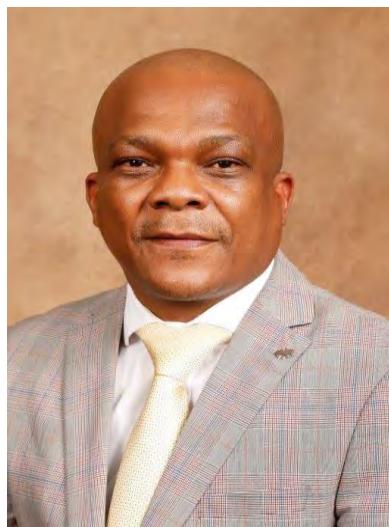
A number of roads and bridges have collapsed and washed away by the recent floods. This will further put strain on the depleted budget for the upcoming fiscal year. Our plans are designed to ensure that there is a deliberate effort to resuscitate our network and make it resilient to any other future impact from these incidents.

We will remain steadfast and deliberate in our intent of changing the audit outcomes of the department. We regard the current period as a transition towards the implementation of a new model for scholar transport provisioning and ensuring that no stone is left unturned in addressing the Auditor General concerns for the internal control weaknesses that have led to the qualified audit opinion.

I wish to thank all the stakeholders that continue to provide unwavering support to our department. As the provincial government **we are making a clarion call to all our public servants to strictly adhere to government's renewal** project that focuses among others on professionalization of public service, rule of law and due process. We are also calling upon them (Public Servants) to service our people with humility, respect, and diligence in line with Batho Pele principles. So, as we are entering the new Financial Year, let us roll up our sleeves and render services to the people of the Eastern Cape.


Mr Xolile E Nqatha
Member of the Executive Council

Accounting Officer Statement



HOD MZILINDILE MAFANI
DEPARTMENT OF TRANSPORT

The 2023-24 financial year is the mid mark in the implementation of the Strategic Term. The posture of the plans for this year seeks to amplify the institutional arrangements that we have put in place to ensure that the Department of Transport takes the lead role in the sector's transformation.

The department remains committed to the achievement of its strategic outcomes:

- Improved public transport system;
- Improved transport infrastructure;
- Reduced road fatalities;
- Improved public private sector participation;
- An effective and efficient public administration;

There is a newfound appreciation for the complexity of the transport management system. The duality in the synergies of providing integrated transport operations and infrastructure, and the objectives for maximizing the contribution of transport for economic and social development, demand for an organization that is innovative, agile and disciplined. The necessity of strengthened governance imperatives cannot be over emphasized and the reinforcement of our tolerance has indeed set the leadership tone towards this direction.

Good governance hinges on sound risk management practices, ethical leadership, and effective organizational performance. This should enable the department to remain legitimate, and resilient to a climate where unethical behavior and corruption have plagued government. It is common cause that we have had challenges in this area evidenced in the audit outcomes, and opinions from other assurance providers. Reconfiguration and creating synergies towards good governance will enable us to achieve the high-performance organization we envision. This focus will also streamline the business continuity imperatives of the department and ensure that the risk universe is well defined.

The department will in this year facilitate the ratification of the Eastern Cape Transport Masterplan, which will allow us to expand the planning horizons of the department from short-termism, and create a planning framework for the new term of government. This will coincide with the implementation of the integrated organizational performance management plan of the department which will be put into action.

It is intended to catapult the performance of the department to new heights and enhance service delivery for the betterment of the people of the province. The speedy implementation of the departmental organizational structure to support these strategic governance imperatives and allow for the streamlining of reporting lines in order to achieve these associated strategies cannot be over-emphasized. The implementation of this structure will contribute to entrenching institutional capability for our prioritized areas of operations.

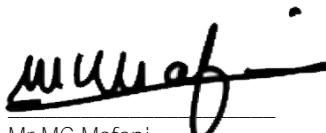


The department will facilitate the attainment of its expected gains from its service delivery model by creating vigorous engagements at a district level. We will leverage on the opportunities for integrating the implementation and monitoring capacity at both level of provincial and municipal government. We will support our District Management, who will be ambassadors of our mandate, driving robust Intergovernmental Relations and upholding our service charter commitments.

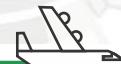
The emerging strategic functions of the department will receive much focus. The provincial roads are taking a beating from the heavy load traffic that has dominated our transport infrastructure over time. The department will ensure that sufficient organizational capacity is built around *Network Monitoring*, maximizing utilization of *Intelligent Transport Systems*, and *Load Controlling*. The service delivery improvement plan of the department will direct the outlook of the department towards the achievement of this imperative.

Our external environment comprises of vulnerable groups, particularly a growing number of skilled youths that do not find our developmental programmes attractive. We equally find ourselves operating in an economic climate with a complex stakeholder that implores for our resilience and patience. The conditions of service for the transport official cannot be downplayed. **Talent management and employee wellness will be the centre of management's strategy.**

I implore on the officials of the department to continue serving in diligence, and to not forget the valof the department towards an efficient, safe, sustainable, and accessible transport system.



Mr MC Mafani
Head of Department and Accounting Officer



DISTRICT DIRECTOR STATEMENT



I hereby present the Sarah Baartmaan District Operational Plan for 2023/24 financial Year.



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Mrs Bukiwe Ncipha-Wali

District Director: Sarah Baartman District



OFFICIAL SIGN-OFF

It is hereby certified that this District Operational Plan:

- Was developed by the management of the Department of Transport under the guidance of Head of Department Mr. MC Mafani.
- Takes into account all the relevant policies, legislation and other mandates for which the Department of Transport is responsible.
- Accurately reflects the performance information which the district will endeavour to achieve over the period 2023/24 financial year.

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District Director: District name


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Ms. N Isaia
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Mr. MC Mafani
Head of Department


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DEPARTMENTAL BUDGET STRUCTURE

PROGRAMME		SUB-PROGRAMME
1	ADMINISTRATION	1.2. MANAGEMENT OF THE DEPARTMENT (OFFICE OF THE DISTRICT DIRECTOR) 1.3. CORPORATE SUPPORT
2	TRANSPORT INFRASTRUCTURE	2.5. MAINTENANCE
3	TRANSPORT OPERATIONS	3.2. PUBLIC TRANSPORT SERVICES 3.3. OPERATOR LICENSING & PERMITS 3.4. TRANSPORT SAFETY AND COMPLIANCE
4	TRANSPORT REGULATIONS	4.4. LAW ENFORCEMENT
5	COMMUNITY BASED DEVELOPMENT	5.2. COMMUNITY BASED DEVELOPMENT 5.3. INNOVATION & EMPOWERMENT 5.4. EPWP CO-ORDINATION & MONITORING





PART A

Our Mandate

PART A: OUR MANDATE

A.1 Constitutional Mandate

The existing legislation on transport is covered mainly by national and provincial legislation and the powers for the legislative function lie with both the national and provincial governments in terms of the Constitution, 1996. The Constitution identifies the legislative responsibilities of the different levels of Government with regard to airports, roads, traffic management and public transport. Transport is a function that is legislated and executed at all levels of government. The implementation of transport functions at the national level takes place through public entities, which are overseen by the Department. Each public entity has a specific delivery mandate. Municipalities also have limited rights to make bylaws on matters covered by the Constitution. It divides the duties for national and provincial legislation on various matters between the national government and the provincial administrations. This sometimes leads to overlaps in legislation or contradicting provisions.

Schedules of the Constitution

- Schedule 4 and 5 list the various areas in the law where the provinces and local government have the responsibility to make legislation.
- Schedule 5(a) determines the functional areas where the provinces have the right to make legislation and Schedule 5(b) determines the local authority's powers to make legislation on municipal roads, traffic and parking.

Schedule 4: Part A – Provincial

- Public Transport
- Road Traffic Regulation
- Vehicle Licensing

Schedule 4: Part B – Local Government

- Pontoons, ferries, jetties, piers and harbours, excluding, the regulation of international and national shipping and matters related thereto;
- Storm water management systems in built – up area

Schedule 5: Part A – Provincial

Provincial Roads and Traffic

Schedule 5: Part B – Local Government

- Billboards and the display of advertisements in public places
- Municipal roads
- Street trading
- Street lighting
- Traffic and parking

A.2 Legislative and policy mandate

The Eastern Cape Department of Transport as envisaged in the Constitution of the Republic of South Africa Act, 1993 (Act 200 of 1993) replaced by the 1996 Act, (Act 108 of 1996), is responsible for maximising the contribution of transport to the economic and social development goals of the society by providing fully integrated transport operations and infrastructure.

The mandates of the Provincial Departments of Transport and transport public entities are provided by the legislation relating to transport in South Africa as listed below:

A.2.1 Primary Sources Informing Provincial Mandate

Mandate	Interpretation of Mandate
Constitution 108 of 1996: Schedule 4: Airports (other than international and national), Road Traffic Regulations, Vehicle licensing and Public Transport are functional areas of concurrent national and provincial legislative competence. Municipal Airports, Municipal Public Transport, Pontoons, ferries, piers & harbours are functional areas of concurrent national and provincial competence for performance by municipalities.	TRANSPORT: Road based transport operations, namely buses, minibus taxis, metered taxis, e-hailing services, tuk-tuks, etc. Public transport operator licensing and registration Transport law enforcement. Transport planning. Transport safety and security AVIATION: Airports. MARITIME: Harbours. Monitoring of Municipal Services pertaining to Pontoons, Ferries, Piers & Harbours. Water Space (Inland water Ways Strategy).
Schedule 5: Provincial Roads and Traffic are functional areas of exclusive provincial legislative competence. Municipal roads, Traffic & Parking, Street Lighting and Street Trading are exclusive provincial legislative competence for performance by municipalities.	ROADS: Provincial Roads meaning the full road reserve of any road proclaimed or designed for use of the general public within the province excluding access roads and roads falling under the jurisdiction of a Municipality or under the jurisdiction of SANRAL inclusive of roads between a community and the road network. Bridges. Tunnels. Resting places. Stopping places. Weighbridges. Traffic Control Centres. Vehicle Licencing Centres. Facilities for use by buses and taxis. Parking areas and sites. Monitoring of Municipal Services pertaining to Municipal roads, Traffic & Parking, Street Lighting, Street Trading, Municipal Airports, and Municipal Public Transport.

A.2.2 Secondary Sources Informing Provincial Mandate

A.2.2.1 The National Land Transport Act, 2009 (Act No. 5 of 2009)

The purpose and scope of National Land Transport Act (NLTA) is -

- to further the process of transformation and restructuring the national land transport system initiated by the Transition Act;
- to give effect to national policy;
- to prescribe national principles, requirements, guidelines, frameworks and national norms and standards that must be applied uniformly in the provinces and other matters contemplated in section 146 (2) of the Constitution; and
- to consolidate land transport functions and locate them in the appropriate sphere of government.

A.2.2.2 The National Road Traffic Act, 1996

The purpose of the National Road Traffic Act, 1996 (Act No. 93 of 1996) is to regulate all matters relating to road traffic on public roads.

A.2.2.3 National Road Traffic Amendment Act 21 of 1999

The National Road Traffic Amendment Act 21 of 1999 intends:

- to amend the National Road Traffic Act, 1996, so as:
- to amend certain definitions and to insert others;
- to provide that certain functions may be performed by the Shareholders Committee or the chief executive officer of the Road Traffic Management Corporation;
- to make provision for the appointment of registering authorities and officers, the registration and grading of officers, the suspension and cancellation of the registration of officers and the powers and duties of officers;
- to provide that all motor vehicles must be registered and licensed;
- to provide that manufacturers of number plates must be registered;
- to make provision for the registration and grading of driving licence testing centres;
- to change the name of the national inspectorate of driving licence testing centres to the inspectorate of driving licence testing centres;
- to provide that a driving licence that has been included in an identity document lapses on a date fixed by the Minister of Transport;
- to provide for the registration and grading of instructors;
- to provide that a void driving licence must be submitted to the inspectorate of driving licence testing centres instead of to the MEC;
- to provide for the registration and grading of testing stations;
- to change the name of the national inspectorate of testing stations to the inspectorate of testing stations;
- to provide for a right of appeal to the Shareholders Committee, and to the chief executive officer, of the said Corporation;
- to empower local authorities to make by-laws;
- to repeal the whole of the National Road Safety Act, 1972; and
- to make provision for incidental matters.

A.2.2.4 Eastern Cape Roads Act 3 of 2003

To consolidate the laws relating to provincial roads in the Province of the Eastern Cape; to provide for the planning, design, development, construction, financing, management, control, maintenance, protection and rehabilitation of provincial roads in the Province of the Eastern Cape; and to provide for matters connected therewith.

A.2.2.5 National Development Plan – Vision 2030 (NDP)

The National Development Plan of 2012 is a broad development plan that aims to create a better SA for all who live in it. **The NDP's keystone objective is to bring about inclusive economic growth, where economic growth is equally spread** among all South Africans, leading to reduced poverty and inequality leading to better living standards. The NDP notes that the following elements are important to living standards:

- Transport
- Nutrition
- Housing, water, electricity & sanitation
- Education and skills
- Safety and security
- Health care
- Employment
- Recreation and leisure
- Clean environment

The NDP recognises the important role infrastructure plays, especially transport infrastructure, in creating a stronger national economy with increased employment and lower inequality and poverty. The NDP realises that transport infrastructure will support the NDP in meeting the key objectives, by:

- improving social mobility and integration
- facilitating economic growth
- contribute to sustainability

A.2.2.6 National Infrastructure Plan 2050

The goal of the National Infrastructure Plan 2050 (NIP 2050) is to create a foundation for **achieving the NDP's vision of inclusive growth. Prepared by Infrastructure South Africa (ISA), the NIP 2050 offers a strategic vision and plan that link top NDP objectives to actionable steps and intermediate outcomes.** Its purpose is to promote dynamism in infrastructure delivery, address institutional blockages and weaknesses that hinder success over the longer term, as well as guide the way towards building stronger institutions that can deliver on NDP aspirations. The NIP2050 identifies the most critical actions needed for sustained improvement in public infrastructure delivery. The NIP 2050 will have impact in the short term, but with longer-term imperatives also in view.

A.2.2.7 The Revised Medium Term Strategic Framework (MTSF 2019 - 2024)

In line with the NDP, the national government has adopted the MTSF which is designed to provide strategic direction to government programmes over the 2019-2024 five-year strategic plan period. MTSF (2019-2014) is the second five-year building block in achieving the vision and the goals of the country's long term NDP, after MTSF (2014-2019).

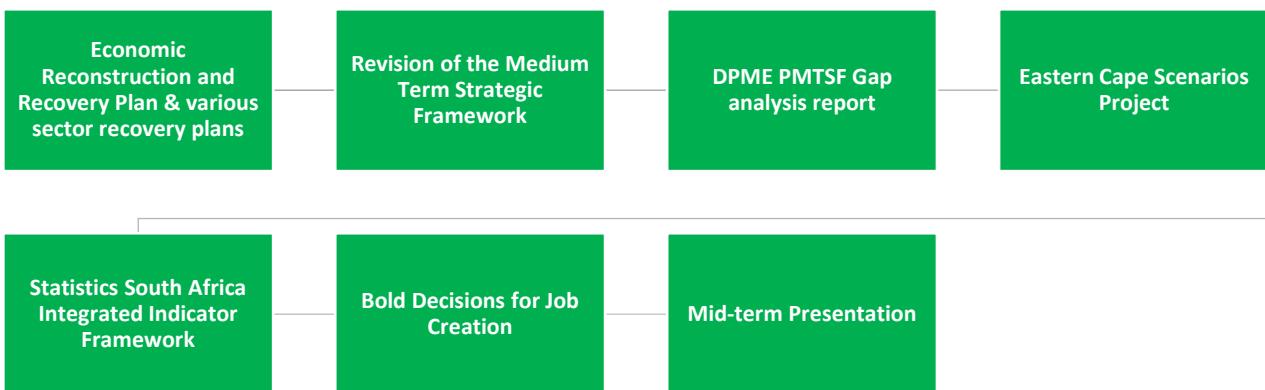
The MTSF is structured around 7 priorities:

Priority	Details
National Priority 1	A Capable, Ethical & Developmental State
National Priority 2	Economic Transformation & Job Creation
National Priority 3	Education, Skills & Health
National Priority 4	Consolidating the Social Wage through Reliable and Quality Basic Services
National Priority 5	Spatial Integration, Human Settlements & Local Government
National Priority 6	Social Cohesion & Safe Communities
National Priority 7	A Better Africa & World

Cross Cutting Focus: Women, Youth & Persons with Disabilities

A.2.2.8 Revised Provincial Medium Term Strategic Framework 2020-2025

In line with the National Development Plan (NDP), the Province established a vision of being entrepreneurial, connected, and a place where everyone can achieve their full potential. The Province adopted the PMTSF 2020-2025 to enact the long-term vision. The PMTSF 2020-2025 was adopted a few months before the world and the country faced an unprecedented pandemic, which disrupted the economy and resulted in devastating loss of life.



A.2.2.9 The Provincial Developmental Plan 2019 – 2024

The Eastern Cape Government developed six provincial developmental goals for the 5-year strategic planning period to give effect to its strategic priority areas as aligned with the NDP and MTSF. Together, the goals constitute the Provincial Development Plan (PDP) 2019 – 2024.



The PDP Goals are depicted below:

Goal	Details
Provincial Goal 1	An innovative, inclusive and growing economy.
Provincial Goal 2	An enabling infrastructure network
Provincial Goal 3	An innovative and high-value agriculture and rural sector
Provincial Goal 4	Human Development
Provincial Goal 5	Environmental Sustainability
Provincial Goal 6	Capable Democratic Institutions

A.2.2.10 White Paper on National Transport Policy, 2021

The broad objectives of the Government's transport policy are:

- To support the goals of the prevailing, overarching plan for national development to meet the basic accessibility needs of the residents of South Africa, grow the economy, develop and protect human resources, and involve stakeholders in key transport-related decision making;
- To enable customers requiring transport for people or goods to access the transport system in ways that best meet their chosen criteria;
- To improve the safety, security, reliability, quality and speed of transporting goods and people;
- To improve South Africa's competitiveness and that of its transport infrastructure and operations through greater effectiveness and efficiency to better meet the needs of different customer groups, both locally and globally;**
- To invest in infrastructure or transport systems in ways that satisfy social, economic or strategic investment criteria; and
- To achieve the above objectives in a manner that is economically and environmentally sustainable, and minimises negative side effects.

A.2.2.11 National Land Transport Strategic Framework, 2007

The National Land Transport Strategic Framework (NLTSF) is an overarching five-year plan with the purpose of guiding transport planning and national land transport delivery throughout SA. The Framework allows, for the first time, the linking of all spheres of government with respect to land transport, in order to ensure that land transport service delivery is coordinated and more effective. The Framework sets out strategies towards the integrated planning of land transport across all spheres of government. The Framework also sets out priorities surrounding land transport development.

A.2.2.12 National Transport Master Plan (NATMAP), 2005-2050

The National Transport Master Plan (NATMAP) is developed by the National DoT through a process of comprehensive investigation and consultation. NATMAP is envisioned as a framework for development of a state-of the-art, multi-modal transport system in SA.

The Plan seeks to address the planning, implementation, maintenance, operation, investment and monitoring of transport policy and investment on a five-year incremental basis from 2005 to 2050.

In the development of NATMAP, the DoT has identified economic, capacity and infrastructure challenges to the creation of an integrated and efficient transport system in SA. Once completed, NATMAP will address these challenges and provide a framework for all future policies and interventions in the transport sector.

Other secondary sources informing the department's legislative mandate include:

White Paper on National Policy on Airports and Airspace Management, 1997.
National Commercial Ports Policy, 2002.
Taxi Recapitalisation Policy, 2009.
Cross Border Road Transport Act No 4 of 1998.
Legal Succession to the South African Transport Services Act No 9 of 1989.
National Railway Safety Regulator Act No 16 of 2002
Road Infrastructure Strategic Framework for South Africa [RISFA], 2006.
Road Accident Fund Act No 56 of 1996
Road Traffic Management Corporation Act No 20 of 1999.
Administrative Adjudication of Road Traffic Offences Act No 46 of 1998.
Infrastructure Development Act No 23 of 2014.
Provincial Infrastructure Delivery Management Framework as approved by the Provincial Executive Council.
Provincial Specific Legislation for example Gauteng Transport Infrastructure Act No 8 of 2001 as amended by
Gauteng Transport Infrastructure Amendment Act No 6 of 2003.
Occupational Health and Safety Act and Regulations, 1993.
Construction Industry Development Board Act, 2000
Ciskeian Corporations Act (Act 18 of 1981)
National Ports Act, 2005 (Act No. 12 of 2005)
Air Traffic and Navigation Services Company Act, 1993 (Act No. 45 of 1993)
Civil Aviation Act, 2009 (13 of 2009)
Integrated Transport Sector Broad Based Black Economic Empowerment (B-BBEE) Charter, 2009
Passenger Transportation (Interim Provisions) Act, 1999 (No 11 of 1999)
National Land Transport Strategic Framework, 2006
Provincial Land Transport Framework, 2007
Road Infrastructure Strategic Framework for South Africa, 2006
Rural Transport Development Strategy, 2003
Rural Transport Strategy of, 2007
White Paper on Transport for Sustainable Development, 2001

In addition to the above, in 2010 The Executive Council of the Eastern Cape Province passed a resolution to in-source government fleet management services. Government Fleet Management Services (GFMS) Trading Entity was then established in terms of PFMA Treasury Regulation 19 in November 2011 to provide fleet management services to all Eastern Cape Provincial Government departments and the Legislature. The entity is responsible for procuring vehicles on behalf of the Eastern Cape government, administration of fleet, repairs and maintenance of fleet and disposal of obsolete fleet.

A.2.2.13 Government Motor Transport Handbook

The Government Motor Transport Handbook guides users and managers of government vehicles in the management, including the safeguarding and the maintenance of the assets of a department. It is applicable to all government motor vehicles, whether these vehicles are owned or leased by government with the purpose of utilising it for official purpose.

A.2.2.14 Public Finance Management Act (Act 1 of 1999)

- Regulates financial management in national and provincial government, listed public entities, constitutional institutions and provincial legislatures.
- Ensures that all revenue , expenditure, assets and liabilities of these institutions are managed efficiently and effectively and
- Defines the responsibilities of persons entrusted with financial management in these bodies.

A.3 Updates to institutional policies and strategies over the five-year planning period

Language Policy
Social Facilitation Policy
SMME Policy
Leave Policy
Termination of Appointments Policy
Acting Appointments Policy
Fraud Prevention Policy
Policy on Reporting of Unethical Conduct
Dearth On Duty Policy
Policy on Anti-Bullyism in the Workplace
Disaster Management Policy
Firearm Policy
PMDS Policy
Traffic Uniform Policy
Supply Chain Management Policy

GFMS

- Loss Control Policy

The following pieces of legislation have been identified for repeal:

Road Transportation Act 74 of 1977
Road Transportation Control Act 15 of 1982
Transport Reregulation Act 80 of 1989
Ciskei Road Traffic Act of 1989
Whitepaper for Mayibuye Transport Corporation

The following are pieces of legislation to be reviewed:

Eastern Cape Road Act 3 of 2003
Advertising on Roads and Ribbon Development Act 21 of 1940
Passenger Transportation (Interim Provision) Act 11 of 1999
Provincial Transport Masterplan

A.3.1 Departmental priorities

The Departments priorities over the next 5 years are to:

- Development and implementation of a Provincial Transport Master Plan (inclusive of Roads).
- Effective infrastructure delivery through exploration of alternative means of delivery.
- Implementation of the Road Safety Strategy.
- Revitalisation of provincially owned airports.
- Improve operational efficiencies in the Scholar Transport Programme.
- Improve operational efficiencies of Departmental Entities (GFMS and Mayibuye Transport Corporation)
- Reconfiguration of Public Transport Services.
- Development of SMMEs.
- Creation of work opportunities for designated groups.

A.3.2 Priorities influencing 2023/24 APP- Political directives

Provincial Transport Master Plan	<ul style="list-style-type: none">All Programmes to map their roles or contribution in the goals of the master plan
Strengthen Districts	<ul style="list-style-type: none">Affirming the officials to ensure that they are able to exercise their power.Decentralization of delegations, functions and budget. To be able to do their own validation and verification. Collaboration / Network.

Dual System of reporting	<ul style="list-style-type: none"> To professionalize the reporting system to eliminate the weakness of delegations of District Directors. Not to run the department with proximity.
Plant Hire	<ul style="list-style-type: none"> Review of its purpose. To conduct cost benefit analysis of plant hire approach, so that we can justify the whys? Level of agility in the process of maintaining our roads. Address the level agility to deal with the issues of pothole and road maintenance.
Affirming people to ensure that we are a caring organization	<ul style="list-style-type: none"> To consider a mechanism of considering the views of those in the middle management. Welfare and conditions of staff. Ensure resources are provided before exercise consequence management. (Public Power). Recognize good performance.
Taxi violence that has a very negative impact to AB350	<ul style="list-style-type: none"> Transform Taxi business to ensure competition.
State of readiness of the roll out of scholar transport system at Districts offices need to be taken into cognizance	<ul style="list-style-type: none"> Safeguard the budget of transportation of the scholar transport.
Safeguard departmental creditability	<ul style="list-style-type: none"> Transforming the taxi industry to be a business model.
Tools of trades	<ul style="list-style-type: none"> Must be available for the environment to be conducive.



A.4 Updates to relevant court rulings

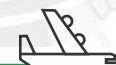
A.4.1 MEC for Roads and Public Works and Richard Alexander Yeomons.

The matter is about the claim arising from the accident caused by the failure by the Department to put signage on the roads and properly maintain the roads as part of the statutory obligations. The Department defended the matter and argued that the road accident fund must be held liable for the damages claimed by the appellant as the accident was due to the fault of the owner of the truck that was driven by the truck driver, alternatively, the Truck Owner contributed to the accident and that the Department was not the sole wrongdoer.

The court dealt with the matter on that basis that there was more than one wrongdoer. In dealing with the question, the court invoked the common law rule, that is, where there is more than one wrongdoer, the plaintiff is entitled to elect anyone of the wrongdoers and hold him liable for the full amount of the claim. In the present case, the plaintiff elected to pursue his claim against the Department and thus the Department was held liable in solidum.

The impact of the judgment on the Department

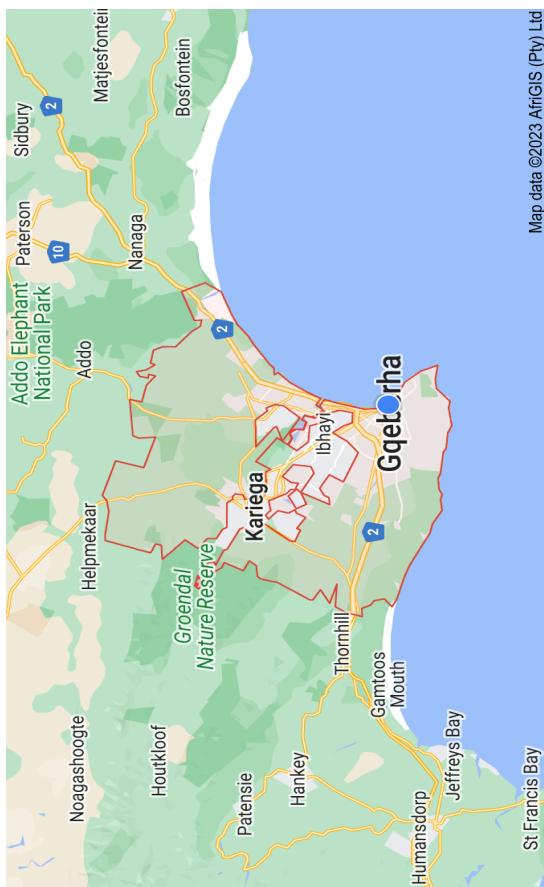
The failure by the Department to discharge its statutory obligations by maintaining the road will always result in the Department having to pay delictual damages. The liability of Road Accident Fund is excluded where the fault of the accident was not due to the negligence of the driver. The Department may be held liable in solidum, that is, each one of the wrongdoers is liable for the full amount of the claim.



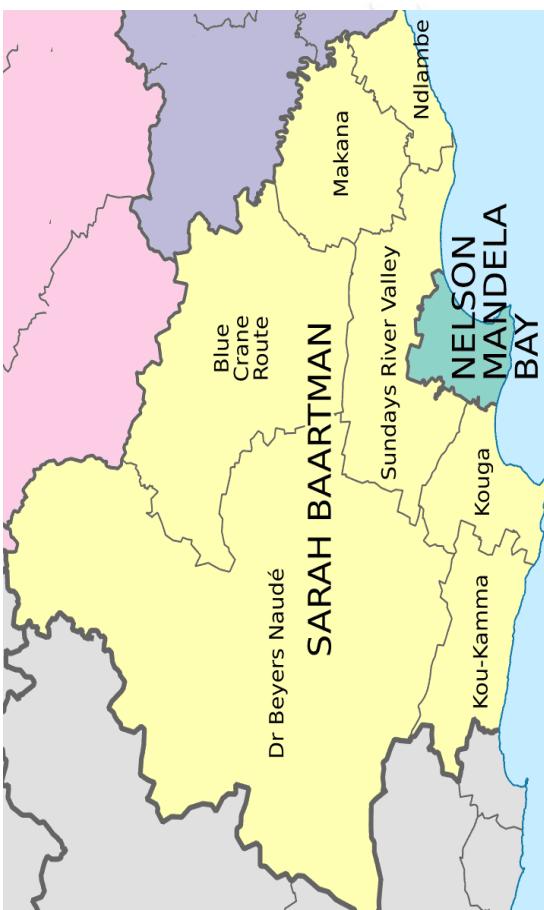


PART B

Our Strategic Focus



Map data ©2023 AfrIGIS (Pty) Ltd



DISTRICT SITUATIONAL ANALYSIS

POLITICAL FACTORS

The name of the district is Sarah Baartman however the District Office is servicing both Sarah Baartman and Nelson Mandela Metropolitan Municipal areas. Sarah Baartman is situated in the western part of the Eastern Cape province, covering an area of 58 242 square kilometers. The District Municipality includes seven local municipalities (Dr Beyers Naude, Koukamma, Kouga, Ndlambe, Makanda, Sundays River Valley and Blue Crane). The current seat of Sarah Baartman District Municipality is the city of Gqeberha with a political decision to relocate to Sundays River Valley Municipality.

Nelson Mandela Bay Municipality is one of two metropolitan municipalities in the Eastern Cape Province. It incorporates Gqeberha, Kariega and Despatch, with their surrounding agricultural areas, and occupies an area of 1959,02 square km². The seat of the municipality is in Gqeberha.

The Department Of Transport District Office Head Quarters are currently in the Nelson Mandela area, Gqeberha at Goven Mbeki, Absa Building.

SOCIAL FACTORS
SARAH BAARTMAN DEMOGRAPHICS

Name	Seat	Population (2011)	Population (2016)	Area (km ²)	Density (inhabitants/km ²)
Sundays River Valley Local Municipality	Kirkwood	54,504	62,300	5,994	9.1
Ndlambe Local Municipality	Port Alfred	61,176	66,800	1,841	33.2
Makhanda Municipality	Grahamstown	80,390	86,600	4,376	18.4
Kouga Local Municipality	Jeffreys Bay	98,558	112,000	2,670	36.9
Kou-Kamma Local Municipality	Kareedouw	40,663	44,300	3,642	11.2
Dr Beyers Naudé Local Municipality	Graaff-Reinet	79,291	84,200	28,653	2.8
Blue Crane Route Local Municipality	Somerset East	36,002	37,300	11,068	3.3
Total		450,584	493,821	58,243	7.7

GOEBERHA DEMOGRAPHICS

	2011	2016
Population	1 152 715	1 263 051
Age Structure		
Population under 15	25.5%	30.6%
Population 15 to 64	68.5%	63.6%
Population over 65	6.0%	5.9%
Dependency Ratio		
Per 100 (15-64)	57.3	46.0
Sex Ratio		
Males per 100 females	96.0	92.3
Population Growth		
Per annum	2.09%	n/a
Labour Market		
Unemployment rate (official)	n/a	36.6%
Youth unemployment rate (official) 15-34	n/a	47.3%
Education (aged 20+)		
No schooling	2.6%	3.0%
Matric	34.9%	30.5%
Higher education	11.1%	12.0%
Household Dynamics		
Households	368 520	324 292
Average household size	3.4	3.4
Female headed households	41.6%	40.6%
Formal dwellings	92.5%	87.2%
Housing owned	68.4%	61.4%
Household Services		
Flush toilet connected to sewerage	90.5%	87.4%
Weekly refuse removal	84.8%	82.9%
Piped water inside dwelling	77.3%	74.1%
Electricity for lighting	95.4%	90.5%

ECONOMIC FACTORS	Local municipality	Poverty			
		2011	Poverty headcount	Intensity of poverty	Poverty headcount
2015 Grants and subsidies received as a % of Total income	Blue Crane Route	39,1%	4,7%	41,4%	5,7%
Dr Beyers Naudé	Camdeboo - 35%	2,8%	41,7%	2,7%	41,9%
	Ikwezi - 68,1%	4,2%	40,6%	2,1%	39,0%
	Baviaans - 72,3%	3,1%	40,9%	3,5%	38,0%
	Kouga	28,7%	5,9%	43,7%	5,7%
	Kou-Kamma	62,8%	3,2%	40,0%	2,3%
	Makana	30,8%	5,1%	42,3%	2,2%
	Ndlambe	32,5%	7,4%	42,4%	6,1%
	Sundays River Valley	43,5%	5,7%	39,9%	6,3%
	Nelson Mandela Bay	27,9%	4,6%	44,3%	3,0%

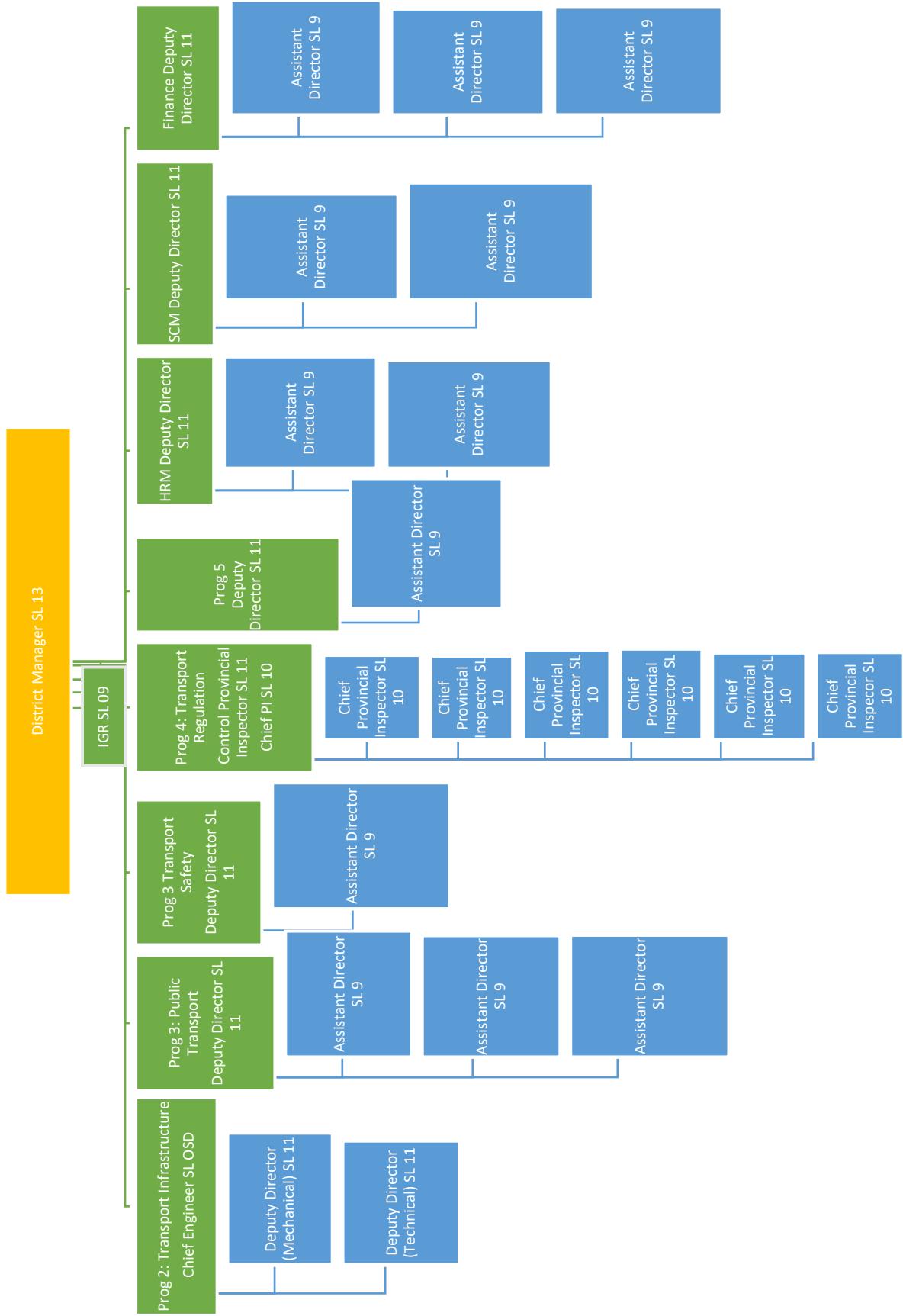
ENVIRONMENTAL FACTORS

The area covered by the district lies along the coastal belt of the Indian Ocean, stretching all the way from the Western Cape to the Algoa Bay (Nelson Mandela) to Port Alfred at the mouth of Kowie Bay. The District is characterised by game farming, agricultural activities including but not limited to citrus and dairy farming. Diverse as it is the district including boasts indigenous plant and animal life. Within the Eastern Cape, Gqeberha accounts for majority of the economic activities, with the main Harbour and Airport situated in the area. The area is Industrialised and the current threat to pollution that has been recorded is the manganese operation. As a response to road network preservation, the District operates a freight overload control services, (Kinkelbos weighbridge). With regards to water issues, both the areas have been affected by drought and this is a threat to the agricultural activities and outputs.

LEGAL FACTORS

The absence of an updated Transport Masterplan and Provincial Land Act impedes on the district response to prevalent service delivery issues.
 (Information sourced from Statistics South Africa 2011 and 2016)

DISTRICT ORGANISATIONAL STRUCTURE



1.4 HRM INFORMATION

B.1.4.1 DISTRICT RACE AND GENDER OVERVIEW

	GENDER	AFRICAN	COLOURED	INDIAN	WHITE	GRAND TOTAL
FEMALE	98	16	0	9	123	
MALE	110	47	1	12	171	
Grand Total	208	63	1	21	294	

1.4.2 TOP AND SENIOR MANAGEMENT

OCCUPATIONAL LEVEL DESCRIPTION	FEMALE		FEMALE		MALE		GRAND TOTAL
	AFRICAN	INDIAN	Total	AFRICAN	COLOURED	WHITE	
TOP MANAGEMENT	0	0	0	0	0	0	0
SENIOR MANAGEMENT	1	0	1	0	0	0	1
Grand Total	1	0	1	0	0	0	1

1.4.3 DISABILITY STATUS

DISABILITY	AFRICAN		WHITE		GRAND TOTAL
	Youth	Grand Total	Youth	Grand Total	
African	0	0	0	0	0

1.4.4 YOUTH STATISTICS

RACE	FEMALE		MALE		GRAND TOTAL
	AFRICAN	COLoured	INDIAN	WHITE	
AFRICAN	18	2	0	1	25
COLoured	0	0	0	0	0
INDIAN	0	0	0	0	0
WHITE	1	1	0	0	2
Grand Total	21	2	0	1	25

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PART C

Measuring Our Performance



PROGRAMME 1

Administration

PART A : OUR OPERATIONS

OUTCOMES, OUTPUTS, OUTPUT INDICATORS AND TARGETS

Institutional programme performance information

Programme 1: Administration

Purpose: To promote accessibility and the safe, affordable movement of people, goods and services through the delivery and maintenance of transport infrastructure that is sustainable, integrated and environmentally sensitive, and which supports and facilitates social empowerment and economic growth.

This programme has the following Sub-Programmes:

NO	SUB-PROGRAMME NAME	SUB-PROGRAMME PURPOSE
1.1.	Office of the District Director	Implements overall management and support of the districts. Provides operation support in terms of strategic management, strategic planning, monitoring and evaluation, integrated planning and coordination across spheres of government including policy development and coordination.
1.3.	Corporate Support	Manages personnel, procurement, finance, administration, and related support services.

PROGRAMME 1: ADMINISTRATION DISTRICT INDICATORS

UNITS/DIRECTORATE		ANNUAL PERFORMANCE PLAN		OPERATIONAL PLAN	
District Management		1.2.2 Number of district service delivery performance reviews		1.2. Management of the Department	
Corporate Support		1.3.1 Average number of days to fill a vacant funded post after closing date		1.3 Corporate Support	
CFO Branch		1.3.2 Number of human resource development initiatives implemented.		b) Number of days to pay employees terminated services. c) Number of EH&W programmes provided. d) Number of labour relations services provided. f) Number of ICT initiatives implemented.	
		1.3.4 Average number of days for the payment of creditors		a) Actual % spent on budget allocated b) Actual % of revenue collected on budgeted amount. c) Number of Logistics Management Services rendered.	
		1.3.5 Percentage of procurement budget spent on SMME's.			7
		TOTAL			5

DEPARTMENTAL PERFORMANCE INFORMATION OUTCOMES 2020/2025

OUTCOME P1	Improved public transport system
OUTCOME P2	Improved transport infrastructure
OUTCOME P3	Reduced road fatalities
OUTCOME P4	Improved public private sector partnerships
OUTCOME P5	An effective and efficient public administration

PROGRAMME 1: ADMINISTRATION
1.1 SUB-PROGRAMME: OFFICE OF THE DISTRICT DIRECTOR

ECONOMIC CLASSIFICATION		GRAND TOTAL													
Compensation of employees		R2 180 196													
Goods and Services		R 431 284													
TOTAL BUDGET		R2 611 480													
OUTCOME		Outcome P5: An effective and efficient public administration													
OUTPUT:		District services delivery performance reviews													
OUTPUT INDICATORS:		1.2.3. Number of district service delivery performance reviews													
ANNUAL TARGET:		12													
QUARTERLY TARGETS:		Q1= 3													
MONTHLY TARGETS		APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH		
		1	1	1	1	1	1	1	1	1	1	1	1		
NO		ACTIVITIES		MEANS OF VERIFICATION		TIMEFRAME & EXPENDITURE						BUDGET PER ACTIVITY		DEPENDENCIES	
				A		M	J	J	A	S	O	N	D	F	M
01.		Participate in Departmental Senior Management Meetings;		Attendance Registers Signed Report		R4 200	R8 107	R10 307	R13 352	R10 307	R5 200	R10 807	R62 280	R62 280	Office of the MEC Office of the HOD Office of DDG Programme Managers
02.		Facilitate 2 District Planning Session		Attendance Register Signed Resolutions of Planning Session		R4 5632	R8 107	R10 307	R13 352	R10 307	R5 200	R10 807	R91 264	R91 264	Office of the HOD Departmental Strategy Unit District Deputy Directors and the DRE, District Deputy Directors and the DRE
03.		Facilitate District Performance Review Sessions		Attendance Registers Signed Quarterly Performance Report Signed Monthly Y/M Minutes and Resolutions		R5 441	R5 000	R10 000	R18 710	R10 000	R5 000	R6 484	R45632	R101 135	District Deputy Directors and the DRE
04		Facilitate District Management Meetings		Signed Quarterly Management Minutes Attendance Register		R3 500	R19 000	R14 228	R14 228	R19 000	R3 400	R36 628	R36 628	District Deputy Directors and the DRE Employees Trade Unions	

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE							ACTIVITY	BUDGET PER	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O					
05.	Facilitate PMDS Annual Assessment Sessions	Attendance Registers Signed PMDS Assessment Report								R17 296		District Deputy Directors and the DRE Trade Unions		
06.	Participate in IGR/IDP /DDM Sessions	Attendance Registers, Signed Report								R36 213		Municipalities Deputy Directors and the DRE		
07.	Monitoring of Risk Management Action Plans	Signed Annual Risk Register, Signed Quarterly Risk Monitoring Report Annual Financial Disclosure status reports								R0		Risk Management Head Office Deputy Directors DRE Risk Coordinator		
08.	Visits to Service Delivery Projects	Road Maintenance Projects Status Reports Public Transport Services Monitoring Reports OHS Compliance Reports Law Enforcement Operations Reports CBP Status Reports								R89 780		Head Office Programme Managers District Deputy Directors and DRE		

1.2 SUB PROGRAMME: CORPORATE SUPPORT
 HUMAN RESOURCE MANAGEMENT: PROVISIONING

ECONOMIC CLASSIFICATION		GRAND TOTAL													
Compensation of Employees		R12 629 577													
Goods and Services		R 872 185													
Households		R1 773 781													
TOTAL BUDGET		R15 275 543													
OUTCOME		Outcome P5: An efficient and effective public administration days taken to fill a vacant funded post after closing date													
OUTPUT:		1.3.1 Average number of days to fill a vacant funded post after closing date													
ANNUAL TARGET:		90 days													
QUARTERLY TARGETS:		Q1 = 90 days		Q2 = 90 days		Q3 = 90 days		Q4 = 90 days		JANUARY		FEBRUARY		MARCH	
MONTHLY TARGETS		APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	90 days	
														90 days	
MEANS OF VERIFICATION		TIMEFRAME												VALIDATION	
ACTIVITIES		A	M	J	J	A	S	O	N	D	J	F	M	BUDGET PER ACTIVITY	
01. Coordinate inputs for 2023/24 recruitment Plan aligned to the district needs.		Signed District Recruitment Plan (A)												R0	
02. Implement the Annual Recruitment Plan.		PERSONAL REPORT												R61 387	
03. Monitor the filling of vacant funded posts within three months considering Employment Equity		Monthly Progress reports on implementation of recruitment plan (Master list, progress report, shortlisting report, and recommendation)												R0	

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME							ACTIVITY	BUDGET PER	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N				
04.	Conduct validation of qualification and reference checks of potential candidates.	Certified copies of documents of qualifications, security clearance form, SAQA/ Report from higher education and training/Umalusi									R0	SAQA Availability of Referees Higher Education Institutions	HRM Head Office	
05.	Attend HRM Forums	Attendance registers Forum reports									R1 000			
06.	Facilitate and Implement transfers, relocations, and placements of personnel.										R0		Delegated Authorities	

CONDITIONS OF SERVICES

OUTCOME	Outcome P5: An efficient and effective public administration
OUTPUT:	Paid employees terminated services
OUTPUT INDICATORS:	b) Number of days to pay employees terminated services
ANNUAL TARGET:	30 days
QUARTERLY TARGETS:	Q1= 30 days
	APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH
MONTHLY TARGETS	30 days

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME	BUDGET PER ACTIVITY					DEPENDENCIES	RESPONSIBILITY	VALIDATION		
				A	M	J	J	S	O	N	D	M	
01.	Facilitate the process of exit benefit payments in the district	Payment Stub, BAS Stub PERSAL reports	R16 2500	R253 397	R253 397	R253 397	R253 397	R253 397	R253 397	R1 773 779	R1 773 779	DISTRICT DIRECTOR	
02.	Payment of service benefits in the district	Approved Resettlement Claim Payment Stub	R16 2500	R253 397	R253 397	R253 397	R253 397	R253 397	R253 397	R253 397	R650 000	R650 000	DISTRICT DIRECTOR
03.	Leave Reconciliation in the district	Attendance Register Reconciliation outcome report	R0	R0	R0	R0	R0	R0	R0	R0	R0	R0	DISTRICT DIRECTOR

EMPLOYEE HEALTH & WELLNESS

OUTCOME	Outcome P5: An efficient and effective public administration											
OUTPUT:	Employee health and wellness programmes provided											
OUTPUT INDICATORS:	c) Number of employee health and wellness programmes provided											
ANNUAL TARGET:	9											
QUARTERLY TARGETS:	Q1 = 9											
MONTHLY TARGETS	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH
	9		9			9			9			9

NO	ACTIVITIES	MEANS OF VERIFICATION	A	M	J	J	A	S	O	N	D	F	M	BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION
01.	Coordinate awareness workshops for reviewed Employee Health and Wellness strategy in the district	Integrated Employee Health and Wellness report. Systems Monitoring Tool (SMT)												R846	OTP and DPSA External stakeholders	DISTRICT DIRECTOR	
02.	Coordinate the implementation of individual wellness and organizational wellness to improve work life balance.	Individual monthly and quarterly reports.												R7 692	District Employees		
03.	Coordinate the mainstreaming of Gender, Disability and Youth into wellness programmes.	2023/24 financial year Action Plans. Meeting Resolutions												R1 600	EHW Event		
04.	Facilitate management of Employee Health and Productivity Management.	Meeting Resolutions and Action Plans. Number of sessions coordinated												R833	District Employees		
05.	Coordinate awareness session to ensure the rights of those living with HIV or TB or who are at risk of infection are respected, protected, and promoted.	Action Plan.													District Employees External Stakeholders		

Sarah Baartman District Annual Operational Plan for 2023/24
 Province of the Eastern Cape : Department of Transport

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE							BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O				
06.	Coordinate Wellness Games in the District.	Employee Registration Cards.	R30							R30 000	AD/EH&W District Employees	DISTRICT DIRECTOR	MANAGEMENT
07.	Coordinate the implementation of Occupational Health & Safety, Environmental, Risk and Quality Management in the workplace	Meeting Resolutions. PPE Distribution registers. Monthly & Quarterly reports.	R15 000	R3 424	R3 424	R1 600	R7 000	R1 600	R1 600	R13 400	EH&W	DISTRICT DIRECTOR	DEPUTY DIRECTOR: HUMAN RESOURCE
08.	Coordinate therapeutic care sessions for the caregivers and traffic officers.	Payment Stubs. Signed orders.	R15 000							R6 849	EH&W District Employees	EH&W	MANAGEMENT
09.	Develop and implement retirement programmes for employees who are about to retire.	Attendance registers. Gens Report. Quarterly reports.	R15 000							R30 000	EH&W External Stakeholders District Employees	EH&W	MANAGEMENT

LABOUR RELATIONS

OUTCOME	Outcome P5: An efficient and effective public administration
OUTPUT:	Labour relations services provided
OUTPUT INDICATORS:	d) Number of labour relations services provided
ANNUAL TARGET:	3
QUARTERLY TARGETS:	Q1= 3 Q2 = 3 Q3 = 3 Q4 = 3
MONTHLY TARGETS	APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH
	3 3 3 3 3 3 3 3 3 3 3 3 3

No	Activities	Means of Verification	Timeframe & Expenditure												Budget per Activity	Dependencies	Responsibility	Validation
			A	M	J	J	A	S	O	N	D	J	F	M				
01.	Facilitate disciplinary and grievances cases within prescribed timeframes in the district	Reports Investigation Report PERSAL Reports Disciplinary Report													R0	PERSAL Labour Relations Officer		DEPUTY DIRECTOR: HUMAN RESOURCE MANAGEMENT
02.	Conduct awareness sessions on Labour relations policy and procedures	Attendance registers Minutes of the meetings													R1500			
03.	Attend Labour Forum meetings.	Attendance Registers													R0	DD: HRM Labour Relations Officer		DISTRICT DIRECTOR

HUMAN RESOURCE DEVELOPMENT

OUTCOME	Outcome P5: An efficient and effective public administration
OUTPUT:	Human resource development interventions implemented
OUTPUT INDICATORS:	1.3.2 Number of human resource development initiatives implemented
ANNUAL TARGET:	4
QUARTERLY TARGETS:	Q1 = 4 Q2 = 4 Q3 = 4 Q4 = 4
MONTHLY TARGETS	APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER
	4 4 4 4 4 4 4 4 4

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME												BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M				
01.	Co-ordinate Human Capital Development Programmes	Course Acceptance Letters Course Evaluation Forms													R0	Head Office Service Providers District Employees	DEPUTY DIRECTOR, HUMAN RESOURCE MANAGEMENT	DISTRICT DIRECTOR
02.	Co-ordinate Bursary Programme at a District Level	Approved Bursary Report Monthly feedback on training													R0	Head Office External Stakeholders		
03.	Co-ordinate Internship and Learnership Programmes including placement	Monthly Internship Progress Report PERSAL Report													R0	Head Office Deputy Directors External Stakeholders		
04.	Co-ordinate Performance Management and Development System Programmes	PMDS Reports Records on PMDS													R3 384	Head Office Deputy Directors Moderation Committee		

ICT

OUTCOME	Outcome P5: An efficient and effective public administration							
OUTPUT:	ICT initiatives implemented							
OUTPUT INDICATORS:	f) Number of ICT initiatives implemented							
ANNUAL TARGET:	1							
QUARTERLY TARGETS:	Q1= 1			Q2= 1		Q3= 1		Q4= 1
MONTHLY TARGETS	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER
						1		1

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE								BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION	
			A	M	J	J	A	S	O	N					
01.	Provision of desktop support	System Generated Incident Report	R1 676								R1 677	R1 677	R1 677	R1 677	R1 677
02.	Render installation and maintenance of ICT equipment	System Generated Incident Report									R0				
03.	Facilitate the provision and maintenance of ICT network equipment in the district	System Generated Incident Report									R0				
04.	Provision of Application Support and Training in the District.	System Generated Incident Report									R20 160	R20 160	R20 160	R20 160	R20 160
05.	Participate in ICT Forums	Attendance Register									R0				

Sarah Baartman District Annual Operational Plan for 2023/24

Province of the Eastern Cape : Department of Transport

EXPENDITURE MANAGEMENT

ECONOMIC CLASSIFICATION		GRAND TOTAL
Compensation of employees		R7 753 909
Goods and Services		R139 040
TOTAL BUDGET		R7 892 949

OUTCOME	Outcome 5: An efficient and effective public administration					
OUTPUT:	Payment of Creditors within 30 days					
OUTPUT INDICATORS:	1.3.4 Average number of days for payment of creditors					
ANNUAL TARGET:	30 Days					
QUARTERLY TARGETS:	Q1= 30 Days					
MONTHLY TARGETS:	APRIL	MAY	JUNE	Q1= 30 Days	JULY	AUGUST
	30 Days	30 Days	30 Days		30 Days	30 Days
					SEPTEMBER	OCTOBER
					30 Days	30 Days
					NOVEMBER	DECEMBER
					30 Days	30 Days
					Q1= 30 Days	
						JANUARY
						FEBRUARY
						MARCH

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE						BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S				
01.	Payment of creditors within 30 days in line with Government Policy	Payment register	R71 500						R11 500		SCM Availability of BAS& LOGIS	MANAGER: FINANCIAL
02.	Payment of employee benefits	Payment register								R0	HRM Availability of PERSAL	
03.	Payroll management in the district	Signed payroll register								R0	Pay point Managers	DISTRICT DIRECTOR

BUDGET & FINANCIAL PLANNING

OUTCOME	Outcome P5: An efficient and effective public administration
OUTPUT:	Budget allocated spent
OUTPUT INDICATORS:	a) Actual % spent on budget allocated
ANNUAL TARGET:	100%
QUARTERLY TARGETS:	Q1= 25% Q2= 50% Q3= 75% Q4= 100%
MONTHLY TARGETS	APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE	BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A M J J A S O N D J F M				
01.	To prepare and submit reports to Provincial department in compliance with Section 40 (4) (b)& (c)	Cash flow projections Monthly NM Reports Monitoring of budget expenditure report Preliminary expenditure report	R13 400 R10 000	R 23 400	Submission by Programme Managers and the availability of BAS System		
02.	Coordinate budget and adjusted budget submitted to head office	AB Costing template Adjustment Template		R0	Submissions by Programs.		
03.	Coordinate and conduct budget planning sessions in the district	Attendance register Signed minutes	R1 500		Head Office Availability of Deputy Directors		

REVENUE MANAGEMENT

OUTCOME	Outcome P5: An efficient and effective public administration
OUTPUT:	Revenue collected on budget amount
OUTPUT INDICATORS:	b) Actual % of revenue collected on budgeted amount.
ANNUAL TARGET:	100%
QUARTERLY TARGETS:	Q1= 25% APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH Q2= 55% 25% 25% 50% 50% 50% 50% 75% 100% Q3= 75% Q4= 100%
MONTHLY TARGETS	

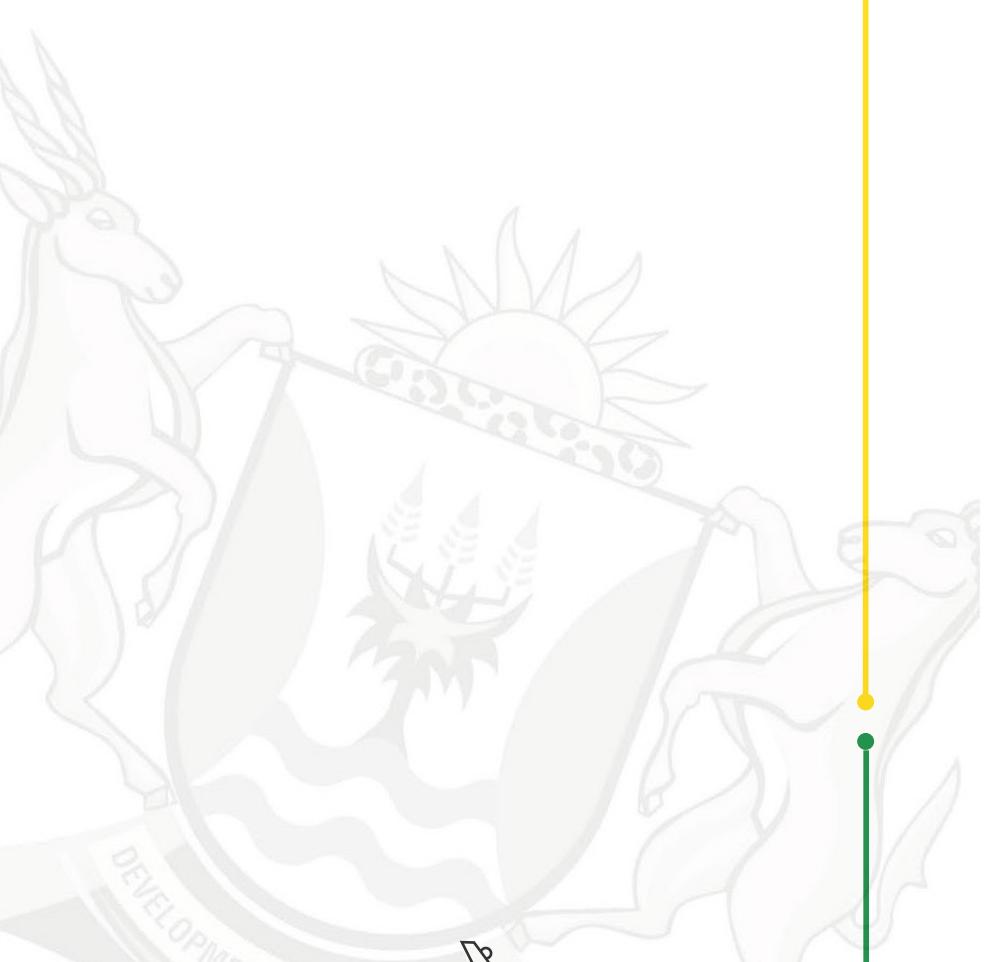
NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE												BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M				
01.	Collection of revenue and management of debts in the district	Monthly Revenue Report	R5 015	R5 015	R5 015	R5 015	R5 015	R5 015	R5 015	R5 015	R5 015	R5 015	R5 015	R5 015	R0	Municipalities	DISTRICT DIRECTOR	MANAGER, FINANCIAL MANAGEMENT
02.	Monitoring of revenue collection from municipal registering authorities	Monthly Revenue Report Attendance registers	R17 015	R17 015	R22 015	R3 372	R89 184											
03.	Reconciliation of revenue collected.	Reconciliation Spreadsheet													R13 456			
04.	Participate in arrears debt meeting with COGTA	Attendance register Arrear Debt Report													R0			

LOGISTICS AND ASSET MANAGEMENT

OUTCOME	Outcome 5: An efficient and effective public administration
OUTPUT:	Logistics Management Services rendered
OUTPUT INDICATORS:	c) Number of Logistics Management Services rendered
ANNUAL TARGET:	3
QUARTERLY TARGETS:	Q1= 3
MONTHLY TARGETS	APRIL Q2= 3 MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH
MONTHLY TARGETS	3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE							BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION	
			A	M	J	J	A	S	O	N				
01.	Development of a credible asset register and management of inventory in the district.	Asset Verification Report, Asset disposal, Updated Bin and Ledger Cards, Quarterly and Annual Stocktaking Report	R900	R10200	165008	R10200	R900	R25000	R25000	R25000	R187 208	All Officials	Availability of accurate information.	District Manager
02.	Management of facilities in the district	Monitoring report and expenditure.	R25 000	R25 000	R25 000	R25 000	R25 000	R25 000	R25 000	R25 000	R300 000	Department of Public Works Municipalities Deputy Directors Station Commanders DRES OHS Committee		
03.	Facilitate the fully functional LOGIS system in the district	System generated reports									R0		Availability Network Availability of the LOGIS system	
04.	Government fleet and subsidized vehicles monitoring and Continuous update of fleet register.	Quarterly Fleet Register Monthly Log returns Trip Authorities									R0	Deputy Director GFMS Head Office Tracker System		

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE												ACTIVITY	BUDGET PER	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	F	M						
05.	Facilitation of Records Management and Conducting trainings on functioning of EDMS system in the district.	Invoice Tracking Register Attendance registers EDMS audit report	R5344											R21 376	Deputy Directors or Project managers, Service Providers Availability of Network System.	DD: SCM	DISTRICT MANAGER		
06.	Ensure the implementation of Loss Control Protocols in the district.	Investigation report, memorandum, Loss control register												R0	All Officials Sub-Programme Manager cases received				





PROGRAMME 2

Transport Infrastructure

PROGRAMME 2: TRANSPORT INFRASTRUCTURE

Purpose: To promote accessibility and the safe, affordable movement of people, goods and services through the delivery and maintenance of transport infrastructure that is sustainable, integrated and environmentally sensitive, and which supports and facilitates social empowerment and economic growth.

This programme has the following Sub-Programmes:

NO	SUB-PROGRAMME NAME	SUB- PROGRAMME PURPOSE
2.5	Maintenance	To effectively maintain road and transport infrastructure.

PROGRAMME 2: TRANSPORT INFRASTRUCTURE DISTRICT OPERATIONAL PLAN

UNITS/ DIRECTORATE	ANNUAL PERFORMANCE PLAN	OPERATIONAL PLAN
Mechanical	2.5.3 Number of kilometres of gravel roads re-gravelled. 2.5.4 Number of square meters of blacktop patching 2.5.5 Number of kilometres of gravel roads bladed.	2.5 Maintenance
TOTAL	2.5.7 Average % of uptime on fleet availability	4

DEPARTMENTAL PERFORMANCE INFORMATION OUTCOMES 2020/2025

OUTCOME P1	Improved public transport system
OUTCOME P2	Improved transport infrastructure
OUTCOME P3	Reduced road fatalities
OUTCOME P4	Improved public private sector partnerships
OUTCOME P5	An effective and efficient public administration

OUTCOMES AS PER THE SECTOR FINAL TRANSPORT CUSTOMISED INDICATORS 2022/23-2024/25

OUTCOME N1	Road asset condition restored to required level of service
OUTCOME N2	Improved road surface condition
OUTCOME N3	Economic opportunities created for the previously disadvantaged and vulnerable groups (women, youth, and persons with disabilities)
OUTCOME N4	Improved public transport access and mobility
OUTCOME N5	Safe and dignified environment for public transport users
OUTCOME N6	Reduced road traffic crashes and fatalities
OUTCOME N7	Decent jobs sustained and created

PROGRAMME 2: TRANSPORT INFRASTRUCTURE

2.5. SUB-PROGRAMME: MAINTENANCE

ECONOMIC CLASSIFICATION		TIMEFRAME & EXPENDITURE												RESPONSIBILITY		VALIDATION	
		A	M	J	J	A	S	O	N	D	J	F	M	BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION
OUTCOME:	Outcome N: Road Asset condition restored to required level of services													R6 979 119	Program 1	DISTRICT ROADS ENGINEER	DISTRICT MANAGER
OUTPUT:	Gravel roads re-gravelled														Technical Admin Staff Budget		
OUTPUT INDICATORS:	2.5.3 Number of kilometres of gravel roads re-gravelled														Plant & Equipment Mechanics		
ANNUAL TARGET:	29.1km														Consulting Engineers Project Managers Maintained CAMPS & DEPOTS Social Facilitation IGR		
QUARTERLY TARGETS:	Q1= 10.2																
MONTHLY TARGETS	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH					
	0.58	0.69	0.79	0.87	0.93	0.96	0.97	0.96	0.93	0.93	0.88	0.81		0.72			

OUTCOME	Outcome N1: Road Asset condition restored to required level of services											
OUTPUT:	Surfaced roads blacktop patched											
OUTPUT INDICATORS:	2.5.4. Number of square meters of blacktop patching											
ANNUAL TARGET:	47403.7m ²											
QUARTERLY TARGETS:	Q1= 5634.8											
MONTHLY TARGETS	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH
	2714	3261	3730	4100	4365	4521	4568	4511	4354	4107	3782	3391

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE							BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION			
			A	M	J	J	A	S	O							
01.	Blacktop patching of surfaced roads in the district.	Road Contracts APP Reports CBP Reports IYM Reports	R2 728 071	R3 278 146	R3 749 603	R4 121 551	R4 387 587	R4 544 511	R4 592 371	R4 534 398	R4 376 843	R4 128 711	R3 801 416	R3 408 359	Q3 = 30626.4 m ²	Q4 = 47403.7 m ²

OUTCOME	Outcome N1: Road Asset condition restored to required level of services											
OUTPUT:	Kilometres of Gravel roads bladed											
OUTPUT INDICATORS:	2.5.5 Number of kilometres of gravel roads bladed											
ANNUAL TARGET:	4584,6											
QUARTERLY TARGETS:	Q1= 545 Q1= 1567,7 Q1= 2962 Q1= 4584,6											
MONTHLY TARGETS	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH
	2714	3261	3730	4100	4365	4521	4568	4511	4354	4107	3782	3391

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE												BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	D	N	F	M					
01.	Routine maintenance through blading of gravel roads in the district.	Road Contracts APP Reports CBB Reports IYM Reports M&E												R2 736 707	Program 1 Technical Admin Staff Budget Plant & Equipment Mechanics Consulting Engineers Project Managers Maintained CAMPS & DEPOTS Social Facilitation IGR	DISTRICT ROADS ENGINEER	DISTRICT MANAGER	

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ECONOMIC CLASSIFICATION			GRAND TOTAL
Compensation of Employees			R6 559 977
Goods and Services			R3 381 000
TOTAL BUDGET			R9 940 977
OUTCOME:	Outcome P2: Improved provincial transport infrastructure		
OUTPUT:	Availability of fleet		
OUTPUT INDICATORS:	2.5.6 Average % of uptime on fleet availability		
ANNUAL TARGET:	75%		
QUARTERLY TARGETS:	Q1=75%	Q2 = 75%	Q3 = 75%
MONTHLY TARGETS	APRIL	MAY	JUNE
			75%
			75%
			75%
NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE
		A M J J A S O N D J F M	BUDGET PER ACTIVITY
01.	Maintenance and Repairs of Plant and fleet in the district.	Completed Job Cards Plant Availability Report IYM	R1 979 232 R138 000 R162 732 R206 000 R130 500 R172 500 R252 500 R178 000 R205 500 R131 000 R185 588 R210 000 R218 000 R197 232 R138 000 R162 732 R206 000 R130 500 R172 500 R252 500 R178 000 R205 500 R131 000 R185 588 R210 000 R218 000 R197 232
02.	Coordinate the processes of plant and vehicles testing in the district.	Roadworthy Certificate (COF Certificate of fitness)	R0 R0 R0 R0 R0 R0 R0 R0 R0 R0 R0 R0
03.	Management of the Plant & fleet Register in district.	Consolidated Plant list	R0 R0 R0 R0 R0
04.	Conduct the plant conditional assessment in the district	Quarterly condition assessment report	R0 R0 R0 R0

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE												BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M				
05.	Monitoring of Plant and fleet in the district.	Exception Tracker system generated report	R80 000	R100 000	R230 000	R124 000	R45 000	R80 000	R86 000	R80 000	R180 000	R90 000	R45 000	R0	Service Provider Admin Vehicle Tracker System ICT	SCM DPWI Budget Specification Cleaning Contract Grass Cutting Contract	R1 140 000	
	Management of Building Maintenance	Completion Certificates Defect forms IYM Reports	R80 000	R45 000	R80 000	R230 000	R124 000	R45 000	R80 000	R86 000	R80 000	R90 000	R45 000					

Roads to be re-gravelled under Output Indicator: Number of kilometres of gravel roads re-gravelled:

Project name	Length km)
Re-graveling and bridge reconstruction at DR02481 in Cookhouse at Blue Crane LMA in Sarah Baartman District.	18

Roads to be resealed under the Output Indicator: Number of m² of surfaced roads resealed.

Project Name	Number of m ²
Grahamstown to Port Alfred	345 000



PROGRAMME 3

Transport Operations

PROGRAMME 3: TRANSPORT OPERATIONS

Purpose: To plan, regulate and facilitate the provision of integrated land transport services through co-ordination and co-operation with national planning authorities, CBO's, NGO's and the private sector in order to enhance the mobility of all communities particularly those currently without or with limited access.

This programme has the following Sub-Programmes:

NO	SUB-PROGRAMME NAME	SUB- PROGRAMME PURPOSE
3.2.	Public Transport Services	The management of integrated land transport contracts to provide mobility to the commuters
3.3.	Operator Licenses and Permits	The management, approval, and control of registering of transport operators and the issuing of all licences and permits required in terms of legislation. The management and control of registering of transport operators and the issuing of all licences and permits required in terms of legislation (setting of Provincial Regulatory Entity and support).
3.4	Transport Safety and Compliance	To manage / co-ordinate and facilitate the transport safety and compliance in all modes with related legislation, regulations and policies through pro-active and reactive tactics and strategies. This includes the monitoring of public transport operators in terms of national and provincial legislation to ensure safety of commuters. This will include Safety education, awareness, training, and development of operators to enable them to provide the required level of service delivery.

PROGRAMME 3: TRANSPORT OPERATIONS DISTRICT OPERATIONAL PLAN

UNIT/ DIRECTORATE	ANNUAL PERFORMANCE PLAN	OPERATIONAL PLAN
	3.2 Public Transport Services	a) Percentage of contracted services monitored.
	3.3 Operator License and Permits	
Road Safety	3.3.1 Number of Provincial Regulating Entity (PRE) hearings conducted.	
Compliance	3.4 Transport Safety and Compliance	
Total Indicators	3.4.1 Number of road safety awareness interventions conducted	
	3.4.2 Number of schools involved in road safety education programme.	
	3.4.3 Number of public transport empowerment initiatives conducted	
		6
		1

DEPARTMENTAL PERFORMANCE INFORMATION OUTCOMES 2020/2025

OUTCOME P1	Improved public transport system
OUTCOME P2	Improved transport infrastructure
OUTCOME P3	Reduced road fatalities
OUTCOME P4	Improved public private sector partnerships
OUTCOME P5	An effective and efficient public administration

OUTCOMES AS PER THE SECTOR FINAL TRANSPORT CUSTOMISED INDICATORS 2022/23-2024/25

OUTCOME N1	Road asset condition restored to required level of service
OUTCOME N2	Improved road surface condition
OUTCOME N3	Economic opportunities created for the previously disadvantaged and vulnerable groups (women, youth and persons with disabilities)
OUTCOME N4	Improved public transport access and mobility
OUTCOME N5	Safe and dignified environment for public transport users
OUTCOME N6	Reduced road traffic crashes and fatalities
OUTCOME N7	Decent jobs sustained and created

3. PROGRAMME: TRANSPORT OPERATIONS

3.2. SUB-PROGRAMME: PUBLIC TRANSPORT SERVICES

ECONOMIC CLASSIFICATION		TOTAL BUDGET												GRAND TOTAL	
Compensation of Employees		R21 22 796												R 62 990	
Goods and Services		R2 185 786													
SECTOR INDICATORS															
OUTCOME	Outcome N1: Improved Public Transport Access and Mobility													DISTRICT MANAGER	
OUTPUT:	Public transport routes subsidised													SERVICES	
OUTPUT INDICATORS:	3.2.1. Number of routes subsidised													PUBLIC TRANSPORT	
ANNUAL TARGET:	2048													DEPUTY DIRECTOR:	
QUARTERLY TARGETS:	Q1= 2048													01 = 2048	
MONTHLY TARGETS	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH			
				2048						2048					2048

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE												DEPENDENCIES	RESPONSIBILITY	VALIDATED
			A	M	J	J	A	S	O	N	D	J	F	M			
01.	Attend monthly meetings to certify correctness of subsidy claims with Algoa Bus	Attendance registers Approved Minutes of the meetings Claims from bus operators	R12142	R12142	R12142	R12142	R12142	R22858	R1428	R1428	R12143	R85 000			Attendance by members of the meetings Readiness if the claim.		
02.	Conduct depot management monthly meetings regarding Monitoring findings	Attendance Registers Signed Minutes													R0		

OUTCOME	Outcome P1: Improved Public Transport System															
OUTPUT:	Contracted services monitored															
OUTPUT INDICATORS:	a) Percentage of contracted services monitored															
ANNUAL TARGET:	32%															
QUARTERLY TARGETS:	Q1=8%	Q2 =16%	Q3 =24%	Q4 =32%	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH
MONTHLY TARGETS					8%					16%				24%		32%

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE							BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATOR	
			A	M	J	J	A	S	O					
01.	Conduct physical monitoring of trips rendered by contracted bus operator	Signed Monitoring Forms Reports	R2630	R30716	R12142	R1700	R12142	R12143	R13842	R13843	R11 300	Conduct physical monitoring of trips rendered by contracted bus operator	DD: Public Transport	District Director
02.	Conduct routes and Kilometres' verification on a sample basis.	Signed verification reports	R3375	R3375	R3375	R3375	R3375	R3375	R3375	R3375	R0	EPWP	ASD: Scholar Transport	DD: Public Transport
03.	Facilitate inspection of contracted vehicles	Signed Inspection reports	R3375	R3375	R3375	R3375	R3375	R3375	R3375	R3375	R13 500	Traffic Control availability Co-operation of contracted Service Providers		
04.	Conduct Learner verification through headcounts	Signed Headcount Report	R3375	R3375	R3375	R3375	R3375	R3375	R3375	R3375	R0	Availability of Learners Cooperation by DOE		

3.3. SUB-PROGRAMME: OPERATOR LICENSES & PERMITS

ECONOMIC CLASSIFICATION		GRAND TOTAL											
Goods and Services		R R											
TOTAL BUDGET													

OUTCOME	Outcome N5: Safe and dignified environment for public transport users											
OUTPUT:	Provincial Regulating Entity (PRE) hearings Conducted											
OUTPUT INDICATORS:	3.3.1. Number of Provincial Regulating Entity (PRE) hearings conducted											
ANNUAL TARGET:	12											
QUARTERLY TARGETS:	Q1 = 3 Q2 = 3 Q3 = 3 Q4 = 3											
MONTHLY TARGETS	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH
	1	1	1	1	1	1	1	1	1	1	1	1

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE												BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M				
01.	Facilitating PRE hearings for the adjudication operating licence applications.	Attendance Registers Signed and Approved minutes													R0	Operators, Interference by taxi industry, State of Municipalities to operate IPTNs as well as Roads Infrastructure	DEPUTY DIRECTOR: PUBLIC TRANSPORT SERVICES	DISTRICT DIRECTOR

3.4. SUB-PROGRAMME: TRANSPORT SAFETY AND COMPLIANCE

TRANSPORT SAFETY

ECONOMIC CLASSIFICATION
Compensation of Employees
Goods and Services

TOTAL BUDGET		GRAND TOTAL
Compensation of Employees	R7 644 393	R7 644 393
Goods and Services	R 288 496	R 288 496
TOTAL BUDGET	R7 932 889	R7 932 889

OUTCOME: Outcome N6: Reduced Road traffic crashes and fatalities

OUTPUT: Roads safety awareness interventions

ANNUAL TARGET: 34.1 Number of road safety awareness interventions conducted

ANNUAL TARGET: 2

QUARTERLY TARGETS: Q1 = 2

MONTHLY TARGETS: APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH

Q2 = 2

Q3 = 2

Q4 = 2

NO	ACTIVITIES	MEANS OF VERIFICATION	A	M	J	J	A	S	O	N	D	J	F	M	BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION
01.	Conduct 26 Scholar Programmes and Projects to reach learners	Signed and Stamped Learner Attendance confirmation form, Scholar Patrol and Walking Bus monitoring form	R2 000	R2 000	R11 124	R4 500	R7 825	R4 500	R8 000	R27 000	R51 236	R6 624	R96 996	R3 000	R150 894	Local Authority Other Government Departments and Entities SGB's Community Leader and Sister Directorates	DEPUTY DIRECTOR: TRANSPORT SAFETY	DIRECTOR
02.	Conduct 47 Outreach Programmes and Projects to reach adult and youth	Signed and Stamped adults and youth attendance registers and vehicle stop forms	R51 236	R8 800	R47 824	R27 000	R8 000	R2 000	R2 000	R27 000	R53 236	R6 624	R96 996	R3 000	R274 332	Local Authority Other Government Departments and Entities TVET Colleges Law Enforcement Agencies Community Leader and Sister Directorates	DEPUTY DIRECTOR: TRANSPORT SAFETY	DIRECTOR

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OUTCOME	Outcome N6: Reduced Road traffic crashes and fatalities											
OUTPUT:	Schools involved in road safety education											
OUTPUT INDICATORS:	3.4.2 Number of Schools involved in road safety education programme											
ANNUAL TARGET:	84											
QUARTERLY TARGETS:	Q1=22	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY
MONTHLY TARGETS	Q2 = 21	8	7	7	7	7	7	10	10	10	7	7
	Q3 = 20											
	Q4 = 21											

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE												BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M				
01.	Development of 2023/24 School visitation plan for the district.	List of Schools Visitation forms													R0	Stakeholders DOE	DEPUTY DIRECTOR: TRANSPORT SAFETY	DISTRICT DIRECTOR

TRANSPORT COMPLIANCE		ECONOMIC CLASSIFICATION												TOTAL BUDGET	
		OUTCOME												GRAND TOTAL	
		OUTPUT												R5 759 944	
		OUTPUT INDICATORS:												R239 100	
		ANNUAL TARGET :												R5 999 044	
		QUARTERLY TARGETS:													
		MONTHLY TARGETS													
		APRIL													
		MAY													
		JUNE													
		JULY													
		AUGUST													
		SEPTEMBER													
		OCTOBER													
		NOVEMBER													
		DECEMBER													
		JANUARY													
		FEBRUARY													
		MARCH													
			A	M	J	J	A	S	O	N	D	J	F	M	
01.	Facilitate the process of public transport operators' facilitation in the district.	Attendance Registers Signed completion certificates. Signed evaluation report	R16 121	R19 000	R15 000	R11 629	R11 629	R10 000	R15 000	R15 000	R72 000	R72 000	R72 000	R72 000	Public Transport Operators
02.	Conduct awareness sessions to Public Transport Stakeholders on the National Land Transport Act	Attendance registers Signed Report	R11 631	R25 507	R11 629	R16 121	R19 000	R10 000	R15 000	R11 629	R109 775	R109 775	R109 775	R109 775	Public Transport Operators, Municipalities
03.	Ensures compliance by public transport operators as per NLTA	Signed Vehicle Monitoring Form	R35 281	R11 629	R57 324	R57 324	R57 324	R57 324	Law Enforcement Officers						



PROGRAMME 4

Transport Regulation

PROGRAMME 4: TRANSPORT REGULATION

Purpose: To ensure the provision of a safe transport environment through the regulation of traffic on public infrastructure, law enforcement, implementation of road safety education and awareness programmes and the registration and licencing of vehicles and drivers.

This programme has the following Sub-Programmes:

NO	SUB-PROGRAMME NAME	SUB-PROGRAMME PURPOSE
4.4.	Law Enforcement	To maintain law and order for all modes of transport by providing quality traffic policing (law enforcement) services as stipulated by relevant legislation. This also includes overloading control along the road network.

PROGRAMME 4: TRANSPORT REGULATIONS

UNIT/DIRECTORATE	ANNUAL PERFORMANCE PLAN	OPERATIONAL PLAN
	4.3 Law Enforcement	
	4.3.1. Number of speed operations conducted.	
	4.3.2. Number of vehicles weighed.	
	4.3.3. Number of Drunken Driving Operations Conducted.	
	4.3.4. Number of vehicles stopped and checked.	
	4.3.5. Number of pedestrian operations conducted	
	4.3.6 Number of selective law enforcement operations conducted	
TOTAL NUMBER OF INDICATORS	5	

OUTCOME P1	Improved public transport system
OUTCOME P2	Improved transport infrastructure
OUTCOME P3	Reduced road fatalities
OUTCOME P4	Improved public private sector partnerships
OUTCOME P5	An effective and efficient public administration

OUTCOMES AS PER THE SECTOR FINAL TRANSPORT CUSTOMISED INDICATORS 2022/23-2024/25

OUTCOME N1	Road asset condition restored to required level of service
OUTCOME N2	Improved road surface condition
OUTCOME N3	Economic opportunities created for the previously disadvantaged and vulnerable groups (women, youth and persons with disabilities)
OUTCOME N4	Improved public transport access and mobility
OUTCOME N5	Safe and dignified environment for public transport users
OUTCOME N6	Reduced road traffic crashes and fatalities
OUTCOME N7	Decent jobs sustained and created

PROGRAMME 4: TRANSPORT REGULATION

4.3. SUB-PROGRAMME: LAW ENFORCEMENT

ECONOMIC CLASSIFICATION		TIMEFRAME & EXPENDITURE												VALIDATION	
		A	M	J	J	A	S	O	N	D	J	F	M		
Compensation of employees														Weather conditions	
Goods and Services														Equipment Calibration	
TOTAL BUDGET															
OUTCOME	Outcome N6: Reduced Road traffic crashes and fatalities														
OUTPUT:	Speed operations conducted														
OUTPUT INDICATORS:	4.3.1 Number of speed operations conducted														
ANNUAL TARGET:	576														
QUARTERLY TARGETS:	Q1 = 144														
MONTHLY TARGETS	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH			
	48	48	48	48	48	48	48	48	48	48	48	48	48	48	48
NO	ACTIVITIES	MEANS OF VERIFICATION	A	M	J	J	A	S	O	N	D	J	F	M	
01.	Conduct speed operations across Sarah Baartman District	Approved Plan Report registers. Database of officers involved in operations. Signed Reports of operations conducted. (TLE 5)													

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE												BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M				
03.	Conduct Inspection & monitoring of operations by CPI & Station Commanders	Itineraries (planned & actual) Trip Sheet													R0	Operations being conducted		

OUTCOME	Outcome N6: Reduced Road traffic crashes and fatalities												Q3= 75 900	Q4= 75 900	MARCH	
OUTPUT:	Vehicles stopped and checked												DECEMBER	JANUARY	FEBRUARY	
OUTPUT INDICATORS:	4.3.4 Number of vehicles stopped and checked												NOVEMBER	NOVEMBER	NOVEMBER	
ANNUAL TARGET:	303 600	Q1= 75 900	Q2= 75 900	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH				
QUARTERLY TARGETS:																
MONTHLY TARGETS:		APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH			
	25 300	25 300	25 300	25 300	25 300	25 300	25 300	25 300	25 300	25 300	25 300	25 300				

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE												BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M				
01.	Conduct vehicles stopped and checked	Signed Reports (TLE 8) Officer's Register of vehicles stopped and checked TLE (1 & 2)													R162 295	R196 635	Weather conditions	DISTRICT DIRECTOR
															R80 996			CONTROL PROVINCIAL INSPECTOR

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OUTCOME	Outcome N6: Reduced Road Traffic crashes and fatalities												
OUTPUT:	Pedestrian operations conducted												
OUTPUT INDICATORS:	4.3.5 Number of pedestrian operations conducted												
ANNUAL TARGET:	72												
QUARTERLY TARGETS:	Q1= 18 APRIL MAY JUNE JULY AUGUST Q2 = 18 SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH												
MONTHLY TARGETS	6 6 6 6 6 6 Q3 = 18 6 6 6 6 6 6 6												
		Q4 = 18 MARCH											

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE												BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M				
01.	Conduct pedestrian operations across Sarah Baartman District	Signed reports of interventions Attendance of traffic officers													R0	Weather conditions	CONTROL PROVINCIAL INSPECTOR	DISTRICT DIRECTOR

PROVINCIAL INDICATOR

OUTCOME	Outcome P3: Reduced Road fatalities																	
OUTPUT:	Selected Law Enforcement Operations conducted																	
OUTPUT INDICATORS:	4.3.6 Number of Selective Law Enforcement Operations conducted																	
ANNUAL TARGET:	1682																	
QUARTERLY TARGETS:	Q1= 421 APRIL MAY JUNE JULY AUGUST Q2 = 420 SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH																	
MONTHLY TARGETS	141 140 140 140 140 140 Q3 = 420 140 140 140 140 140 140 140																	
			Q4 = 421 MARCH												140	140	140	140

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE												BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M				
01.	Conduct public transport law enforcement operations	Signed reports of operations conducted. (TLE 6)													R0	Weather conditions	CONTROL PROVINCIAL INSPECTOR	DISTRICT DIRECTOR
02.	Conduct warrant of arrest operations	Signed reports of operations conducted. (TLE 3 & 4A)													R107 040	Warrants of arrest		
03.	Conduct K78 Roadblocks across Sarah Baartman District	Signed reports of operations conducted. (TLE 7)													R81 040	Weather conditions Stakeholders		

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NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE												ACTIVITY	BUDGET PER	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M					
04.	Conduct stray animal operations conducted.	Signed reports of operations conducted. <i>(TLE 7)</i>													R0		Weather conditions Trucks and Pound Facilities		
05.	Facilitate the procurement and payment process of Municipal Services, fumigation of Stations, Property Maintenance, Rental of private bags, gardening, security & sewer services. Servicing of air conditioners, motor gales repairs and vacuum cleaners.	Invoices, payment stubs, demand procurement plan													R2 176 780		Station Commanders SCM Finance		
06.	Facilitate Chiefs forum meetings in the district.	Attendance registers, Signed Report													R111 384		Chief Director Station Commanders		
07.	Facilitate Monthly and Quarterly Meetings with Stations in the district.	Attendance registers Signed minutes													R13 440		Station Commanders		
08.	Participate in District, Programme and Departmental Strategic planning sessions.	Attendance registers Signed Report.													R29 960		Strategic planning sessions		
09.	PMDS session	Appointment letters of PMDS Moderation Committee members, invitation, and register													R34 240		PMDS sessions (accommodation)		
10.	Facilitate the procurement process of Bursary Holders for Accommodation.	Bursary Award Letters Class & Exam Timetable													R220 000		Bursary Holders (accommodation)		



PROGRAMME 5

Community Based Programme

PROGRAMME 5: COMMUNITY BASED PROGRAMMES

Purpose: To manage the implementation of programmes and strategies that lead to the development and empowerment of communities and contractors. This includes the provincial management and co-ordination of the Expanded Public Works Programme.

This programme has the following Sub-Programmes:

NO	SUB-PROGRAMME NAME	SUB-PROGRAMME PURPOSE
5.2.	Community Development	Programmes to bring about the development and empowerment of impoverished communities
5.3.	Innovation and Empowerment	Programmes to develop contractor empowerment, development of new programmes and training. It also includes leaner ships and NYS.
5.4	EPWP Co-ordination and Monitoring	This sub-programme includes the management and co-ordination of expenditure on the Expanded Public Works Programme.

PROGRAMME 5: COMMUNITY BASED PROGRAMME DISTRICT INDICATORS

UNIT/DIRECTORATE	ANNUAL PERFORMANCE PLAN	OPERATIONAL PLAN
	5.2 Community Development	
	5.2.1. Number of Participants benefiting from interventions to reduce road fatalities	
	5.2.2. Number of work opportunities created through EPWP projects.	
		5.3 Innovation & Empowerment
	5.3.1. Number of beneficiary empowerment interventions	
		5.4 EPWP Coordination & Monitoring
	5.4.1. Number of work opportunities created.	a) Number of full-time equivalents (FTEs) created.
	5.4.2. Number of youths employed (18-35)	b) Number of forums coordinated
	5.4.3. Number of women employed.	
	5.4.4. Number of persons with disabilities employed.	
TOTAL	7	2

DEPARTMENTAL PERFORMANCE INFORMATION OUTCOMES 2020/2025

OUTCOME P1	Improved public transport system
OUTCOME P2	Improved transport infrastructure
OUTCOME P3	Reduced road fatalities
OUTCOME P4	Improved public private sector partnerships
OUTCOME P5	An effective and efficient public administration

OUTCOMES AS PER THE SECTOR FINAL TRANSPORT CUSTOMISED INDICATORS 2022/23-2024/25

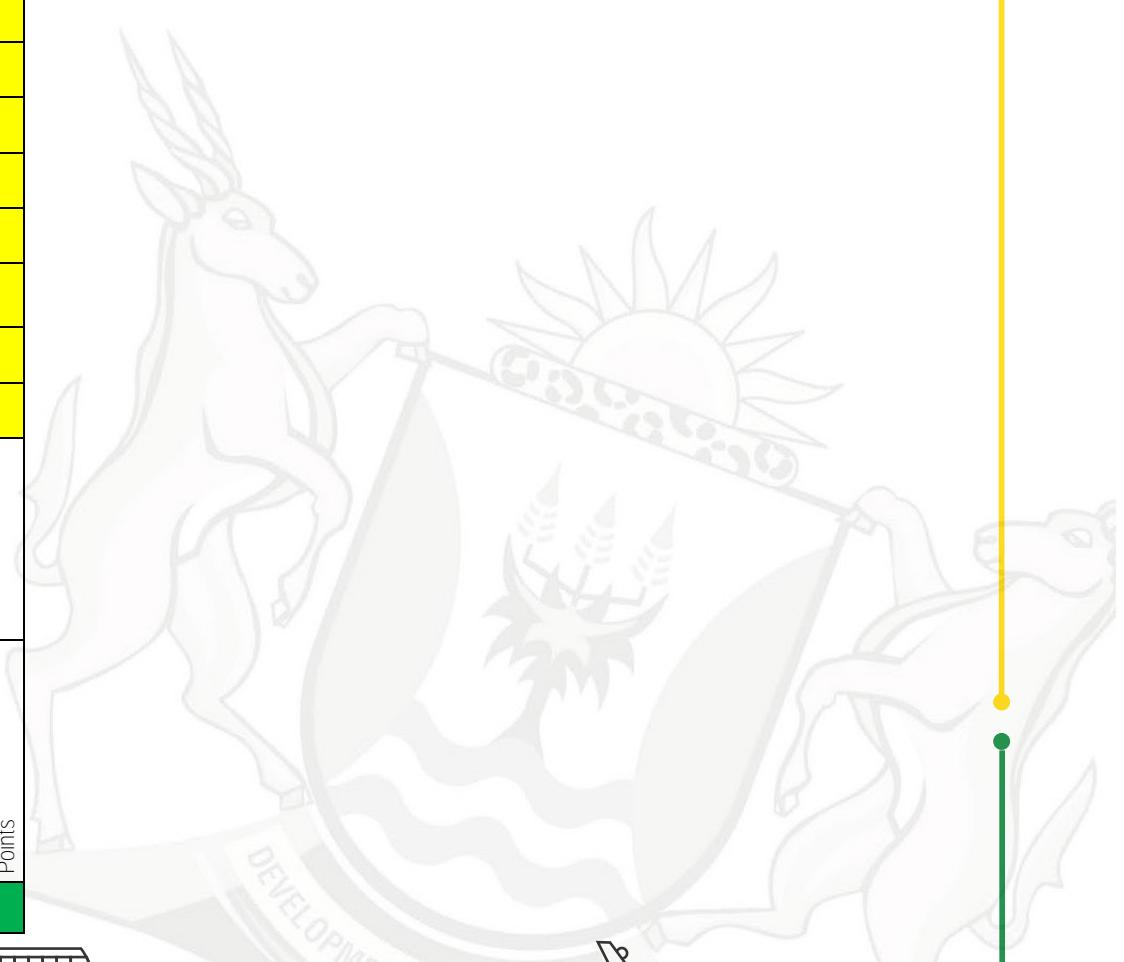
OUTCOME N1	Road asset condition restored to required level of service
OUTCOME N2	Improved road surface condition
OUTCOME N3	Economic opportunities created for the previously disadvantaged and vulnerable groups (women, youth and persons with disabilities)
OUTCOME N4	Improved public transport access and mobility
OUTCOME N5	Safe and dignified environment for public transport users
OUTCOME N6	Reduced road traffic crashes and fatalities
OUTCOME N7	Decent jobs sustained and created

PROGRAMME 5: COMMUNITY BASED PROGRAMME

5.2. SUB-PROGRAMME: COMMUNITY DEVELOPMENT

ECONOMIC CLASSIFICATION										GRAND TOTAL			
Compensation of Employees										R3 072 205			
Goods and Services										R2 359 399			
Transfers and subsidies										R834 959			
TOTAL BUDGET										R6 266 563			
OUTCOME										Outcome P3: Reduced Road fatalities			
OUTPUT:										Participants benefiting from interventions to reduce road fatalities			
OUTPUT INDICATORS:										5.2.1 Number of Participants benefiting from interventions to reduce road fatalities			
ANNUAL TARGET:										247			
QUARTERLY TARGETS:										Q1 = 234			
MONTHLY TARGETS										APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH			
										Q1 = 247 Q2 = 247 Q3 = 247 Q4 = 247 247 247 247 247 247 247 247 247 247			
NO										TIMEFRAME & EXPENDITURE			
ACTIVITIES										BUDGET PER ACTIVITY			
MEANS OF VERIFICATION										DEPENDENCIES			
A M J S O N D J F M										RESPONSIBILITY			
01. Coordinate the creation of work opportunities through 63 Road Rangers project										R3 175 669 Law Enforcement			
02. Coordinate the creation of work opportunities through 140 Scholar Transport Monitoring										R2 719 969 Scholar Transport			
03. Coordinate the creation of work opportunities through 22 Walking Bus.										R466 241 Road Safety			

NO	ACTIVITIES	MEANS OF VERIFICATION	TIME FRAME & EXPENDITURE												BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M				
04.	Coordinate the creation of 20 work opportunities through Safety Patrollers		R4 911	R42 021	R42 021	R42 021	R51 261	R42 021	R42 021	R42 021	R11 056	R816	R10 049	R4 908	R246 113	Law enforcement		
05	Coordinate the creation of work opportunities through Roadside Check Points		R4 911	R42 021	R42 021	R42 021	R51 261	R42 021	R42 021	R42 021	R11 056	R816	R10 049	R4 908	R261 827	Law Enforcement		



OUTCOME	Outcome P4: Improved Public Private Participation										
OUTPUT:	Work opportunities created through EPWP Projects and reported										
OUTPUT INDICATORS:	5.2.2 Number of work opportunities created through EPWP Projects										
ANNUAL TARGET:	2783										
QUARTERLY TARGETS:	Q1 = 2726 Q2= 2783 Q3 = 2783 Q4 = 2783										
MONTHLY TARGETS	APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH										
	2726 2783 2783 2783 2783 2783 2783 2783 2783 2783 2783 2783										

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE						BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S				
01.	Coordinate the creation of work opportunities through 2533 Household Contractor Programme	Contracts, ID copies, Work attendance register and payment registers.	R2195072	R738893	R738893	R738893	R738893	R738893	R26 363 992	Transport Infrastructure	DISTRICT MANAGER	DD- COMMUNITY BASED PROGRAMME
02.	Coordinate the creation of work opportunities through 182 Supervisors responsible for monitoring EPWP projects.	R2195072	R738893	R738893	R738893	R738893	R738893	R738893	R8 906 768	Transport Infrastructure		
03.	Coordinate the creation of work opportunities through appointment of 7 Data Capturers for maintenance of data for all CBP projects.	R2195072	R738893	R738893	R738893	R738893	R738893	R738893	R283 672	Transport Infrastructure		
04.	Coordinate the creation of 31 work opportunities through EPWP Upscaling projects.	R2195072	R738893	R738893	R738893	R738893	R738893	R738893	R11 603 062	Transport Infrastructure		
05.	Coordinate the creation of work opportunities through 26 SHE Cleaners	R2195072	R738893	R738893	R738893	R738893	R738893	R738893	R406 226	Supply Chain Management		

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE						BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S				
06.	Coordinate the creation of work opportunities through 20 Taxi Cleaners		R154545	R42336	R154545	R154545	R167045	R154545	R154545	R154545	R154545	R338930
07.	Coordinate the creation of work opportunities through 51 Youth Brigades.		R154545	R42336	R154545	R154545	R167045	R154545	R154545	R154545	R154545	R1867044
08.	Disbursement of Hlumisa Fund for terminated beneficiaries		R154545	R42336	R154545	R154545	R167045	R154545	R154545	R154545	R154545	R416677

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5.3. SUB-PROGRAMME: INNOVATION AND EMPOWERMENT

ECONOMIC CLASSIFICATION		TOTAL BUDGET											
Compensation of Employees	R 896 582												
National Youth Services COE	R 2 361 600												
Goods and Services	R 324 138												

GRAND TOTAL	R 3 585 320
OUTCOME Outcome P4: Improved Public Private Participation OUTPUT: Empowerment of EPWP participants OUTPUT INDICATORS: 5.3.1 Number of beneficiary empowerment interventions ANNUAL TARGET: 6 QUARTERLY TARGETS: Q1 = 6 MONTHLY TARGETS	

APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	Q3 = 6	Q4 = 6
												6	6

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE							BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N			
01.	Coordinate the development of 1 SMMEs.	Training needs Training plan Training reports Training schedule and monitoring reports.									R32 100	Budget, Transport Infrastructure, Supply Chain, SETAs, Contractor Development Policy Addendum Approval	DISTRICT MANAGER
02.	Coordinate the development of 415 EPWP Participants.	Training reports, monitoring tools, attendance registers									R29 692	Finance and Human Resource Management, Institutions of Higher Learning and Training providers	DD- COMMUNITY BASED PROGRAMME
03.	Coordinate the contracting of 80 NYS Learner.	Signed learner contracts, listing of contracted NYS learners.									R168 444	HR Management, Finance	
04.	Coordinate the contracting of 20 Artisan Learners by Districts	Signed contracts, listing of contracted Artisan learners									R29 692	HR Management, Finance	

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE	BUDGET PER ACTIVITY						DEPENDENCIES	RESPONSIBILITY	VALIDATION						
				A	M	J	J	A	S	O	N	D	J	F	M			
05.	Coordinate the processes of developing 1 emerging contractor.	Training needs Training Plan Training reports Training schedule and monitoring reports.	R8 025 R8025															
06.	Coordinate the processes of the implementation of 1 Labour Intensive Project.	Minutes of project committees, progress reports, attendance registers, monitoring reports	R8 025 R8025															
			R8 035 R8025															
			R8 025 R8025															
			R8 025 R8025															
			R32 100 R8025															

5.4. SUB-PROGRAMME: EPWP CO-ORDINATION AND MONITORING

ECONOMIC CLASSIFICATION		TOTAL BUDGET																							
Compensation of Employees		GRAND TOTAL R616 563																							
Goods and Services		R536 581																							
TOTAL BUDGET		R1 153 144																							
SECTOR INDICATORS																									
OUTCOME	Outcome N7: Decent jobs sustained and created																								
OUTPUT:	Work opportunities created																								
OUTPUT INDICATORS:	5.4.1 Number of work opportunities created																								
ANNUAL TARGET:	3521																								
QUARTERLY TARGETS:	Q1 = 3060																								
MONTHLY TARGETS	APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH																								
	Q1 = 3155																								
	3060																								
	3155																								
	3521																								
NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE																						
			A	M	J	J	A	S	O	N	D	J	F	M											
01.	Coordinate the processes of reporting on 3521 work opportunities created.	System generated report, Attendance Registers Working Session Reports									R0			Programme 2 and CBP (Community Development Innovation & Empowerment)											
02	Coordination of EPWP Month in recognition of jobs created by the district.	Agenda, attendance registers.									R0			Programme 2 and CBP (Community Development Innovation & Empowerment)											
03	Coordinate monitoring of all projects implemented in the district.	File verification Report, and Project visit Report, attendance registers									R86 497			Programme 2 and CBP (Community Development Innovation & Empowerment)											

DISTRICT MANAGER

DD-COMMUNITY BASED PROGRAMME

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OUTCOME	Outcome N7: Decent jobs sustained and created
OUTPUT:	Youth employed
OUTPUT INDICATORS:	5.4.2 Number of youths employed (18-35 years old)
ANNUAL TARGET:	1937
QUARTERLY TARGETS:	Q1 = 1659
MONTHLY TARGETS	APRIL MAY JUNE JULY AUGUST SEPTEMBER OCTOBER NOVEMBER DECEMBER JANUARY FEBRUARY MARCH
	1659 1659 1659 1659 1659 1659 1659 1659 1659 1659 1659 1659 1659

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE												BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M				
01.	Coordinate the processes of reporting on 1937 work opportunities created for youth.	System generated report.													R0	Programme 2 and CBP	DD-COMMUNITY BASED PROGRAMME	DISTRICT MANAGER

OUTCOME	Outcome N7: Decent jobs sustained and created										
OUTPUT:	Women employed										
OUTPUT INDICATORS:	5.4.3 Number of women employed										
ANNUAL TARGET:	2113										
QUARTERLY TARGETS:	Q1 = 1836	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY
MONTHLY TARGETS											
01.	Coordinate the processes of reporting on 2113 work opportunities created for women.										

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE												BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M				
01.	Coordinate the processes of reporting on 2113 work opportunities created for women.	System generated report													R0	Programme 2 and CBP	DD-COMMUNITY BASED PROGRAMME	DISTRICT MANAGER

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE												BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M				
01.	Coordinate the processes of reporting on 2113 work opportunities created for women.	System generated report													R0	Programme 2 and CBP	DD-COMMUNITY BASED PROGRAMME	DISTRICT MANAGER

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE												BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M				
01.	Coordinate the processes of reporting on 2113 work opportunities created for women.	System generated report													R0	Programme 2 and CBP	DD-COMMUNITY BASED PROGRAMME	DISTRICT MANAGER

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PROVINCIAL INDICATORS

OUTCOME	Outcome P4: Improved public-private sector partnerships																	
OUTPUT:	Work opportunities created and reported																	
OUTPUT INDICATORS:	a) Number of full-time equivalents (FTEs) created																	
ANNUAL TARGET:	3980,19																	
QUARTERLY TARGETS:	Q1 = 995,04	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH					
MONTHLY TARGETS	331,68	663,37	995,04	662,36	1324,72	1987,08	1391,06	1591,06	2982,12	1326,73	2653,46	3980,19						
NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE										BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION		
		System generated Report	A	M	J	J	A	S	O	N	D	J	F	M	R0	Programme 2 and CBP	DD-COMMUNITY BASED PROGRAMME	DISTRICT MANAGER
01.	Coordinate the processes of reporting on work opportunities created for FTEs.																	

OUTCOME	Outcome P4: Improved public private sector partnerships											
OUTPUT:	Establishment and coordination of forums											
OUTPUT INDICATORS:	b) Number of forums coordinated.											
ANNUAL TARGET:	3											
QUARTERLY TARGETS:	Q1 = 3											
MONTHLY TARGETS	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH

NO	ACTIVITIES	MEANS OF VERIFICATION	TIMEFRAME & EXPENDITURE												BUDGET PER ACTIVITY	DEPENDENCIES	RESPONSIBILITY	VALIDATION
			A	M	J	J	A	S	O	N	D	J	F	M				
01.	Coordinate the establishment/ Revival of Transport Forums at a Local (8) and District level (1).	Agenda, attendance registers, report, and Minutes													R334 990	Municipalities and Stakeholders	DD-COMMUNITY BASED PROGRAMME	DISTRICT MANAGER
02.	Attend and participate in CBP forum meetings.	Agenda, attendance registers and minutes													R97106			
03.	Attend and participate in Data quality forum.	Agenda, attendance registers and minutes													R22352			
															R8469			
															R394			
															R8468			
															R8678			
															R8469			
															R17352			
															R82818			
															R74978			
															R17352			
															R80088			
															R23560			
															R22352			
															R97106			
															R34 478			
															R80 616			
															R34 478			
															R334 990			